1	
2	
3	
4	
5	
6	MEETING MINUTES FOR
7	THE BOARD OF COMMERCE AND INDUSTRY
8	OF THE
9	LOUISIANA ECONOMIC DEVELOPMENT CORPORATION
10	HELD AT
11	LASALLE BUILDING
12	617 NORTH 3RD STREET
13	LABELLE ROOM
14	BATON ROUGE, LOUISIANA
15	ON THE 29TH DAY OF AUGUST, 2018
16	COMMENCING AT 9:36 A.M.
17	
18	
19	
20	REPORTED BY: ELICIA H. WOODWORTH, CCR
21	
22	
23	
24	
25	

1	Appearances of Board Members Present:
2	Mayor Glenn Brasseaux Don Briggs
3	Representative Thomas Carmody
4	Senator Norby Chabert Phillip Devillier
5	Jerald Jones Heather Malone
6	Charles R. "Robby" Miller Jan K. Moller
7	Secretary Don Pierson Darrel J. Saizan, Jr. Ronnie Slone
8	Dr. Shawn Wilson for Governor Edwards Dr. Woodrow Wilson, Jr.
9	Steve Windham
10	Staff members present:
11	Samantha Booker Tam Bourgeois
12	Kristen Cheng
1.2	Frank Favaloro
13	Brenda Guess Richard House
14	Becky Lambert
	Mandi Mitchell
15	Joyce Metoyer Hud Usie
16	Anne Villa Daria Vinning
17	
18	
19	
20	
21	
22	
23	
24	
25	



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. WINDHAM:
2	Morning, everyone. I'd like to call the
3	Board of Commerce & Industry meeting for August 29th,
4	2018 to order.
5	Ms. Daria Vinning, I'd like to welcome
6	you to the Board.
7	She's the replacement for Melissa, so,
8	welcome to C&I.
9	MS. VINNING:
10	Thank you.
11	MR. WINDHAM:
12	Thank you. Please call roll.
13	MS. VINNING:
L4	Okay. We have a Dr. Shawn Wilson on
15	behalf of Governor John Bel Edwards.
L 6	DR. S. WILSON:
L7	Here.
18	MS. VINNING:
19	Don Briggs on behalf of Lieutenant
20	Governor Billy Nungesser.
21	MR. BRIGGS:
22	Here.
23	MS. VINNING:
24	Representative Devillier on behalf of
25	Represent Neil Abramson.



1	MR.	DEVILLIER:
2		Here.
3	MS.	VINNING:
4		Mayor Glenn Brasseaux representing
5	Thomas Carmody.	
6	MAYO	OR BRASSEAUX:
7		Here.
8	MS.	VINNING:
9		Yvette Cola.
10	(No	response.)
11	MS.	VINNING:
12		Major Coleman.
13	(No	response.)
14	MS.	VINNING:
15		Rickey Fabra.
16	(No	response.)
17	MS.	VINNING:
18		Manuel "Manny" Fajardo.
19	(No	response.)
20	MS.	VINNING:
21		Jerry Jones.
22	MR.	JONES:
23		Here.
24	MS.	VINNING:
25		Heather Malone.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS.	MALONE:
2		Here.
3	MS.	VINNING:
4		Senator Danny Martiny.
5	(No	response.)
6	MS.	VINNING:
7		Charles "Robbie" Miller.
8	MR.	MILLER:
9		Here.
10	MS.	VINNING:
11		Jan Moller.
12	MR.	MOLLER:
13		Here.
14	MS.	VINNING:
15		Senator Norbert Chabert on behalf of
16	Senator JP Morre	ell.
17	(No	response.)
18	MS.	VINNING:
19		Secretary Don Pierson.
20	SEC	RETARY PIERSON:
21		Present.
22	MS.	VINNING:
23		Scott Richard.
24	(No	response.)
25	MS.	VINNING:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

```
1
         Darrel Saizan.
 2
     (No response.)
 3
     MS. VINNING:
 4
         Danny Schexnaydre.
 5
     (No response.)
 6
     MS. VINNING:
 7
         Ronnie Slone.
 8
     MR. SLONE:
 9
         Here.
10
     MS. VINNING:
         Bobby Williams, Junior.
11
12
     (No response.)
13
     MS. VINNING:
14
         Steve Windham.
15
     MR. WINDHAM:
16
         Here.
     MS. VINNING:
17
18
         Dr. Woodrow Wilson, Junior.
19
     DR. W. WILSON:
20
         Here.
21
     MS. VINNING:
22
         Twelve present. We have a quorum.
23
     MR. WINDHAM:
24
         Thank you, Ms. Vinning.
25
         I'd like to welcome Mr. Don Briggs and
```



