1	
2	
3	
4	
5	LOUISIANA USED MOTOR VEHICLE COMMISSION
6	STATE OF LOUISIANA
7	
8	
9	
10	
11	
12	
13	REGULAR MEETING
14	SEPTEMBER 20, 2021
15	BEGINNING AT 9:30 A.M.
16	HELD BY VIDEOCONFERENCE
17	3132 VALLEY CREEK
18	BATON ROUGE, LOUISIANA
19	
20	
21	REPORTED BY:
22	BETTY D. GLISSMAN, CCR
23	
24	
25	

1 APPEARANCES:

2 3 Chairman: MR. RICHARD WATTS 4 COMMISSIONERS PRESENT: 5 MR. TRAVIS BROWN 6 MR. JEFFEREY BRITT 7 MR. RICKY DONNELL 8 MR. MATTHEW PEDERSON 9 MR. JOHN POTEET 10 11 12 13 14 15 REPRESENTING THE LOUISIANA USED MOTOR 16 VEHICLE COMMISSION: 17 18 ROBERT W. HALLACK, ESQUIRE HALLACK LAW OFFICE 19 13007 JUSTICE AVENUE BATON ROUGE, LOUISIANA 70816 20 SHERI MORRIS, ESQUIRE 21 DAIGLE, FISSE & KESSENICH, PLC 8480 BLUEBONNET BOULEVARD, SUITE F 22 BATON ROUGE, LOUISIANA 70810 23 24 25

2	MS.	KIM BARON
3	MR.	DEREK PARNELL
4	MS.	MONA ANDERSON
5	MR.	MONTIE WISENOR
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		

1	MR. WATTS:
2	Roll call, please.
3	MS. BARON:
4	I will call the roll, then we will go
5	to the pledge.
6	Richard Watts?
7	MR. WATTS:
8	Here.
9	MS. BARON:
10	John Poteet?
11	MR. POTEET:
12	Here.
13	MS. BARON:
14	George Floyd?
15	MR. FLOYD:
16	(No response.)
17	MS. BARON:
18	Tony Cormier?
19	MR. CORMIER:
20	Here.
21	MS. BARON:
22	Matt Pederson?
23	MR. PEDERSON:
24	Here.
25	MS. BARON:

1	Jeff Britt?
2	MR. BRITT:
3	Here.
4	MS. BARON:
5	Ricky Donnell?
6	MR. DONNELL:
7	Here.
8	MS. BARON:
9	Travis Brown?
10	MR. BROWN:
11	Here.
12	MS. BARON:
13	And Mike Russel?
14	MR. RUSSEL:
15	Here.
16	MS. BARON:
17	Mr. Chairman, we have a quorum.
18	MR. WATTS:
19	All right. Somebody wants to lead us
20	in the Pledge of Allegiance. Jeff Britt.
21	(Pledge of Allegiance.)
22	MR. WATTS:
23	All right. Anyone for public
24	comments?
25	MS. BARON:

1 There was supposed to be public 2 comments, but I have not -- Steve Olave was 3 going to make a public comments, but he has not 4 showed up and he didn't respond to my emails. 5 So I am not sure. I haven't talked to him since before the storm so I wasn't sure. He 6 7 wanted to appear today, but he hasn't showed up 8 yet. 9 So, I guess, we do not have any 10 public comments. 11 MR. DONNELL: 12 Who is that wanting to appear? 13 MS. BARON: 14 Steve Olave. 15 MR. DONNELL: 16 Oh, okay. 17 MS. BARON: 18 So, I guess, we can proceed. And if 19 he shows up, we will cross that bridge later. 20 MR. WATTS: 21 That's good if he shows up. 22 I had an adoption and approval of 23 minutes from July. 24 MR. DONNELL: 25 So move.

1 MR. BRITT: 2 I second it. 3 MR. WATTS: 4 All right. Mona, you are up, I 5 think, items for discussion. 6 MS. ANDERSON: 7 Yes, sir. So since we didn't have an 8 August meeting, we have two months of 9 financials to discuss. If you will turn in 10 your packet to the July financial statements. The balance in the bank account on July 31 was 11 12 \$1,877,278. The total assets and deferred 13 inflow -- deferred outflows were \$3,917,061. 14 The current liabilities at the bottom of the 15 page and the top of the next page were all 16 normal balances. Long-term liabilities were 17 \$4,545,699 leaving a negative net position of 18 \$709 -- \$709,752. 19 Turning on to the statement of 20 revenues, expenses, and changes in net 21 position. On page 3, we are only one month 2.2 into the fiscal year so the month to date and 23 year to date are both \$140,000. The majority 24 of the fee revenues that we received are for 25 dealers whose fees were suspended in last

1 fiscal year due to the House Concurrent 2 Resolution 71. We have been receiving payments 3 daily, but at the end of July we had only 4 received about half of the dealers in those 5 districts. And we sent letters out -- letters 6 out in May, June, and July, and second notices 7 after that. The compliance investigators are going to start calling dealers who have not 8 9 renewed so that we can finish those up before 10 we start the next year of renewals, the 2022/23 11 renewals.

12 On pages 4 and 5, the total 13 expenditures year to date increased and the net 14 position year to date was negative \$3,003,104. 15 On page 6 is the 4-year expenditure comparison. 16 And that chart compares the last 4 years of 17 expenditures broken down into salaries and 18 related benefits and then the -- all of the 19 other operating expenses.

Page 7 and 8 is the four-year revenue comparison. Page 7 shows the increase in revenue in the first month of this year compared to the same districts in 2019/20. Again, the fees -- fee revenues this month are fees that normally would have been received in the last fiscal year.

1

2 On page 9, the certificate of deposit 3 In July, the CD at the Campus Federal summary. 4 Credit Union renewed and the rates dropped from 5 0.85 percent to 0.55 percent. On page 10, the 6 accounts receivable or hearing fines report, 7 the total fines for the month -- at the end of the month were \$447,351. We assessed \$850 and 8 9 we collected \$18,637.

10 Moving on to the statements for 11 August. So the total current assets at the end 12 of August were \$3,019,820 which was compared to 13 \$3,343,000 last year. Of that, the operating account was \$1,832,364. We have recently 14 15 opened an additional account to be used for the 16 public tag agency fees. That will not show up 17 on the statements until we transfer funds in 18 there or deposit funds in there. The fines 19 accounts receivable at the end of August were 20 \$447,351. Non-current assets were the same. 21 Current liabilities at the bottom of the page 22 and the top of the next page again were normal 23 balances.

24On page 2, the long-term liabilities25increased slightly about \$50,000 from the prior

month in the deferred inflows which is our 2022
license fees. The total liabilities and
inflows were \$4,669,625.

4 Turning to pages 3 through 5 is the 5 revenue expenses and changes in net position. 6 Year-to-date revenues were \$238,412 and 7 compared to \$106,503 last year. The fees increased, of course, because of the HCR 71 8 9 fees that we didn't receive last year that are 10 being received now. The hearing costs and fines also decreased. 11

12 On page 4, the salaries and related 13 benefit expenses were \$24,000 higher than the 14 prior year. And the remainder of the expenses 15 were \$10,000 higher than the prior year. On 16 page 5, the year to date change in net position 17 was a negative \$22,824.

18 And, again, on pages 6 and 7 are the 19 four-year expenditure chart. I am sorry. Page 6 is the 4-year expenditure chart. You 20 21 can see the visualization of those prior 22 figures that I just gave you. On page 7 is the 23 four-year revenue comparison. This report 24 shows a comparison of the 4 years of revenue. 25 Fees were higher due to those -- receipt of

1 those fees that were suspended. And all other 2 revenues were down such as the hearing costs 3 and fines and interest on our investments. The 4 graph on page 7 shows you a visualization of 5 those revenue changes. 6 On page 9, there were no changes to 7 the CD report in August. And on page 10, there 8 were no fines assessed and none were collected 9 in August. And the accounts receivable fines balance was still \$447,351 at the end of the 10 11 month. 12 And so unless there are any questions, Mr. Chairman, that concludes my 13

14 report.

15

MR. WATTS:

Anybody have any questions? If there are no questions, I need a motion and a second, please.

19 MR. DONNELL:

20I make a motion.21MR. WATTS:22I need a second.23MR. PEDERSON:24Second.

25 MR. WATTS:

1 We have approval of cybersecurity 2 plan financial security services. I don't know 3 what all that means. Derek might weigh in on 4 that to say. 5 MR. PARNELL: 6 Yes. Let me give you a brief -- let 7 you know what's going on. Commissioners, during the regular legislative session of 2021 8 9 House Bill 128 was passed through the House and 10 Senate. It was signed by the governor. It is 11 now Act 66. What it was, the bill required 12 state agencies to put into place fiscal 13 controls regarding a cybersecurity plan and 14 financial security procedure. The bill itself 15 provided relative to the powers and duties of 16 the Cash Management Review Board. So what it 17 was is that Cash Management Review Board wanted 18 all state agencies to put together a 19 cybersecurity plan and financial security 20 procedures so that we can make sure that we 21 have ourselves covered as it relates to 22 those -- I guess that you could say -- new 23 things that are out there as it relates to 24 fiscal controls. So what you have before you 25 is the plan that we have come up with and we

ask that you approve the plan that's provided 1 2 to you. I don't know if you-all had a chance 3 to go through it. 4 MR. WATTS: 5 I did. Do we need -- I mean I can 6 approve it. 7 MR. BRITT: 8 Derek, do we need a motion or 9 anything for this? 10 MR. PARNELL: 11 Yes. I just think that we have to do 12 a roll call vote approval of it. It is just to 13 protect confidential and sensitive online cash 14 management data from a fiscal cyber attack. So 15 that's what really what it encompasses. MR. BRITT: 16 All right. Well, I will go ahead and 17 18 make a motion for a roll call vote on this. MR. POTEET: 19 20 I will second that. 21 MS. BARON: 22 Richard Watts? 23 MR. WATTS: 24 Yeah. 25 MS. BARON:

1	John Poteet?
2	MR. POTEET:
3	Yes.
4	MS. BARON:
5	Matthew Pederson?
6	MR. PEDERSON:
7	Yes.
8	MS. BARON:
9	Jeff Britt?
10	MR. BRITT:
11	Yes.
12	MS. BARON:
13	Ricky Donnell?
14	MR. DONNELL:
15	Yes.
16	MS. BARON:
17	Travis Brown?
18	MR. BROWN:
19	Yes.
20	MS. BARON:
21	All approved.
22	MR. WATTS:
23	All right. Thank y'all. Next up is
24	a discussion regarding vice chair and the
25	finance chair. I don't know if we can vote on

1 that today if anybody runs. If you would like 2 to put your name in the hat for these two 3 positions. 4 We can start with the vice chair. I 5 talked to George Floyd and he said that he 6 would be interested. 7 MR. BRITT: 8 I think George would make a good one. 9 MR. WATTS: 10 He has been here the longest. And I 11 talked to him the past last month to just to 12 get him involved a little bit. 13 And the finance chairman, I don't 14 know what we could do today if nobody else 15 wants to jump onboard or nominate somebody 16 else. We can vote on it today. 17 MR. BRITT: 18 Can we do -- do we need two separate 19 motions, Derek or Robert? Or do we just need a 20 blanket motion for both? 21 MR. PARNELL: 22 I thought it would be two separate, 23 but I would let Robert answer that what his 24 thoughts are. 25 MS. MORRIS:

It is two separate positions so there 1 2 should be two separate motions. 3 MR. BRITT: Did y'all want to do this today? 4 5 MR. WATTS: 6 I do. We can get that out of the 7 way. 8 MR. BRITT: 9 I will make a motion to nominate George Floyd as vice chairman. 10 11 MR. WATTS: 12 Somebody give me a second, please. 13 MR. POTEET: 14 I second that. 15 MR. WATTS: 16 All right. Y'all want to vote on it 17 right now? Or is anybody interested in running? Or does anybody have new other 18 19 nominations? Let's take a vote then. Take a vote, Kim. 20 21 MS. BARON: 22 Richard Watts? 23 MR. WATTS: 24 Yeah. 25 MS. BARON:

1	John Poteet?
2	MR. POTEET:
3	Yes.
4	MS. BARON:
5	Mat Pederson?
6	MR. PEDERSON:
7	Yes.
8	MS. BARON:
9	Jeff Britt?
10	MR. BRITT:
11	Yes.
12	MS. BARON:
13	Ricky Donnell?
14	MR. DONNELL:
15	Yes.
16	MS. BARON:
17	And Travis Brown?
18	MR. BROWN:
19	Yes.
20	MS. BARON:
21	We have approval.
22	MR. WATTS:
23	All right, good. Either announce Mr.
24	Floyd or send him an email he didn't attend
25	today, but he is the new vice chair.

1 MS. BARON: 2 I will. 3 MR. WATTS: Financial chairman. Mr. Britt, do 4 5 you have a nominations? 6 MR. BRITT: 7 I nominate Mr. Brown -- Mr. Travis Brown with his expertise of finance to be our 8 9 finance chairman. Do I get a second? 10 MR. DONNELL: 11 Second. 12 MR. BRITT: Mr. Chairman, are you going to call 13 14 for a vote? 15 MR. WATTS: 16 Yes. Let's go ahead and call for 17 vote. Kim. 18 MS. BARON: Richard Watts? 19 20 MR. WATTS: 21 Yes. 22 MS. BARON: 23 John Poteet? 24 MR. POTEET: 25 Yes.

1	MS. I	BARON:
2		Mat Pederson?
3	MR.	PEDERSON:
4		Yes.
5	MS.	BARON:
6		Jeff Britt?
7	MR. 1	BRITT:
8		Yes.
9	MS.	BARON:
10		Ricky Donnell?
11	MR.	DONNELL:
12		Oh, yes.
13	MS. 1	BARON:
14		And, Mr. Travis Brown, do you want to
15	vote for	yourself?
16	MR. 1	BROWN:
17		Since I can step down at anytime, I
18	vote for	myself, yes.
19	MS.	BARON:
20		We have approval, Mr. Chairman.
21	MR. M	WATTS:
22		All right, moving on. Mr. Wisenor,
23	the inves	tigator's report.
24	MR. M	WISENOR:
25		Yes, sir. As Mona said, we have

1 July's production reports and August. July 2 reports total are, we had 3 audits conducted. 3 We had one revocation issued. We had work 4 orders and site visit conducted total were 46. 5 We assisted with title deliveries or title 6 registration for consumers, a total 14. There 7 were two violations, each viewed. We had three separate refunds assisting customers to receive 8 9 and it totaled \$5,224.67 cents. Cases closed 10 that were assigned, we had 27 closed. Cases 11 closed that were not assigned, we had 29. The 12 totals of physical inspections conducted during 13 that month were 17.

And those were for July -- I am sorry. I just gave you August. Those were the August totals. I apologize. I have them in the wrong spot.

18 These are the July actual totals. 19 There were 7 audits conducted for that month. 20 One notice of revocation. Work orders and site 21 visits conducted were 46 total. Zero cease and 2.2 desist issued. Assisting with title delivery 23 or registrations, there were 11 total. 24 Violations issued for that month were three. 25 There were two refunds assisting and receiving

1 for consumers, the total \$3,032.27. Cases 2 assigned that were closed were 19. Cases 3 closed that were not assigned were 23, and 4 physical inspections conducted total for the 5 month were 29. 6 So those are the totals for July and 7 August. If anyone has any questions? 8 MR. WATTS: 9 Anybody have any questions? 10 MR. WISENOR: 11 I am sorry. I meant to mention. As 12 Mona mentioned, she did send me a list of the 13 dealers that we were waiting on receiving the 14 licensing fees for -- that were postponed. Ι 15 am going to coordinate with the investigators 16 in those parishes and we are going to start 17 making calls and trying to get these. 18 MR. WATTS: 19 How many dealers are we talking 20 about? 21 MR. WISENOR: 2.2 Over 300. 23 MR. WATTS: 24 Over 300? 25 MR. PARNELL:

1 Yes, it is over 300. And these 2 dealers we sent out already two communications 3 to them and so is this the next step. We are sending a third out -- a third that you would 4 5 say final, also at that same time as both 6 parties have told you, that we are going to 7 have the compliance investigators go out and communicate with them, call them at this point 8 9 to kind of expedite the payment of those funds. 10 MR. WISENOR:

If we can't reach them via phone, we will definitely start making site visit to make sure they are still operating as well, I am assuming. So that may be part of it. Some of them may not have renewed or they may have closed down and they just didn't notify the office. I am not sure of that.

MS. ANDERSON:

18

We have seen a lot of different scenarios come up where paperwork went astray or whatever when it got to them. So it's roughly about 150,000 in fees that we are trying to collect on and get them, you know, so they don't get, you know, revoked at the end of the year.

MR. WATTS:

2 With these storms and everything, has 3 it affected any of this you think? All the people below I-10 anyway, the corridor, where 4 5 the storms hit? Or are they using that as an 6 excuse now. 7 MR. PARNELL: I think some will use it as an 8 9 excuse, but this has been going on, like we 10 said, prior to any of those storms taking 11 place, you know. And if they do try to use it 12 as an excuse, I will just institute a storm 13 assistance and kind of look at it as case by 14 case, you know, scenario, other of the ones 15 that have recently been affected and how that 16 can affect them on their payment of these fees. 17 But this is ongoing since last -- last year 18 with the storms that happened back then. So we 19 are kind of, you know, still want to stay stern to that. But I will try to work with dealers 20 21 on a case by case. The ones that have recently 22 been affected by storms. But, again, as was 23 just stated, I do think some may try to use it 24 as a little ploy to continue.

MS. ANDERSON:

1 And it is only Districts 1, 2, and 3 2 and only District 3 would be affected by 3 storms. 4 MR. PARNELL: 5 Would be affected by it, yes. 6 MR. WATTS: 7 Okay. That's all we have. 8 MR. PARNELL: 9 Yes. 10 MR. WATTS: 11 I guess, comments from the executive 12 director. 13 MR. PARNELL: 14 Commissioners, I just want to give an 15 We have submitted all of the update. 16 documentation and signatures via DocuSign to 17 Office of Motor Vehicles required to become a 18 PTA and auto title company so that LUMVC can 19 issue plates to dealers that would use LUMVC as 20 an additional resource to purchase their plate. 21 Currently, we are waiting final approval from 2.2 Office of Motor Vehicles and we will start 23 training as soon as they are ready to train. 24 I just want to be clear because I 25 think there was a little bit of a misconception

1 of what we are actually doing. We are just 2 doing -- we are just going to be an official 3 resource to the Office of Motor Vehicle and all public tag agents. It wouldn't -- dealers 4 5 wouldn't come solely through us. We are just 6 an additional option for them to use if they 7 want to purchase their plates through us. We do believe that it is going to help us help the 8 9 dealer because we do have everything in-house 10 as it relates to the status of their dealer. 11 The dealer status at the current time whether 12 they are active or not. So that's just a 13 process that we are just waiting right now.