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Secretary Dr. Shawn Wilson to the Board. I know you
2	guys have been oriented on the process and procedures,
3	and I see Dr. Wilson has his little handbook in case
4	there's anything he needs to look up.
5	Also, I believe we have another lady,
6	Ms. Tanita Gilbert-Baker, who has been appointed as a
7	replacement for Millie Atkins, and she has not made it
8	yet.
9	And I would like to point out that
10	Senator Chabert has arrived.
11	All right. Did everyone have a chance
12	to read the minutes?
13	Is there a motion to approve the
14	minutes?
15	Made by Representative Carmody; seconded
16	by Jerry Jones.
17	Any questions, changes?
18	(No response.)
19	MR. WINDHAM:
20	All in favor, indicate with an "aye."
21	(Several members respond "aye.")
22	MR. WINDHAM:
23	All opposed with a "nay."
24	(No response.)
25	MR. WINDHAM:



1	Motion carries.
2	Now we'll move on to Quality Jobs
3	Program presented by Frank Favaloro.
4	MR. FAVALORO:
5	Yes. I have four Quality Jobs
6	applications: 20130129, Vivace Corporation, Orleans;
7	20151264, Indorama Ventures Olefins, LLC, in Calcasieu;
8	20161807, HR Nu Blu Energy, LLC in West Baton Rouge; and
9	20170270, Total Quality Logistics, LLC in Orleans.
10	That conclude the new applications.
11	MR. WINDHAM:
12	Are there any comments from the public
13	concerning the new applications for the Quality Jobs
14	Program?
15	(No response.)
16	MR. WINDHAM:
17	Questions or comments from the Board
18	members?
19	(No response.)
20	MR. WINDHAM:
21	Is there a motion to approve?
22	Made by Mr. Slone; seconded by Mayor
23	Brasseaux.
24	All in favor, indicate with an "aye."
25	(Several members respond "aye.")



1	MR. WINDHAM:
2	All opposed with a "nay."
3	(No response.)
4	MR. WINDHAM:
5	Motion carries.
6	MR. FAVALORO:
7	I have three renewal Quality Jobs
8	applications: 20130960, PPG Industries, Inc.,
9	Calcasieu; 20110182, Greatwide Dedicated Transport III,
10	LLC in St. Tammany; 20131052, CPX Interactive, LLC,
11	Orleans.
12	MR. WINDHAM:
13	Are there any comments from the public
14	concerning these renewals?
15	(No response.)
16	MR. WINDHAM:
17	Questions or comments from the Board
18	members?
19	(No response.)
20	MR. WINDHAM:
21	Is there a motion to approve?
22	Made by Ms. Malone; seconded by
23	Representative Carmody.
24	All in favor, indicate with an "aye."
25	(Several members respond "aye.")



1	MR. WINDH	AM:
2	All c	pposed with "nay."
3	(No respo	nse.)
4	MR. WINDH	AM:
5	Motio	n carries.
6	MR. FAVAL	ORO:
7	We ha	ve one late renewal request. The
8	initial contract expi	red on 12/31 of '17. Late renewal
9	request was July 23rd of '18, and it expired at the end	
LO	of February, February	28th.
11	MR. WINDH	AM:
12	All r	ight. Is there a representative
13	from Dyno Nobel Louis	iana Ammonia with us today?
14	Pleas	e step forward identify yourself.
15	Pleas	e identify yourself.
16	MS. ELDER	:
L7	Hi.	My name is Heidi Elder from Dyno
18	Nobel.	
19	MR. WINDH	AM:
20	All r	ight. Can you tell us why it was
21	late.	
22	MS. ELDER	:
23	Yes.	Regrettably we had an eternal firm
24	that was handling a l	ot of these contracts. They did
25	our initial registrat	ion for us. We decided to



1	discontinue their services and hand it over to our
2	already burdened tax department. It did not go as
3	smoothly as we had hoped, and regrettably we missed this
4	very important deadline. So we are here to ask that
5	that be renewed and the penalties waived.
6	MR. WINDHAM:
7	All right. Generally the penalties have
8	not been waived. It's been the posture of this Board to
9	not waive the penalties.
10	So with that, unless there are any
11	extenuating circumstances by the Board members.
12	Representative Carmody.
13	MR. CARMODY:
14	Yes, sir. Are you making that in the
15	form of a motion?
16	MR. WINDHAM:
17	I'm entertaining one, yes.
18	MR. CARMODY:
19	I consider that.
20	MR. WINDHAM:
21	Mr. Jones.
22	MR. JONES:
23	Have they had any instances of being
24	late in the past?
25	MR. FAVALORO:



1	We've had one application last year
2	presented to the Board, and there was a 20 percent
3	reduction, one year.
4	MR. JONES:
5	So this is the second time it's been
6	late?
7	MR. FAVALORO:
8	Not for this company, no, sir. We've
9	only had one Quality Jobs contract renewal that's been
10	late.
11	MR. JONES:
12	Let me make sure my question is clear.
13	Has this company ever been late?
14	MR. FAVALORO:
15	No, sir.
16	MR. WINDHAM:
17	All right. So we have a motion on the
18	floor; second by Mr. Slone.
19	Any further discussion?
20	The motion is to restrict it by one
21	year, by 20 percent.
22	Any further discussions?
23	(No response.)
24	MR. WINDHAM:
25	All in favor, indicate with an "aye."



1	(Several members respond "aye.")
2	MR. WINDHAM:
3	All opposed with a "nay."
4	(No response.)
5	MR. WINDHAM:
6	Motion carries.
7	Thank you, Ms. Heidi.
8	MR. FAVALORO:
9	We have three requests for change in
10	ownership for the following contracts: 20131171, Murphy
11	Energy Corporation to NGL Energy Operating, LLC in East
12	Feliciana; 20110182, Greatwide Dedicated Transport III,
13	LLC to Cardinal Logistics Management Corporation in St.
14	Tammany; and 20151041, Pin Oak Holdings, LLC to Pin Oak
15	Organization, LLC, St. John the Baptist.
L 6	That concludes the change in ownership.
L7	MR. WINDHAM:
18	All right. Are there any comments from
L9	the public concerning the name changes for the Quality
20	Jobs Program?
21	(No response.)
22	MR. WINDHAM:
23	Questions or comments from the Board?
24	(No response.)
25	MR. WINDHAM:



1	Made by President Miller; seconded by
2	Dr. Woodrow Wilson.
3	I have two Dr. Wilsons up here, so there
4	may be a little confusion once in a while, but I may
5	call one of them Shawn.
6	All in favor, indicate with an "aye."
7	(Several members respond "aye.")
8	MR. WINDHAM:
9	All opposed with a "nay".
10	(No response.)
11	MR. WINDHAM:
12	Motion carries.
13	MR. FAVALORO:
14	That concludes QJ.
15	MR. WINDHAM:
16	Thank you, Mr. Favaloro.
17	Next we have the Restoration Tax
18	Abatement Program presented by Ms. Becky Lambert.
19	MS. LAMBERT:
20	Good morning. We have 11 new
21	applications to present. First one is 20131308, 417
22	Royal Restaurant, LLC in Orleans: 20170046, Academy
23	Real Estate, LLC, Orleans; 20161859, Bud Rip's, Orleans;
24	20120221, Echolstar Investments, LLC, Ouachita;
25	20141093, Hall Downtown, LLC, Ouachita; 20120286,



1	Michael Echols Enterprises, Ouachita; 20120938, Michael
2	Echols Enterprises, Ouachita; 20121220, Michael Echols
3	Enterprises, Ouachita; 20121281, Michael Echols
4	Enterprises, Ouachita; 20161898, Third Floor Properties,
5	Ouachita; 20180157, Troy D. Cheramie, Jefferson.
6	This concludes the new applications for
7	a total investments of \$16,640,000.
8	MR. WINDHAM:
9	Thank you, Ms. Lambert. And I assume
10	all of the documents supporting the projects are in
11	order and on file with the Department?
12	MS. LAMBERT:
13	Yes. In fact, some of these
14	applications would have been presented at an earlier
15	time except that the resolutions had not come to the
16	Department, and upon investigation with the assessor's
17	office and the company, we learned that some of the
18	resolutions had not been sent. They were assuming that
19	if one person sent it, then the other person sent it.
20	And until I received them completely from the local
21	governing authority representative, they don't come to
22	you.
23	MR. WINDHAM:
24	All right. Thank you very much and good
25	job.