14 Office of Motor Vehicles, they said 15 that they ordered the printer and whatever 16 other physical infrastructure that we will need 17 here in the office, they have already ordered 18 it. We are just waiting on them to deliver it 19 and train us on that.

20 Moving on, the ID cards, the LUMVC ID 21 cards. I would ask that you-all commissioners 22 could submit a picture or you could say a head 23 shot of yourself via email to Kim and/or I so 24 that we can complete the ordering of the ID 25 cards and have the picture implemented on those cards.

1

2 We have reached out to former 3 Commissioner Henry Darty Smith's wife. As you recall in the past meetings, we discussed, you 4 5 know, doing something as it relates to an 6 appreciation plague and dedicating that to and 7 present it to her. So we are just waiting to hear back from her as it relates to when would 8 9 be a good time for her to, you know, just maybe 10 get on a call with us, a Zoom call. Once we 11 find out when she is available, we will reach 12 out and just let everyone know in case you-all 13 want to jump on the call so we can make a 14 presentation to her for the service that her 15 husband did for us, not only the State of 16 Louisiana specifically, but to our agency.

17 We are in a process, as well, 18 producing our annual renewal postcards to go 19 out to our dealers reminding them of the 20 renewal season. This will be the 2022/2023 21 renewal season. So we are in the process of 22 working -- working on those -- finish 23 completing those and getting those out. 24 Commissioners, that's really all that 25 I had at this time. If you have any comments,

concerns, please, at this time. 1 2 MR. WATTS: 3 Anybody have any questions? 4 MR. BRITT: 5 Derek, I wouldn't mind seeing what a 6 copy of ID cards are going to look like. 7 MR. PARNELL: 8 I can get it out to you. 9 MR. BRITT: 10 Could you just email me a copy of it? 11 MR. PARNELL: 12 I will, yes. 13 MR. BRITT: 14 And I think the gas commission is 15 planning on doing something for Darty at the same time. 16 17 MR. PARNELL: 18 Okay. MR. BRITT: 19 Was that -- Ricky, was that the board 20 21 he served on also? 22 MR. DONNELL: 23 Yes, the natural gas commission. Ι 24 am sorry. LP Gas, I am sorry. MR. BRITT: 25

1 My mind just went blank on the quy 2 that runs it. He and I had a visit about six 3 weeks ago at the sheriff's conference. And I 4 think he was telling me they were planning on 5 doing something. I told them that we were 6 planning on doing something. So that will be 7 qood. 8 MR. WATTS: 9 All right. Items for the next 10 agenda. Kim, I guess it goes to you. 11 MS. BARON: 12 I don't have anything else. I don't 13 have anything pending for the next agenda as of If y'all have anything, just send it to 14 vet. 15 We are looking at possibly having a me. 16 hearing in November if we can get it together. 17 It will be rather large. 18 MR. WATTS: 19 Rather large. What about meeting in 20 person? What is coming out of the governor's 21 office? Anything new? Or just everybody is 22 Zooming? 23 MS. BARON: 24 Ms. Morris, do you have any 25 information on that?

MS. MORRIS:

2 There is no restriction about We still do have the mask mandate 3 meeting. 4 which expires next week. And we will have to 5 see whether the governor extends that or puts 6 in any other restrictions. But there is no 7 restriction from an in-person meeting. A lot of the agencies that I represent are meeting in 8 9 person but, you know, in venues that are larger 10 than where they had meetings before. I have a 11 meeting outdoors this afternoon because their 12 facility is small. So there is no -- whatever 13 the commissioners are comfortable building with 14 plus giving consideration to the number of 15 people that would attend in addition to the commissioners. 16 17 MR. WATTS: 18 Good. 19 MR. DONNELL: 20 I would rather meet in person if we 21 are going to have a large hearing. 2.2 MS. MORRIS: 23 Most of the public meeting places are 24 They were closed for the hurricane. opened. 25 But I think the public buildings that have

1 meeting places are back open. 2 MR. BRITT: 3 Either the Archives building or the hotel that we did. One of the two. 4 5 MS. BARON: We would have to do the hotel because 6 7 the Archives building is already -- someone had 8 booked that already. But I can possibly get 9 the hotel again if that's what y'all want to 10 do. 11 MR. BRITT: 12 If we have a large hearing, we need 13 to do that. 14 MS. MORRIS: 15 There are also several libraries that 16 have large meeting rooms as well. That's 17 another option. 18 MR. WATTS: 19 Whatever in person, I guess, we'll have to do a temperature check for everybody 20 21 before they walk in or something like we did 22 last time. Just like last time, we all still 23 have got infected. 24 MS. MORRIS: 25 I went to a meeting at the library

1	the other day. The only requirement was that
2	everybody remain masked during the entire
3	meeting.
4	MR. WATTS:
5	With that being said, we will call
6	for adjournment.
7	MR. DONNELL:
8	So move.
9	MR. WATTS:
10	Need a motion and second.
11	MR. POTEET:
12	Second.
13	MR. WATTS:
14	Y'all have a good day.
15	
16	(Meeting adjourned at 9:59 a.m.)
17	
18	
19	
20	
21	
22	
23	
24	
25	

REPORTER'S CERTIFICATE
I, BETTY D. GLISSMAN, Certified Court
Reporter, Certificate No. 86150, in and for the
State of Louisiana, do hereby certify that the
Louisiana Used Motor Vehicle Commission
September 20, 2021, meeting was reported by me
in the stenotype reporting method, was prepared
and transcribed by me or under my personal
direction and supervision, and is a true and
correct transcript to the best of my ability
and understanding.
This October 4, 2021, Baton Rouge,
Louisiana.
BETTY D. GLISSMAN, CCR
CERTIFIED COURT REPORTER

\$	3	account [3] - 7:11,	23:13	board [1] - 27:20
•		9:14, 9:15	assisted [1] - 20:5	Board [2] - 12:16,
		accounts [3] - 9:6,	assisting [3] - 20:8,	12:17
\$1,832,364 [1] - 9:14	3 [5] - 7:21, 10:4,	9:19, 11:9	20:22, 20:25	booked [1] - 30:8
\$1,877,278 [1] - 7:12	20:2, 24:1, 24:2	Act [1] - 12:11	assuming [1] - 22:14	bottom [2] - 7:14,
\$10,000 [1] - 10:15	300 [3] - 21:22,	active [1] - 25:12	astray [1] - 22:20	9:21
\$106,503 [1] - 10:7	21:24, 22:1	actual [1] - 20:18	AT [1] - 1:15	BOULEVARD [1] -
\$140,000 [1] - 7:23	31 [1] - 7:11	addition [1] - 29:15	attack [1] - 13:14	2:21
\$18,637 [1] - 9:9	3132 [1] - 1:17	additional [3] - 9:15,	attend [2] - 17:24,	bridge [1] - 6:19
\$22,824 [1] - 10:17		24:20, 25:6	29:15	brief [1] - 12:6
\$238,412 [1] - 10:6	4	adjourned [1] -	audits [2] - 20:2,	BRITT [21] - 2:6, 5:2,
\$24,000 [1] - 10:13		31:16	20:19	7:1, 13:7, 13:16,
\$3,003,104 [1] - 8:14	4 [5] - 8:12, 8:16,	adjournment [1] -	August [10] - 7:8,	14:10, 15:7, 15:17,
\$3,019,820 [1] - 9:12	10:12, 10:24, 32:14	31:6	9:11, 9:12, 9:19, 11:7,	16:3, 16:8, 17:10,
\$3,032.27 [1] - 21:1	4-year [2] - 8:15,	adoption [1] - 6:22	11:9, 20:1, 20:15,	18:6, 18:12, 19:7,
\$3,343,000 [1] - 9:13	10:20	affect [1] - 23:16	20:16, 21:7	27:4, 27:9, 27:13,
\$3,917,061 [1] - 7:13	46 [2] - 20:4, 20:21	affected [5] - 23:3,	auto [1] - 24:18	27:19, 27:25, 30:2,
\$4,545,699 [1] - 7:17		23:15, 23:22, 24:2,	available [1] - 26:11	30:11
\$4,669,625 [1] - 10:3	5	24:5	AVENUE [1] - 2:19	Britt [6] - 5:1, 5:20,
\$447,351 [3] - 9:8,		afternoon [1] - 29:11		14:9, 17:9, 18:4, 19:6
9:20, 11:10		agencies [3] - 12:12,	B	broken [1] - 8:17
\$5,224.67 [1] - 20:9	5 [3] - 8:12, 10:4,	12:18, 29:8		BROWN [5] - 2:5,
\$50,000 [1] - 9:25	10:16	agency [2] - 9:16,	balance [2] - 7:11,	5:10, 14:18, 17:18,
\$709 [1] - 7:18		26:16	11:10	19:16
\$709,752 [1] - 7:18	6	agenda [2] - 28:10,	balances [2] - 7:16,	Brown [6] - 5:9,
\$850 [1] - 9:8		28:13	9:23	14:17, 17:17, 18:7,
	6 [3] - 8:15, 10:18,	agents [1] - 25:4	bank [1] - 7:11	18:8, 19:14
0	10:20	ago [1] - 28:3	BARON [39] - 3:2,	building [3] - 29:13,
	66 [1] - 12:11	ahead [2] - 13:17,	4:3, 4:9, 4:13, 4:17,	30:3, 30:7
0.55 [1] - 9:5		18:16	4:21, 4:25, 5:4, 5:8,	buildings [1] - 29:25
0.85 [1] - 9:5	7	Allegiance [2] - 5:20,	5:12, 5:16, 5:25, 6:13,	BY [2] - 1:16, 1:21
	-	5:21	6:17, 13:21, 13:25,	<u>^</u>
1		ANDERSON [4] -	14:4, 14:8, 14:12,	C
-	7 [6] - 8:20, 8:21,	3:4, 7:6, 22:18, 23:25	14:16, 14:20, 16:21,	
	10:18, 10:22, 11:4,	announce [1] - 17:23	16:25, 17:4, 17:8,	Campus [1] - 9:3
1 [1] - 24:1	20:19	annual [1] - 26:18	17:12, 17:16, 17:20,	cards [5] - 25:20,
10 [2] - 9:5, 11:7	70810 [1] - 2:22	answer [1] - 15:23	18:1, 18:18, 18:22,	25:21, 25:25, 26:1,
11 [1] - 20:23	70816 [1] - 2:19	anytime [1] - 19:17	19:1, 19:5, 19:9,	27:6
128 [1] - 12:9	71 [2] - 8:2, 10:8	anyway [1] - 23:4	19:13, 19:19, 28:11,	case [5] - 23:13,
13007 [1] - 2:19		apologize [1] - 20:16	28:23, 30:5	23:14, 23:21, 26:12
14 [1] - 20:6	8	appear [2] - 6:7, 6:12	Baton [1] - 32:14	cases [4] - 20:9,
150,000 [1] - 22:22		APPEARANCES[1] -	BATON [3] - 1:18,	20:10, 21:1, 21:2
17 [1] - 20:13	8 [1] - 8:20	2:1	2:19, 2:22	Cash [2] - 12:16,
19 [1] - 21:2	8480 [1] - 2:21	appreciation [1] - 26:6	become [1] - 24:17	12:17
	86150 [1] - 32:4		BEGINNING [1] -	cash [1] - 13:13
2		approval [6] - 6:22, 	1:15	CCR [2] - 1:22, 32:23
	9	19:20, 24:21	below [1] - 23:4	CD [2] - 9:3, 11:7
2 [2] - 9:24, 24:1	y	approve [2] - 13:1,	benefit [1] - 10:13	cease [1] - 20:21
20 [2] - 1:14, 32:7		13:6	benefits [1] - 8:18	cents [1] - 20:9
2019/20 [1] - 8:23	9 [2] - 9:2, 11:6	approved [1] - 14:21	best [1] - 32:11	certificate [1] - 9:2
2021 [4] - 1:14, 12:8,	9:30 [1] - 1:15	Archives [2] - 30:3,	BETTY [3] - 1:22,	CERTIFICATE [1] -
32:7, 32:14	9:59 [1] - 31:16	30:7	32:3, 32:23	32:1
2022 [1] - 10:1		assessed [2] - 9:8,	Bill [1] - 12:9	Certificate [1] - 32:4
2022/2023 [1] - 26:20	A	11:8	bill [2] - 12:11, 12:14	CERTIFIED [1] -
2022/23 [1] - 8:10		assets [3] - 7:12,	bit [2] - 15:12, 24:25	32:24
23 [1] - 21:3	A.M [1] - 1:15	9:11, 9:20	blank [1] - 28:1	Certified [1] - 32:3
27 [1] - 20:10	a.m [1] - 31:16	assigned [4] - 20:10,	blanket [1] - 15:20	certify [1] - 32:5
29 [2] - 20:11, 21:5	ability [1] - 32:11	20:11, 21:2, 21:3	BLUEBONNET [1] -	chair [4] - 14:24,
	aomy [1] - 52.11	assistance [1] -	2:21	14:25, 15:4, 17:25
•	•			