1	Are there any comments from the public
2	concerning the new applications for the Restoration Tax
3	Abatement Program?
4	(No response.)
5	MR. WINDHAM:
6	Questions or comments from the Board?
7	(No response.)
8	MR. WINDHAM:
9	Is there a motion to approve them?
10	Made by Mr. Moller; seconded by Dr.
11	Shawn Wilson.
12	All in favor, indicate with an "aye."
13	(Several members respond "aye.")
14	MR. WINDHAM:
15	All opposed with a "nay."
16	(No response.)
L7	MR. WINDHAM:
18	Motion carries.
19	MS. LAMBERT:
20	We have one renewal application for
21	20120912, Vantage Health Plan, Inc. DBA Monroe
22	Development, LLC in Ouachita.
23	MR. WINDHAM:
24	All right. Are there any comments from
25	the public concerning the renewal of the Restoration Tax



1	Abatement Program?
2	(No response.)
3	MR. WINDHAM:
4	Any comments from the Board?
5	(No response.)
6	MR. WINDHAM:
7	Motion made by Dr. Woodrow Wilson;
8	seconded by Representative Carmody.
9	All in favor, indicate with an "aye."
10	(Several members respond "aye.")
11	MR. WINDHAM:
12	All opposed with "nay".
13	(No response.)
14	MR. WINDHAM:
15	Motion carries.
16	MS. LAMBERT:
17	The last item for the Restoration Tax
18	Abatement Program is a name change request for a company
19	in St. Tammany Parish, 20161825, formerly named Abita
20	Guest House, LLC. The new name is Abita Springs Hotel,
21	LLC.
22	MR. WINDHAM:
23	Are there any comments concerning the
24	name change for the Restoration Tax Abatement Program?
25	(No response.)



1	MR. WINDHAM:
2	Questions or comments from the Board?
3	(No response.)
4	MR. WINDHAM:
5	Motion made by Mayor Brasseaux; seconded
6	by Mr. Slone.
7	All in favor, indicate with an "aye."
8	(Several members respond "aye.")
9	MR. WINDHAM:
10	All opposed with a "nay."
11	(No response.)
12	MR. WINDHAM:
13	Motion carries.
14	Thank you, Ms. Lambert.
15	Next we have the Enterprise Zone
16	presented by Joyce Metoyer.
17	MS. METOYER:
18	Good morning. I have eight new
19	applications: 20141171, Affinity Health Group, LLC,
20	Ouachita Parish; 20181190, Alder Hotel Partners, LLC,
21	Orleans Parish; 20150913, Capital City Produce, LLC,
22	East Baton Rouge Parish; 20151094, Monsanto Company &
23	Subsidiaries, St. Charles Parish; 20180722, Turner
24	Industries Group, LLC, East Baton Rouge Parish;
25	20181931, Domain CAC, LLC, Orleans Parish; 20140958, Our



1	Lady of the Lake Ascension Community Hospital,
2	Incorporated, Ascension Parish; and 20151193, Park 80
3	Hotels, LLC, Ascension Parish.
4	MR. WINDHAM:
5	Thank you, Ms. Metoyer, and I assume all
6	of their paperwork is in order for the program?
7	MS. METOYER:
8	Yes, sir.
9	MR. WINDHAM:
10	Are there any comments from the public
11	concerning the new applications for the Enterprise Zone
12	Program?
13	(No response.)
14	MR. WINDHAM:
15	Any questions or comments from the Board
16	concerning any applications?
17	Representative Carmody.
18	MR. CARMODY:
19	Mr. Chairman, just a quick one, and I'm
20	sure Mr. Secretary could probably address it, Monsanto,
21	640-million investment in St. Charles Parish for the
22	Enterprise, can you is there somebody here from
23	Monsanto to kind of give us an overview of what that
24	investment reflects?
25	MR. WINDHAM:



1	Please step forward and identify
2	yourself.
3	MS. BOATNER:
4	Rhonda Boatner with Didier Consulting.
5	Currently Monsanto is adding a new
6	project called the Dicamba Project, and this spending is
7	related to the necessary equipment to retrofit and have
8	the existing facility be compatible with this new
9	project that's happening. So this just spending that
LO	has occurred prior to the project, the new project
11	coming on board, so that's
12	MR. CARMODY:
13	And the investment of the 640, that 640
14	has been spent or that's what's
15	MS. BOATNER:
16	It's already been spent.
L7	MR. CARMODY:
18	It has been sent?
19	MS. BOATNER:
20	Yes, it has.
21	MR. CARMODY:
22	Okay. Thank you.
23	Thank you, Mr. Chairman.
24	MS. BOATNER:
25	Any other questions?



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. WINDHAM:
2	Any other questions?
3	(No response.)
4	MR. WINDHAM:
5	All right. The motion has been made by
6	Mr. Slone; seconded by Representative Carmody.
7	All in favor, indicate with an "aye".
8	(Several members respond "aye.")
9	MR. WINDHAM:
LO	All opposed with a "nay."
11	(No response.)
12	MR. WINDHAM:
13	Motion carries.
14	Ms. Metoyer.
15	MS. METOYER:
L 6	I have terminations: 20130113, Belk,
L7	Incorporated, Livingston Parish. Existing contract
18	period September 1, 2013 through August 31 of 2018. The
19	requested term date is August 31 of 2018. The program
20	requirements have been met, and no additional jobs are
21	anticipated.
22	20151115, Walmart, Louisiana, LLC,
23	Orleans Parish. Existing contract period July 31 of
24	2014 through July 30 of 2019. The requested term date
25	is July 30 2017. The program requirements have been



1	met, no additional jobs are anticipated.
2	20141116, Walmart, Louisiana, LLC,
3	Ouachita Parish. Existing contract period July 31 of
4	2014 through July 30 of 2019. The requested term date
5	is July 30 of 2017. The program requirements have been
6	met, no additional jobs are anticipated.
7	20140155, Placid Refining Company, LLC,
8	West Baton Rouge Parish. Existing contract period is
9	February 1 of 2014 through January 31 of 2019. The
10	requested term date is July 31 of 2016, and the program
11	requirements have been met, no additional jobs are
12	anticipated.
13	20130808, Rapides Healthcare System,
14	LLC, Rapides Parish, and the existing contract period is
15	August 1, 2013 through July 31, 2018. The requested
16	term date is July 30th I'm sorry is January
17	31,2016. The program requirements have been met, no
18	additional jobs are anticipated.
19	20140988, Isidore Newman School, Orleans
20	Parish. Existing contract period July 15, 2014 through
21	July 14, 2019. The requested term date is March 15 of
22	2017. The program requirements have been met, no
23	additional jobs anticipated.
24	20131409, Sai Deva, LLC, Jefferson
25	Parish. The existing contract period is October 1, 2014



1	through September 30, 2019. The requested termination
2	date is September 30, 2017. The program requirements
3	have been met, no addition jobs are anticipated.
4	20141542, Shaya Restaurant, LLC, Orleans
5	Parish. Existing contract is December 31, 2014 through
6	December 30 of 2019. That's a typo there on my part.
7	And the requested term date is December 31 of '17. The
8	program requirements have been met, no additional jobs
9	are anticipated.
10	MR. WINDHAM:
11	Thank you.
12	MS. METOYER:
13	There's one more. I'm sorry.
14	20131082, Red Stick Armature Works, LLC,
15	West Feliciana Parish, and the existing contract period
16	is August 20 of 2013 through August 19 of 2018. The
17	requested term date is June 30, 2016, and the
18	requirements have been met, no additional jobs are
19	anticipated.
20	That's it.
21	MR. WINDHAM:
22	Thank you, Ms. Metoyer.
23	Are there any comments from the public
24	concerning the Enterprise Zone termination requests?
25	(No response.)