Chairman [2] - 5:17,	conducted [6] - 20:2,	definitely [1] - 22:12	8:15, 10:19, 10:20	28:20
11:13	20:4, 20:12, 20:19,	deliver [1] - 25:18	expenditures [2] -	graph [1] - 11:4
chairman [7] - 2:3,	20:21, 21:4	deliveries [1] - 20:5	8:13, 8:17	guess [6] - 6:9, 6:18,
15:13, 16:10, 18:4,	conference [1] - 28:3	delivery [1] - 20:22	expenses [5] - 7:20,	12:22, 24:11, 28:10,
18:9, 18:13, 19:20	confidential [1] -	deposit [2] - 9:2,	8:19, 10:5, 10:13,	30:19
chance [1] - 13:2	13:13	9:18	10:14	guy [1] - 28:1
change [1] - 10:16	consideration [1] -	Derek [4] - 12:3,	expertise [1] - 18:8	••••
changes [4] - 7:20,	29:14	13:8, 15:19, 27:5	expires [1] - 29:4	Н
10:5, 11:5, 11:6	consumers [2] -	DEREK [1] - 3:3	extends [1] - 29:5	
chart [3] - 8:16,	20:6, 21:1	desist [1] - 20:22		
10:19, 10:20	continue [1] - 23:24	different [1] - 22:19	F	half [1] - 8:4
check [1] - 30:20	controls [2] - 12:13,		E	HALLACK [2] - 2:18,
	•••	direction [1] - 32:10		2:18
clear [1] - 24:24	12:24	director [1] - 24:12	facility [1] - 29:12	hat [1] - 15:2
closed [7] - 20:9,	coordinate [1] -	discuss [1] - 7:9	Federal [1] - 9:3	HCR [1] - 10:8
20:10, 20:11, 21:2,	21:15	discussed [1] - 26:4	fee [2] - 7:24, 8:24	head [1] - 25:22
21:3, 22:16, 29:24	copy [2] - 27:6,	discussion [2] - 7:5,	fees [12] - 7:25, 8:24,	hear [1] - 26:8
collect [1] - 22:23	27:10	14:24	8:25, 9:16, 10:2, 10:7,	hearing [6] - 9:6,
collected [2] - 9:9,	Cormier [1] - 4:18	District [1] - 24:2	10:9, 10:25, 11:1,	••••
11:8	CORMIER [1] - 4:19	districts [2] - 8:5,		10:10, 11:2, 28:16,
comfortable [1] -	correct [1] - 32:11	8:23	21:14, 22:22, 23:16	29:21, 30:12
29:13	corridor [1] - 23:4	Districts [1] - 24:1	figures [1] - 10:22	HELD [1] - 1:16
coming [1] - 28:20	costs [2] - 10:10,	documentation [1] -	final [2] - 22:5, 24:21	help [2] - 25:8
comments [6] - 5:24,	11:2	24:16	finance [4] - 14:25,	Henry [1] - 26:3
6:2, 6:3, 6:10, 24:11,	course [1] - 10:8	DocuSign [1] - 24:16	15:13, 18:8, 18:9	hereby [1] - 32:5
26:25	Court [1] - 32:3	Donnell [4] - 5:5,	financial [4] - 7:10,	higher [3] - 10:13,
Commission [1] -	COURT [1] - 32:24	14:13, 17:13, 19:10	12:2, 12:14, 12:19	10:15, 10:25
32:6	covered [1] - 12:21	DONNELL [13] - 2:7,	Financial [1] - 18:4	hit [1] - 23:5
commission [2] -	Credit [1] - 9:4	•••	financials [1] - 7:9	hotel [3] - 30:4, 30:6,
27:14, 27:23	CREEK [1] - 1:17	5:6, 6:11, 6:15, 6:24,	fines [7] - 9:6, 9:7,	30:9
COMMISSION [2] -		11:19, 14:14, 17:14,	9:18, 10:11, 11:3,	House [3] - 8:1, 12:9
	cross [1] - 6:19	18:10, 19:11, 27:22,	11:8, 11:9	house [1] - 25:9
1:5, 2:16	current [5] - 7:14,	29:19, 31:7	finish [2] - 8:9, 26:22	hurricane [1] - 29:24
Commissioner [1] -	9:11, 9:20, 9:21,	down [4] - 8:17,	first [1] - 8:22	husband [1] - 26:15
26:3	25:11	11:2, 19:17, 22:16	fiscal [6] - 7:22, 8:1,	110300110 [1] - 20.10
commissioners [5] -	customers [1] - 20:8	dropped [1] - 9:4	9:1, 12:12, 12:24,	
12:7, 25:21, 26:24,	cyber [1] - 13:14	due [2] - 8:1, 10:25	13:14	I
29:13, 29:16	cybersecurity [3] -	during [3] - 12:8,	FISSE [1] - 2:21	
Commissioners [1] -	12:1, 12:13, 12:19	20:12, 31:2		I-10 [1] - 23:4
24:14		duties [1] - 12:15	Floyd [4] - 4:14,	ID [4] - 25:20, 25:24,
COMMISSIONERS	D		15:5, 16:10, 17:24 FLOYD [1] - 4:15	27:6
[1] - 2:4	_	—	F[OYD[1] - 4.15]	
communicate [1] -		1 F		
		E	former [1] - 26:2	implemented [1] -
22:8	DAIGLE [1] - 2:21		former [1] - 26:2 four [3] - 8:20, 10:19,	implemented [1] - 25:25
	DAIGLE [1] - 2:21 daily [1] - 8:3	either [2] - 17:23,	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23	implemented [1] - 25:25 in-house [1] - 25:9
22:8 communications [1]			former [1] - 26:2 four [3] - 8:20, 10:19,	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7
22:8 communications [1] - 22:2	daily [1] - 8:3	either [2] - 17:23,	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21
22:8 communications [1] - 22:2 company [1] - 24:18	daily [1] - 8:3 Darty [2] - 26:3, 27:15	either [2] - 17:23, 30:3 email [3] - 17:24,	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20,	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23,	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23,	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17,	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13,
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6,	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] -	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17, 9:18, 22:9	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] -	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17,	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23,	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9,	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7,	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17, 9:18, 22:9	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23 inflow [1] - 7:13
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10,	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17, 9:18, 22:9	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23 inflow [1] - 7:13 inflows [2] - 10:1,
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24 complete [1] - 25:24	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11 dealers [10] - 7:25,	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10, 22:24	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17, 9:18, 22:9 G	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23 inflow [1] - 7:13 inflows [2] - 10:1, 10:3
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24 complete [1] - 25:24 completing [1] -	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11 dealers [10] - 7:25, 8:4, 8:8, 21:13, 21:19,	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10, 22:24 entire [1] - 31:2	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17, 9:18, 22:9 G gas [2] - 27:14, 27:23	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23 inflow [1] - 7:13 inflows [2] - 10:1, 10:3 information [1] - 28:25
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24 complete [1] - 25:24	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11 dealers [10] - 7:25, 8:4, 8:8, 21:13, 21:19, 22:2, 23:20, 24:19,	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10, 22:24 entire [1] - 31:2 ESQUIRE [2] - 2:18,	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17, 9:18, 22:9 Gas [2] - 27:14, 27:23 Gas [1] - 27:24 George [4] - 4:14,	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23 inflow [1] - 7:13 inflows [2] - 10:1, 10:3 information [1] - 28:25 infrastructure [1] -
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24 complete [1] - 25:24 completing [1] -	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11 dealers [10] - 7:25, 8:4, 8:8, 21:13, 21:19, 22:2, 23:20, 24:19, 25:4, 26:19	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10, 22:24 entire [1] - 31:2 ESQUIRE [2] - 2:18, 2:20	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17, 9:18, 22:9 Gas [2] - 27:14, 27:23 Gas [1] - 27:24 George [4] - 4:14, 15:5, 15:8, 16:10	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23 inflow [1] - 7:13 inflows [2] - 10:1, 10:3 information [1] - 28:25 infrastructure [1] - 25:16
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24 complete [1] - 25:24 completing [1] - 26:23	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11 dealers [10] - 7:25, 8:4, 8:8, 21:13, 21:19, 22:2, 23:20, 24:19, 25:4, 26:19 decreased [1] -	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10, 22:24 entire [1] - 31:2 ESQUIRE [2] - 2:18, 2:20 excuse [3] - 23:6,	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17, 9:18, 22:9 Gas [2] - 27:14, 27:23 Gas [1] - 27:24 George [4] - 4:14, 15:5, 15:8, 16:10 GLISSMAN [3] -	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23 inflow [1] - 7:13 inflows [2] - 10:1, 10:3 information [1] - 28:25 infrastructure [1] - 25:16 inspections [2] -
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24 complete [1] - 25:24 completing [1] - 26:23 compliance [2] - 8:7, 22:7	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11 dealers [10] - 7:25, 8:4, 8:8, 21:13, 21:19, 22:2, 23:20, 24:19, 25:4, 26:19	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10, 22:24 entire [1] - 31:2 ESQUIRE [2] - 2:18, 2:20	former [1] - 26:2 four [3] - 8:20, 10:19, 10:23 four-year [3] - 8:20, 10:19, 10:23 funds [3] - 9:17, 9:18, 22:9 Gas [2] - 27:14, 27:23 Gas [1] - 27:24 George [4] - 4:14, 15:5, 15:8, 16:10 GLISSMAN [3] - 1:22, 32:3, 32:23	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23 inflow [1] - 7:13 inflows [2] - 10:1, 10:3 information [1] - 28:25 infrastructure [1] - 25:16 inspections [2] - 20:12, 21:4
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24 complete [1] - 25:24 completing [1] - 26:23 compliance [2] - 8:7, 22:7 concerns [1] - 27:1	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11 dealers [10] - 7:25, 8:4, 8:8, 21:13, 21:19, 22:2, 23:20, 24:19, 25:4, 26:19 decreased [1] -	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10, 22:24 entire [1] - 31:2 ESQUIRE [2] - 2:18, 2:20 excuse [3] - 23:6,	$\label{eq:spectral_states} \begin{array}{ c c c c c c c c c c c c c c c c c c c$	$\begin{tabular}{lllllllllllllllllllllllllllllllllll$
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24 complete [1] - 25:24 completing [1] - 26:23 compliance [2] - 8:7, 22:7 concerns [1] - 27:1 concludes [1] -	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11 dealers [10] - 7:25, 8:4, 8:8, 21:13, 21:19, 22:2, 23:20, 24:19, 25:4, 26:19 decreased [1] - 10:11	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10, 22:24 entire [1] - 31:2 ESQUIRE [2] - 2:18, 2:20 excuse [3] - 23:6, 23:9, 23:12	$\begin{tabular}{ c c c c c c c } \hline former [1] - 26:2 \\ \hline four [3] - 8:20, 10:19, \\ 10:23 \\ \hline four-year [3] - 8:20, \\ 10:19, 10:23 \\ \hline funds [3] - 9:17, \\ 9:18, 22:9 \\ \hline $	implemented [1] - 25:25 in-house [1] - 25:9 in-person [1] - 29:7 increase [1] - 8:21 increased [3] - 8:13, 9:25, 10:8 infected [1] - 30:23 inflow [1] - 7:13 inflows [2] - 10:1, 10:3 information [1] - 28:25 infrastructure [1] - 25:16 inspections [2] - 20:12, 21:4 institute [1] - 23:12 interest [1] - 11:3
22:8 communications [1] - 22:2 company [1] - 24:18 compared [3] - 8:23, 9:12, 10:7 compares [1] - 8:16 comparison [4] - 8:15, 8:21, 10:23, 10:24 complete [1] - 25:24 completing [1] - 26:23 compliance [2] - 8:7, 22:7 concerns [1] - 27:1	daily [1] - 8:3 Darty [2] - 26:3, 27:15 data [1] - 13:14 date [6] - 7:22, 7:23, 8:13, 8:14, 10:6, 10:16 dealer [3] - 25:9, 25:10, 25:11 dealers [10] - 7:25, 8:4, 8:8, 21:13, 21:19, 22:2, 23:20, 24:19, 25:4, 26:19 decreased [1] - 10:11 dedicating [1] - 26:6	either [2] - 17:23, 30:3 email [3] - 17:24, 25:23, 27:10 emails [1] - 6:4 encompasses [1] - 13:15 end [6] - 8:3, 9:7, 9:11, 9:19, 11:10, 22:24 entire [1] - 31:2 ESQUIRE [2] - 2:18, 2:20 excuse [3] - 23:6, 23:9, 23:12 executive [1] - 24:11	$eq:spectral_set_set_set_set_set_set_set_set_set_set$	$\begin{tabular}{lllllllllllllllllllllllllllllllllll$

40.47				
16:17	libraries [1] - 30:15	19:25, 21:12	5:12, 5:16, 5:25, 6:13,	onboard [1] - 15:15
investigator's [1] -	library [1] - 30:25	month [13] - 7:21,	6:17, 7:6, 13:21, 14:4,	once [1] - 26:10
19:23	• • •	7:22, 8:22, 8:24, 9:7,	14:8, 14:12, 14:16,	
	license [1] - 10:2			one [5] - 7:21, 15:8,
investigators [3] -	licensing [1] - 21:14	9:8, 10:1, 11:11,	14:20, 15:25, 16:21,	20:3, 20:20, 30:4
8:7, 21:15, 22:7	list [1] - 21:12	15:11, 20:13, 20:19,	17:4, 17:8, 17:12,	ones [2] - 23:14,
investments [1] -	long-term [2] - 7:16,	20:24, 21:5	17:16, 17:20, 18:1,	23:21
11:3	9:24	months [1] - 7:8	18:18, 19:1, 19:5,	ongoing [1] - 23:17
involved [1] - 15:12	longest [1] - 15:10	MONTIE [1] - 3:5	19:9, 19:13, 19:19,	online [1] - 13:13
issue [1] - 24:19	look [2] - 23:13, 27:6	Morris [1] - 28:24	22:18, 23:25, 28:11,	open [1] - 30:1
issued [3] - 20:3,	looking [1] - 28:15	MORRIS [6] - 2:20,	28:23, 29:1, 29:22,	opened [2] - 9:15,
20:22, 20:24	• · ·	15:25, 29:1, 29:22,	30:5, 30:14, 30:24	29:24
	LOUISIANA [6] - 1:5,			
items [2] - 7:5, 28:9	1:6, 1:18, 2:15, 2:19,	30:14, 30:24	N	operating [3] - 8:19,
itself [1] - 12:14	2:22	most [1] - 29:23	IN	9:13, 22:13
	Louisiana [4] -	motion [7] - 11:17,		option [2] - 25:6,
J	26:16, 32:5, 32:6,	11:20, 13:8, 13:18,	name [1] - 15:2	30:17
	32:15	15:20, 16:9, 31:10	natural [1] - 27:23	ordered [2] - 25:15,
	LP [1] - 27:24	motions [2] - 15:19,		25:17
Jeff [5] - 5:1, 5:20,	LUMVC [3] - 24:18,	16:2	need [9] - 11:17,	ordering [1] - 25:24
14:9, 17:9, 19:6	24:19, 25:20	Motor [5] - 24:17,	11:22, 13:5, 13:8,	orders [2] - 20:4,
JEFFEREY [1] - 2:6		24:22, 25:3, 25:14,	15:18, 15:19, 25:16,	20:20
John [4] - 4:10, 14:1,	N.A.	32:6	30:12, 31:10	
17:1, 18:23	M	MOTOR [2] - 1:5,	negative [3] - 7:17,	ourselves [1] - 12:21
JOHN [1] - 2:9		••	8:14, 10:17	outdoors [1] - 29:11
July [10] - 6:23, 7:10,	majority [1] - 7:23	2:15	net [5] - 7:17, 7:20,	outflows [1] - 7:13
7:11, 8:3, 8:6, 9:3,	Management [2] -	move [2] - 6:25, 31:8	8:13, 10:5, 10:16	
	-	moving [3] - 9:10,	new [4] - 12:22,	P
20:1, 20:14, 20:18,	12:16, 12:17	19:22, 25:20	16:18, 17:25, 28:21	
21:6	management [1] -	MR [97] - 2:3, 2:9,	next [8] - 7:15, 8:10,	
July's [1] - 20:1	13:14	3:3, 4:1, 4:7, 4:11,	9:22, 14:23, 22:3,	packet [1] - 7:10
jump [2] - 15:15,	mandate [1] - 29:3	4:19, 4:23, 5:2, 5:6,		page [18] - 7:15,
26:13	mask [1] - 29:3	5:10, 5:22, 6:11, 6:15,	28:9, 28:13, 29:4	7:21, 8:15, 8:20, 8:21,
June [1] - 8:6	masked [1] - 31:2	6:20, 6:24, 7:1, 7:3,	nobody [1] - 15:14	9:2, 9:5, 9:21, 9:22,
JUSTICE [1] - 2:19	mat [2] - 17:5, 19:2	11:15, 11:19, 11:21,	nominate [3] - 15:15,	9:24, 10:12, 10:16,
	Matt [1] - 4:22	11:23, 11:25, 12:5,	16:9, 18:7	10:20, 10:22, 11:4,
K	Matthew [1] - 14:5	13:4, 13:7, 13:10,	nominations [2] -	11:6, 11:7
	MATTHEW [1] - 2:8	13:16, 13:19, 13:23,	16:19, 18:5	pages [3] - 8:12,
			non [1] - 9:20	10:4, 10:18
KESSENICH [1] -	mean [1] - 13:5	14:2, 14:6, 14:10,	non-current [1] -	paperwork [1] -
2:21	means [1] - 12:3	14:14, 14:22, 15:7,	9:20	22:20
KIM [1] - 3:2	meant [1] - 21:11	15:9, 15:17, 15:21,	none [1] - 11:8	
Kim [4] - 16:20,	meet [1] - 29:20	16:3, 16:5, 16:8,	normal [2] - 7:16,	parishes [1] - 21:16
10.20,		16.11 16.10 16.15		
18.17 25.23 28.10	meeting [12] - 7:8,	16:11, 16:13, 16:15,		PARNELL [12] - 3:3,
18:17, 25:23, 28:10	meeting [12] - 7:8, 28:19, 29:3, 29:7,	16:23, 17:2, 17:6,	9:22	12:5, 13:10, 15:21,
kind [3] - 22:9,	-		9:22 normally [1] - 8:25	12:5, 13:10, 15:21, 21:25, 23:7, 24:4,
	28:19, 29:3, 29:7,	16:23, 17:2, 17:6,	9:22 normally [1] - 8:25 notice [1] - 20:20	12:5, 13:10, 15:21,
kind [3] - 22:9, 23:13, 23:19	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25,	16:23, 17:2, 17:6, 17:10, 17:14, 17:22,	9:22 normally [1] - 8:25	12:5, 13:10, 15:21, 21:25, 23:7, 24:4,
kind [3] - 22:9,	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24,	9:22 normally [1] - 8:25 notice [1] - 20:20	12:5, 13:10, 15:21, 21:25, 23:7, 24:4, 24:8, 24:13, 27:7, 27:11, 27:17
kind [3] - 22:9, 23:13, 23:19	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6	12:5, 13:10, 15:21, 21:25, 23:7, 24:4, 24:8, 24:13, 27:7, 27:11, 27:17 part [1] - 22:14
kind [3] - 22:9, 23:13, 23:19 L	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16	12:5, 13:10, 15:21, 21:25, 23:7, 24:4, 24:8, 24:13, 27:7, 27:11, 27:17 part [1] - 22:14 parties [1] - 22:6
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17,	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4,	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16	12:5, 13:10, 15:21, 21:25, 23:7, 24:4, 24:8, 24:13, 27:7, 27:11, 27:17 part [1] - 22:14 parties [1] - 22:6 passed [1] - 12:9
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12,	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] -	12:5, 13:10, 15:21, 21:25, 23:7, 24:4, 24:8, 24:13, 27:7, 27:11, 27:17 part [1] - 22:14 parties [1] - 22:6 passed [1] - 12:9 past [2] - 15:11, 26:4
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\ \end{tabular}$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12,	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11 mentioned [1] -	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16 \\payments [1] - 8:2 \\ \end{tabular}$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11 mentioned [1] -	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9, 27:11, 27:13, 27:17,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9 last [11] - 7:25, 8:16, 9:1, 9:13, 10:7, 10:9,	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11 mentioned [1] - 21:12	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9, 27:11, 27:13, 27:17, 27:19, 27:22, 27:25,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O October [1] - 32:14	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16 \\payments [1] - 8:2 \\ \end{tabular}$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9 last [11] - 7:25, 8:16, 9:1, 9:13, 10:7, 10:9, 15:11, 23:17, 30:22	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11 mentioned [1] - 21:12 method [1] - 32:8 might [1] - 12:3	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9, 27:11, 27:13, 27:17,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O October [1] - 32:14 OF [1] - 1:6	12:5, 13:10, 15:21, 21:25, 23:7, 24:4, 24:8, 24:13, 27:7, 27:11, 27:17 part [1] - 22:14 parties [1] - 22:6 passed [1] - 12:9 past [2] - 15:11, 26:4 payment [2] - 22:9, 23:16 payments [1] - 8:2 PEDERSON [6] - 2:8,
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9 last [11] - 7:25, 8:16, 9:1, 9:13, 10:7, 10:9, 15:11, 23:17, 30:22 LAW [1] - 2:18	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11 mentioned [1] - 21:12 method [1] - 32:8 might [1] - 12:3 Mike [1] - 5:13	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9, 27:11, 27:13, 27:17, 27:19, 27:22, 27:25,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O October [1] - 32:14 OF [1] - 1:6 office [3] - 22:17,	12:5, 13:10, 15:21, 21:25, 23:7, 24:4, 24:8, 24:13, 27:7, 27:11, 27:17 part [1] - 22:14 parties [1] - 22:6 passed [1] - 12:9 past [2] - 15:11, 26:4 payment [2] - 22:9, 23:16 payments [1] - 8:2 PEDERSON [6] - 2:8, 4:23, 11:23, 14:6,