1	MR. WINDHAM:
2	Questions or comments from the Board
3	members?
4	(No response.)
5	MR. WINDHAM:
6	Is there a motion to approve?
7	Made by Dr. Woodrow Wilson; seconded by
8	Mr. Slone.
9	All in favor, indicate with an "aye."
10	(Several members respond "aye.")
11	MR. WINDHAM:
12	All opposed with a "nay."
13	(No response.)
14	MR. WINDHAM:
15	Motion carries.
16	Thank you, Ms. Metoyer.
17	MR. WINDHAM:
18	We have Hud Usie I have a hard time
19	with that name for the Industrial Tax Exemption
20	Program. Pointing out there are pre-EOs, post-EOs and
21	post-EOs with 2018 rules.
22	Please proceed.
23	MR. USIE:
24	We have four new pre-EEO applications:
25	20151795A, Blue Cube Operations, LLC, Iberville Parish;



1	20141008, Centric Pipe, LLC, Bossier Parish; 2014097A,
2	ExPert Riser Solutions, LLC, Lafourche Parish; 20141117,
3	YCI Methanol One, LLC, St. James Parish.
4	MR. WINDHAM:
5	All right.
6	MR. JONES:
7	Mr. Chairman, I need to recuse myself
8	from any discussion or vote on Number 20141117, YCI
9	Methanol One.
10	MR. WINDHAM:
11	Please note that for the record that
12	Mr. Jones has recused himself from 20141117-A-ITE, from
13	YCI Methanol One, LLC.
14	Are there any comments from the public
15	concerning any of these applications?
16	MR. USIE:
17	We did have one that was filed late,
18	Centric Pipe, 20141008, is as noted.
19	MR. WINDHAM:
20	Is there a representative from Centric
21	Pipe with us today?
22	Please step forward and identify
23	yourself.
24	It was a late filing?
25	MR. USIE:



1 Correct. 2 MR. LONG: Hi. I'm Jack. I'm from Centric Pipe. 3 4 It was a late filing --MR. WINDHAM: 5 6 I'm sorry. What's your name? MR. JACK: 8 Jack. 9 MR. WINDHAM: 10 I'm sorry. Jack. And also your Jack. last name? 11 12 MR. LONG: 13 Long, L-o-n-g. 14 MR. WINDHAM: 15 All right. Why were you late? 16 MR. LONG: 17 The filing's late because in 2014 Yeah. 18 we bought it from Northwest Pipe, and after that, we 19 outsourced our permit taxing to a outside consulting 20 And this next year, we wanted to bring it back, 21 and I'm going to do the property tax for the company. 22 And after I realized this contract has not been renewed, 23 because it has to be renewed each five years and that 24 the staff of the company before, maybe they forgot to 25 renew it, and now I catch it and I want to renew.



MR.	WINDHAM:
	Okay. This is a new application,
though?	
_	LONG:
111.0	Yeah.
мъ	USIE:
PIK •	But they also have some renewals coming
	but they also have some renewals coming
_	
MR.	WINDHAM:
	So renewals also?
MR.	USIE:
	Correct.
MR.	WINDHAM:
	So does everyone understand what Jack is
saying? They we	ere late because they had outsourced it,
they brought it	back in, they were late on the filing of
the original app	plication.
	Mr. Jones, I believe you had a question.
MR.	JONES:
	Not yet.
MR.	WINDHAM:
	So with that, our practice has been to
restrict the app	plication and contracts by one year when
	So with that, I'll entertain a motion.
	though? MR. MR. up. MR. MR. MR. MR. MR. MR. MR. M



1	Mr. Miller, you have a question?
2	MR. MILLER:
3	So they missed the whole first five-year
4	term?
5	MR. USIE:
6	No. It was due on March 31st of 2018
7	and they filed that application on April 30th of 2018,
8	so it would be a month.
9	MR. MILLER:
10	But the initial
11	MR. USIE:
12	Oh, that's what they would that's the
13	penalty if y'all
14	MR. MILLER:
15	On the initial five-year?
16	MR. USIE:
17	On the initial five-year application.
18	MR. MILLER:
19	And the assessor didn't pick it up on
20	the tax rolls.
21	MR. USIE:
22	No.
23	MR. WINDHAM:
24	We'll need to have that confirmed.
25	MS. CHENG:



1	We did confirm with the assessors that
2	these assets haven't been taxed.
3	MR. WINDHAM:
4	Okay. They haven't paid taxes on them.
5	All right. Any other questions?
6	Mr. Jones.
7	MR. JONES:
8	So, Mr. Chairman, with the one-year
9	penalty, essentially the five-year benefit becomes a
10	four-year benefit; is that correct?
11	MR. WINDHAM:
12	For the initial contract with the option
13	of a five-year renewal that is filed timely.
14	MR. JONES:
15	Mr. Long, you understand what we're
16	saying there what the one-year penalty means?
17	MR. LONG:
18	Yeah.
19	MR. WINDHAM:
20	Do you understand?
21	MR. LONG:
22	Yeah.
23	MR. WINDHAM:
24	So it's a four-year contract instead of
25	five for the first one.