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9 last [11] - 7:25, 8:16, 9:1, 9:13, 10:7, 10:9, 15:11, 23:17, 30:22 LAW [1] - 2:18 lead [1] - 5:19	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11 mentioned [1] - 21:12 method [1] - 32:8 might [1] - 12:3 Mike [1] - 5:13 mind [2] - 27:5, 28:1	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9, 27:11, 27:13, 27:17, 27:19, 27:22, 27:25, 28:8, 28:18, 29:17,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O October [1] - 32:14 OF [1] - 1:6 office [3] - 22:17, 25:17, 28:21	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16 \\payments [1] - 8:2 \\PEDERSON [6] - 2:8, \\4:23, 11:23, 14:6, \\17:6, 19:3 \\Pederson [4] - 4:22, \\\end{cases}$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9 last [11] - 7:25, 8:16, 9:1, 9:13, 10:7, 10:9, 15:11, 23:17, 30:22 LAW [1] - 2:18 lead [1] - 5:19 leaving [1] - 7:17	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11 mentioned [1] - 21:12 method [1] - 32:8 might [1] - 12:3 Mike [1] - 5:13 mind [2] - 27:5, 28:1 minutes [1] - 6:23	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9, 27:11, 27:13, 27:17, 27:19, 27:22, 27:25, 28:8, 28:18, 29:17, 29:19, 30:2, 30:11, 30:18, 31:4, 31:7,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O October [1] - 32:14 OF [1] - 1:6 office [3] - 22:17, 25:17, 28:21 OFFICE [1] - 2:18	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16 \\payments [1] - 8:2 \\PEDERSON [6] - 2:8, \\4:23, 11:23, 14:6, \\17:6, 19:3 \\Pederson [4] - 4:22, \\14:5, 17:5, 19:2 \\$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9 last [11] - 7:25, 8:16, 9:1, 9:13, 10:7, 10:9, 15:11, 23:17, 30:22 LAW [1] - 2:18 lead [1] - 5:19 leaving [1] - 7:17 legislative [1] - 12:8	28:19, 29:3, 29:7, 29:8, 29:11, 29:23, 30:1, 30:16, 30:25, 31:3, 32:7 MEETING [1] - 1:13 Meeting [1] - 31:16 meetings [2] - 26:4, 29:10 mention [1] - 21:11 mentioned [1] - 21:12 method [1] - 32:8 might [1] - 12:3 Mike [1] - 5:13 mind [2] - 27:5, 28:1 minutes [1] - 6:23 misconception [1] -	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9, 27:11, 27:13, 27:17, 27:19, 27:22, 27:25, 28:8, 28:18, 29:17, 29:19, 30:2, 30:11, 30:18, 31:4, 31:7, 31:9, 31:11	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O October [1] - 32:14 OF [1] - 1:6 office [3] - 22:17, 25:17, 28:21	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16 \\payments [1] - 8:2 \\PEDERSON [6] - 2:8, \\4:23, 11:23, 14:6, \\17:6, 19:3 \\Pederson [4] - 4:22, \\14:5, 17:5, 19:2 \\pending [1] - 28:13 \\particle area area area area area area area ar$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9 last [11] - 7:25, 8:16, 9:1, 9:13, 10:7, 10:9, 15:11, 23:17, 30:22 LAW [1] - 2:18 lead [1] - 5:19 leaving [1] - 7:17 legislative [1] - 12:8 letters [2] - 8:5	$\begin{array}{c} 28:19,\ 29:3,\ 29:7,\\ 29:8,\ 29:11,\ 29:23,\\ 30:1,\ 30:16,\ 30:25,\\ 31:3,\ 32:7\\ \textbf{MEETING [1] - 1:13}\\ \textbf{Meeting [1] - 31:16}\\ \textbf{meeting [2] - 26:4,}\\ 29:10\\ \textbf{mention [1] - 21:11}\\ \textbf{mentione [1] - 21:11}\\ \textbf{mentione [1] - 21:12}\\ \textbf{method [1] - 32:8}\\ \textbf{might [1] - 12:3}\\ \textbf{Mike [1] - 5:13}\\ \textbf{mind [2] - 27:5,\ 28:1}\\ \textbf{minutes [1] - 6:23}\\ \textbf{misconception [1] - 24:25}\\ \end{array}$	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9, 27:11, 27:13, 27:17, 27:19, 27:22, 27:25, 28:8, 28:18, 29:17, 29:19, 30:2, 30:11, 30:18, 31:4, 31:7, 31:9, 31:11 MS [45] - 3:2, 3:4,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O October [1] - 32:14 OF [1] - 1:6 office [3] - 22:17, 25:17, 28:21 OFFICE [1] - 2:18	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16 \\payments [1] - 8:2 \\PEDERSON [6] - 2:8, \\4:23, 11:23, 14:6, \\17:6, 19:3 \\Pederson [4] - 4:22, \\14:5, 17:5, 19:2 \\pending [1] - 28:13 \\people [2] - 23:4, \\ \end{bmatrix}$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9 last [11] - 7:25, 8:16, 9:1, 9:13, 10:7, 10:9, 15:11, 23:17, 30:22 LAW [1] - 2:18 lead [1] - 5:19 leaving [1] - 7:17 legislative [1] - 12:8 letters [2] - 8:5 liabilities [5] - 7:14,	$\begin{array}{c} 28:19,\ 29:3,\ 29:7,\\ 29:8,\ 29:11,\ 29:23,\\ 30:1,\ 30:16,\ 30:25,\\ 31:3,\ 32:7\\ \textbf{MEETING [1] - 1:13}\\ \textbf{Meeting [1] - 31:16}\\ \textbf{meetings [2] - 26:4,}\\ 29:10\\ \textbf{mention [1] - 21:11}\\ \textbf{mentione [1] - 21:11}\\ \textbf{mentione [1] - 21:12}\\ \textbf{method [1] - 32:8}\\ \textbf{might [1] - 12:3}\\ \textbf{Mike [1] - 5:13}\\ \textbf{mind [2] - 27:5,\ 28:1}\\ \textbf{minutes [1] - 6:23}\\ \textbf{misconception [1] - 24:25}\\ \textbf{MONA [1] - 3:4}\\ \end{array}$	$\begin{array}{c} 16:23,17:2,17:6,\\ 17:10,17:14,17:22,\\ 18:3,18:6,18:10,\\ 18:15,18:20,18:24,\\ 19:3,19:7,19:11,\\ 19:21,19:24,21:8,\\ 21:10,21:18,21:21,\\ 21:23,21:25,22:10,\\ 23:1,23:7,24:4,24:6,\\ 24:8,24:10,24:13,\\ 27:2,27:4,27:7,27:9,\\ 27:11,27:13,27:17,\\ 27:19,27:22,27:25,\\ 28:8,28:18,29:17,\\ 29:19,30:2,30:11,\\ 30:18,31:4,31:7,\\ 31:9,31:11\\ \textbf{MS}[45]-3:2,3:4,\\ 4:3,4:9,4:13,4:17,\\ \end{array}$	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O October [1] - 29:14 OF [1] - 1:6 office [3] - 22:17, 25:17, 28:21 OFFICE [1] - 2:18 Office [4] - 24:17,	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16 \\payments [1] - 8:2 \\PEDERSON [6] - 2:8, \\4:23, 11:23, 14:6, \\17:6, 19:3 \\Pederson [4] - 4:22, \\14:5, 17:5, 19:2 \\pending [1] - 28:13 \\people [2] - 23:4, \\29:15 \\Pending [1] - 28:13 \\Pederson [2] - 23:4, \\29:15 \\Pending [1] - 28:13 \\Pederson [2] - 23:4, \\29:15 \\Pending [1] - 28:13 \\Pending [2] - 23:4, \\29:15 \\Pending [2] - 23:4, \\Pending [2] - 23:$
kind [3] - 22:9, 23:13, 23:19 L large [5] - 28:17, 28:19, 29:21, 30:12, 30:16 larger [1] - 29:9 last [11] - 7:25, 8:16, 9:1, 9:13, 10:7, 10:9, 15:11, 23:17, 30:22 LAW [1] - 2:18 lead [1] - 5:19 leaving [1] - 7:17 legislative [1] - 12:8 letters [2] - 8:5	$\begin{array}{c} 28:19,\ 29:3,\ 29:7,\\ 29:8,\ 29:11,\ 29:23,\\ 30:1,\ 30:16,\ 30:25,\\ 31:3,\ 32:7\\ \textbf{MEETING [1] - 1:13}\\ \textbf{Meeting [1] - 31:16}\\ \textbf{meeting [2] - 26:4,}\\ 29:10\\ \textbf{mention [1] - 21:11}\\ \textbf{mentione [1] - 21:11}\\ \textbf{mentione [1] - 21:12}\\ \textbf{method [1] - 32:8}\\ \textbf{might [1] - 12:3}\\ \textbf{Mike [1] - 5:13}\\ \textbf{mind [2] - 27:5,\ 28:1}\\ \textbf{minutes [1] - 6:23}\\ \textbf{misconception [1] - 24:25}\\ \end{array}$	16:23, 17:2, 17:6, 17:10, 17:14, 17:22, 18:3, 18:6, 18:10, 18:15, 18:20, 18:24, 19:3, 19:7, 19:11, 19:21, 19:24, 21:8, 21:10, 21:18, 21:21, 21:23, 21:25, 22:10, 23:1, 23:7, 24:4, 24:6, 24:8, 24:10, 24:13, 27:2, 27:4, 27:7, 27:9, 27:11, 27:13, 27:17, 27:19, 27:22, 27:25, 28:8, 28:18, 29:17, 29:19, 30:2, 30:11, 30:18, 31:4, 31:7, 31:9, 31:11 MS [45] - 3:2, 3:4,	9:22 normally [1] - 8:25 notice [1] - 20:20 notices [1] - 8:6 notify [1] - 22:16 November [1] - 28:16 number [1] - 29:14 O October [1] - 29:14 OF [1] - 1:6 office [3] - 22:17, 25:17, 28:21 OFFICE [1] - 2:18 Office [4] - 24:17, 24:22, 25:3, 25:14	$12:5, 13:10, 15:21, \\21:25, 23:7, 24:4, \\24:8, 24:13, 27:7, \\27:11, 27:17 \\part [1] - 22:14 \\parties [1] - 22:6 \\passed [1] - 12:9 \\past [2] - 15:11, 26:4 \\payment [2] - 22:9, \\23:16 \\payments [1] - 8:2 \\PEDERSON [6] - 2:8, \\4:23, 11:23, 14:6, \\17:6, 19:3 \\Pederson [4] - 4:22, \\14:5, 17:5, 19:2 \\pending [1] - 28:13 \\people [2] - 23:4, \\ \end{bmatrix}$

person [5] - 28:20,	26:18	26:8	ROBERT [1] - 2:18	signed [1] - 12:10
29:7, 29:9, 29:20,	production [1] - 20:1	relative [1] - 12:15	Robert [2] - 15:19,	site [3] - 20:4, 20:20,
30:19	protect [1] - 13:13	remain [1] - 31:2	15:23	22:12
personal [1] - 32:9	provided [2] - 12:15,	remainder [1] -	roll [4] - 4:2, 4:4,	six [1] - 28:2
phone [1] - 22:11	13:1	10:14	13:12, 13:18	slightly [1] - 9:25
physical [3] - 20:12,	PTA [1] - 24:18	reminding [1] -	rooms [1] - 30:16	small [1] - 29:12
21:4, 25:16		26:19		
	public [8] - 5:23, 6:1,		Rouge [1] - 32:14	Smith's [1] - 26:3
picture [2] - 25:22,	6:3, 6:10, 9:16, 25:4,	renewal [3] - 26:18,	ROUGE [3] - 1:18,	solely [1] - 25:5
25:25	29:23, 29:25	26:20, 26:21	2:19, 2:22	someone [1] - 30:7
place [2] - 12:12,	purchase [2] - 24:20,	renewals [2] - 8:10,	roughly [1] - 22:22	soon [1] - 24:23
23:11	25:7	8:11	running [1] - 16:18	sorry [5] - 10:19,
places [2] - 29:23,	put [3] - 12:12,	renewed [3] - 8:9,	runs [2] - 15:1, 28:2	20:15, 21:11, 27:24
30:1	12:18, 15:2	9:4, 22:15	Russel [1] - 5:13	specifically [1] -
plan [5] - 12:2,	puts [1] - 29:5	report [5] - 9:6,	RUSSEL [1] - 5:14	26:16
12:13, 12:19, 12:25,		10:23, 11:7, 11:14,		spot [1] - 20:17
13:1	Q	19:23	S	start [6] - 8:8, 8:10,
planning [3] - 27:15,		reported [1] - 32:7		15:4, 21:16, 22:12,
28:4, 28:6		REPORTED [1] -		24:22
plaque [1] - 26:6	questions [6] -	1:21	salaries [2] - 8:17,	state [2] - 12:12,
plate [1] - 24:20	11:13, 11:16, 11:17,	Reporter [1] - 32:4	10:12	12:18
plates [2] - 24:19,	21:7, 21:9, 27:3	REPORTER [1] -	scenario [1] - 23:14	State [2] - 26:15,
25:7	quorum [1] - 5:17	32:24	scenarios [1] - 22:20	32:5
PLC [1] - 2:21		REPORTER'S [1] -	season [2] - 26:20,	STATE[1] - 1:6
pledge [2] - 4:5, 5:21	R	32:1	26:21	statement [1] - 7:19
Pledge [1] - 5:20		reporting [1] - 32:8	second [12] - 7:2,	statements [3] -
ploy [1] - 23:24		reports [2] - 20:1,	8:6, 11:17, 11:22,	7:10, 9:10, 9:17
plus [1] - 29:14	rates [1] - 9:4	20:2	11:24, 13:20, 16:12,	status [2] - 25:10,
point [1] - 22:8	rather [3] - 28:17,	represent [1] - 29:8	16:14, 18:9, 18:11,	25:11
position [5] - 7:17,	28:19, 29:20	REPRESENTING [1]	31:10, 31:12	stay [1] - 23:19
7:21, 8:14, 10:5,	reach [2] - 22:11,	- 2:15	security [3] - 12:2,	
10:16	26:11	required [2] - 12:11,	12:14, 12:19	stenotype [1] - 32:8
positions [2] - 15:3,	reached [1] - 26:2	24:17	see [2] - 10:21, 29:5	step [2] - 19:17, 22:3
-	ready [1] - 24:23	requirement [1] -	seeing [1] - 27:5	stern [1] - 23:19
16:1	really [2] - 13:15,	31:1	Senate [1] - 12:10	Steve [2] - 6:2, 6:14
possibly [2] - 28:15,	26:24		send [3] - 17:24,	still [5] - 11:10,
30:8	receipt [1] - 10:25	Resolution [1] - 8:2	21:12, 28:14	22:13, 23:19, 29:3,
postcards [1] - 26:18	receivable [3] - 9:6,	resource [2] - 24:20,	sending [1] - 22:4	30:22
postponed [1] -	9:19, 11:9	25:3	sensitive [1] - 13:13	storm [2] - 6:6, 23:12
21:14	receive [2] - 10:9,	respond [1] - 6:4	sent [2] - 8:5, 22:2	storms [6] - 23:2,
POTEET [8] - 2:9,	20:8	response [1] - 4:16	separate [5] - 15:18,	23:5, 23:10, 23:18,
4:11, 13:19, 14:2,	received [4] - 7:24,	restriction [2] - 29:2,	15:22, 16:1, 16:2,	23:22, 24:3
16:13, 17:2, 18:24,	8:4, 8:25, 10:10	29:7	20:8	submit [1] - 25:22
31:11	receiving [3] - 8:2,	restrictions [1] -	SEPTEMBER [1] -	submitted [1] - 24:15
Poteet [4] - 4:10,	20:25, 21:13	29:6	1:14	SUITE [1] - 2:21
14:1, 17:1, 18:23	recently [3] - 9:14,	revenue [6] - 8:20,	September [1] - 32:7	summary [1] - 9:3
powers [1] - 12:15	23:15, 23:21	8:22, 10:5, 10:23,		supervision [1] -
prepared [1] - 32:8	refunds [2] - 20:8,	10:24, 11:5	served [1] - 27:21	32:10
present [1] - 26:7	20:25	revenues [5] - 7:20,	service [1] - 26:14	supposed [1] - 6:1
PRESENT [2] - 2:4,	regarding [2] -	7:24, 8:24, 10:6, 11:2	services [1] - 12:2	suspended [2] -
3:1	12:13, 14:24	Review [2] - 12:16,	session [1] - 12:8	7:25, 11:1
presentation [1] -	registration [1] -	12:17	several [1] - 30:15	
26:14	20:6	revocation [2] - 20:3,	SHERI [1] - 2:20	Т
printer [1] - 25:15	registrations [1] -	20:20	sheriff's [1] - 28:3	
procedure [1] -	20:23	revoked [1] - 22:24	shot [1] - 25:23	
12:14	REGULAR [1] - 1:13	richard [4] - 4:6,	show [1] - 9:16	tag [2] - 9:16, 25:4
procedures [1] -	regular [1] - 12:8	13:22, 16:22, 18:19	showed [2] - 6:4, 6:7	temperature [1] -
12:20	related [2] - 8:18,	RICHARD [1] - 2:3	shows [5] - 6:19,	30:20
proceed [1] - 6:18	10:12	Ricky [4] - 5:5,	6:21, 8:21, 10:24,	term [2] - 7:16, 9:24
process [3] - 25:13,		14:13, 17:13, 27:20	11:4	THE [1] - 2:15
26:17, 26:21	relates [5] - 12:21,	RICKY [1] - 2:7	signatures [1] -	third [2] - 22:4
	12:23, 25:10, 26:5,	······································		
producing [1] -		ricky [1] - 19:10	24:16	thoughts [1] - 15:24