1	MR. LONG:	
2	Yeah.	
3	MR. WINDHAM:	
4	It will have the option for a five-ye	ear
5	renewal, but that will also have to be filed timely of	or
6	it will be imposed a penalty as well.	
7	MR. LONG:	
8	Okay. So after the five years, I nee	∍d
9	to renew it for another five years?	
10	MR. WINDHAM:	
11	Correct, and you have to make that	
12	renewal request before the contract expires.	
13	MR. LONG:	
14	Okay.	
15	MR. WINDHAM:	
16	So contact Mr. Usie.	
17	MR. CARMODY:	
18	Mr. Chairman?	
19	MR. WINDHAM:	
20	Yes. I'm sorry. Representative	
21	Carmody.	
22	MR. WINDHAM:	
23	I just want to clarify for myself, is	Ē
24	the gentleman then takes this four years, at what pos	int
25	is he to express in writing his affirmation that he	



1	wants to go for the next five? Is there a deadline?
2	MR. WINDHAM:
3	Before the contract expires.
4	MR. CARMODY:
5	Okay. So on the last date of the
6	remaining four years, he has got to have notified
7	MR. USIE:
8	So on the fourth year, the expiration
9	year, it can be renewed anywhere between July 1st, but
10	no later than December 31st of that expiring year.
11	MR. CARMODY:
12	So six months prior.
13	MR. USIE:
14	Six months prior.
15	MR. CARMODY:
16	Thank you. I just want to make sure
17	that he was aware.
18	MR. JONES:
19	So I'm going to get even further in the
20	weeds. So if the application is filed 2018, so four
21	years will be 2022; is that correct?
22	MR. USIE:
23	It goes by the project ending year.
24	MR. JONES:
25	Okay.



1	1	MR.	USIE:
2			So it would be 2017.
3	1	MR.	JONES:
4			2017?
5	1	MR.	USIE:
6			December 31st, 2017 was the project
7	period.		
8	1	MR.	JONES:
9			So plus four years.
10	1	MR.	USIE:
11			Four years.
12	1	MR.	JONES:
13			So it will be 2021.
14	1	MR.	USIE:
15			Correct.
16	1	MR.	JONES:
17			Okay. Good. Thank you.
18	1	MR.	WINDHAM:
19			Any further questions?
20		(No	response.)
21	1	MR.	WINDHAM:
22			We have a motion on the table and it was
23	seconded by	Dr.	Shawn Wilson.
24			Any further comments from the Board?
25	;	SECF	RETARY PIERSON:



1	Just be clear to be clear, it's the
2	acceptance of the three applications, and the fourth
3	application by Centric Pipe being restricted by one
4	year.
5	MR. WINDHAM:
6	Correct, that is the motion, noting that
7	Mr. Jones has recused himself from the YCI Methanol One
8	action.
9	All in favor, indicate with an "aye."
10	(Several members respond "aye.")
11	MR. WINDHAM:
12	All opposed with "nay."
13	(No response.)
L4	MR. WINDHAM:
15	Motion carries. Thank you, Mr.
L 6	Secretary.
L7	MR. USIE:
18	Next we have seven post-EEO applications
19	following under 2017 rules, and we do have one that
20	needs to be deferred. That's 20170003, Procter and
21	Gamble Manufacturing Company in Rapides Parish.
22	MR. JONES:
23	So moved.
24	MR. WINDHAM:
25	Motion had been made to defer.