three [2] - 20:7, 20:24	32:6 VEHICLE [2] - 1:5,	Y
title [4] - 20:5, 20:22,	2:16	
24:18	Vehicles [3] - 24:17,	y'all [6] - 14:23, 16:4,
today [6] - 6:7, 15:1,	24:22, 25:14	16:16, 28:14, 30:9,
15:14, 15:16, 16:4,	venues [1] - 29:9	31:14
17:25	via [3] - 22:11, 24:16,	year [20] - 7:22, 7:23, 8:1, 8:10, 8:13, 8:14,
together [2] - 12:18,	25:23	8:20, 8:22, 9:1, 9:13,
28:16	vice [4] - 14:24, 15:4,	10:6, 10:7, 10:9,
Tony [1] - 4:18	16:10, 17:25	10:0, 10:7, 10:9, 10:16, 10:16,
top [2] - 7:15, 9:22		10:14, 10:13, 10:10, 10:
total [12] - 7:12, 8:12, 9:7, 9:11, 10:2, 20:2,	CE [1] - 1:16	23:17
9:7, 9:11, 10:2, 20:2, 20:4, 20:6, 20:21,	viewed [1] - 20:7	year-to-date [1] -
20:23, 21:1, 21:4	violations [2] - 20:7, 20:24	10:6
totaled [1] - 20:9	visit [3] - 20:4, 22:12,	years [2] - 8:16,
totals [4] - 20:12,	28:2	10:24
20:16, 20:18, 21:6	visits [1] - 20:21	you-all [3] - 13:2,
train [2] - 24:23,	visualization [2] -	25:21, 26:12
25:19	10:21, 11:4	yourself [2] - 19:15,
training [1] - 24:23	vote [11] - 13:12,	25:23
transcribed [1] -	13:18, 14:25, 15:16,	
32:9	16:16, 16:19, 16:20,	Z
transcript [1] - 32:11	18:14, 18:17, 19:15,	
transfer [1] - 9:17	19:18	zero [1] - 20:21
Travis [5] - 5:9,	L	Zoom [1] - 26:10
14:17, 17:17, 18:7,	W	Zooming [1] - 28:22
19:14		
TRAVIS [1] - 2:5	waiting (5) 21.12	
true [1] - 32:10	waiting [5] - 21:13, 24:21, 25:13, 25:18,	
try [3] - 23:11, 23:20,	24.21, 25.13, 25.16, 26:7	
23:23	walk [1] - 30:21	
trying [2] - 21:17,	wants [2] - 5:19,	
22:23	15:15	
turn [1] - 7:9	WATTS [37] - 2:3,	
turning [2] - 7:19,	4:1, 4:7, 5:18, 5:22,	
10:4	6:20, 7:3, 11:15,	
two [10] - 7:8, 15:2,	11:21, 11:25, 13:4,	
15:18, 15:22, 16:1, 16:2, 20:7, 20:25,	13:23, 14:22, 15:9,	
22:2, 30:4	16:5, 16:11, 16:15,	
22.2, 00. 7	16:23, 17:22, 18:3,	
U	18:15, 18:20, 19:21,	
	21:8, 21:18, 21:23,	
	23:1, 24:6, 24:10,	
under [1] - 32:9	27:2, 28:8, 28:18,	
Union [1] - 9:4	29:17, 30:18, 31:4, 31:9, 31:13	
unless [1] - 11:12	Watts [4] - 4:6,	
up [10] - 6:4, 6:7,	13:22, 16:22, 18:19	
6:19, 6:21, 7:4, 8:9, 0:16, 12:25, 14:23	week [1] - 29:4	
9:16, 12:25, 14:23, 22:20	weeks [1] - 28:3	
update [1] - 24:15	weigh [1] - 12:3	
USED [2] - 1:5, 2:15	wife [1] - 26:3	
	WISENOR [5] - 3:5,	
V	19:24, 21:10, 21:21,	
V	22:10	
	Wisenor [1] - 19:22	
VALLEY [1] - 1:17		
Vehicle [2] - 25:3,	1	