1	Is there a second?
2	By Dr. Woodrow Wilson.
3	All in favor of the deferral, indicate
4	with an "aye."
5	(Several member respond "aye.")
6	MR. WINDHAM:
7	All opposed with "nay".
8	(No response.)
9	MR. WINDHAM:
10	Deferral carries.
11	Please proceed.
12	MR. USIE:
13	20180147, Iris Solar, LLC, Washington
14	Parish; 20181946, K&B Machine Works, LLC, Terrebonne
15	Parish; 20170177, Packing Corporation of America,
16	Beauregard Parish; 20161851, Packaging Corporation of
L7	America, Beauregard Parish; 20161623, Packaging
18	Corporation of America, Beauregard Parish; 20180142,
19	Taminco US, LLC in Iberville Parish.
20	MR. WINDHAM:
21	Are there any comments from the public
22	concerning the post-EO applications that are being
23	requested for exemption under the 2017 rules?
24	(No response.)
25	MR. WINDHAM:



1	Questions or comments from the Board?
2	SECRETARY PIERSON:
3	Just to comment, this would be the
4	Board's passage of the programs under the eight-year
5	program, which is five at 100 percent and three at 80.
6	All of these applications have a full complement of
7	their local bodies included in their application
8	process. So the resolutions are all complete with their
9	applications.
10	MR. WINDHAM:
11	Thank you, Mr. Secretary.
12	Mr. Miller.
13	MR. MILLER:
L 4	On the Packaging Corporation in
15	Beauregard, there's the three and there's no permanent
16	new jobs. Is that the compelling reason for retention?
L7	MR. USIE:
18	Yes.
19	MR. MILLER:
20	Thank you.
21	MR. WINDHAM:
22	Any additional questions or comments
23	from the Board members?
24	(No response.)
25	MR. WINDHAM:



1		Is there a motion to approve?
2		Made by Mr. Miller; seconded by Mr.
3	Moller.	
4		All in favor, indicate with an "aye."
5	(Se	veral members respond "aye.")
6	MR.	WINDHAM:
7		All opposed with a "nay."
8	(No	response.)
9	MR.	WINDHAM:
10		Motion carries.
11		Please proceed.
12	MR.	USIE:
13		Next we have four post-EO
14	MR.	WINDHAM:
15		Yes, Mr. Briggs.
16	MR.	BRIGGS:
17		Mr. Chairman, on Item Number 7, when we
18	move to that see	ction, I have a comment on one of them,
19	if I may.	
20	MR.	WINDHAM:
21		All right.
22		All right. Mr. Usie, please proceed.
23	MR.	USIE:
24		Next we have four post-EO applications
25	under 2018 rules	s: 20170103, A.O.U.O.P.S., Inc., East



1	Carroll Parish; 20170103A, A.O.U.O.P.S., Inc., East
2	Carroll Parish; 20170254, Exxon Mobil Corporation, East
3	Baton Rouge Parish; 20180145, St. James Solar, LLC, St.
4	James Parish.
5	And the first application, 20170103 for
6	A.O.U.O.P.S. was filed late as well.
7	MR. WINDHAM:
8	All right. So noted.
9	Is there a representative from
10	A.O.U.O.P.S., Inc. with us today?
11	Please step forward and identify
12	yourself.
13	Can you tell us why you were late?
14	Identify yourself, please.
15	MR. SHUMATE:
16	Good morning. I'm Will Shumate. I'm
17	from A.O.U.O.P.S. Inc., East Carroll Parish.
18	I believe the reason that our
19	application was late was due to change in rules. We
20	originally were going to apply under the previous rules,
21	and we decided to apply under the 2018 rules and I would
22	assume that is why our application was late.
23	MR. WINDHAM:
24	So I have to bring an attorney up to
25	answer this one.



1	MR. SHUMATE:
2	Right.
3	MR. WINDHAM:
4	Please identify yourself.
5	MS. BOURGEOIS:
6	Tam Bourgeois for LED.
7	Just to clarify, was it making your
8	decision as to whether to go under the 2017 or 2018
9	rules?
10	MR. SHUMATE:
11	With advisement from our attorney, yes,
12	ma'am.
13	MR. WINDHAM:
14	I think we may need to defer that one.
15	MR. USIE:
16	It was my understanding that they just
L7	were confused about the due date because the application
18	was filed before the new set of rules.
19	MR. SHUMATE:
20	Yes. I don't know about the deadline.
21	All of the paperwork is handled by Josh, my accountant,
22	and everything. He did make me aware of the new set of
23	rules, but, you know, we had already, I guess, filled
24	our application and included.
25	MR. WINDHAM:



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I'd like to entertain a motion to Okav. defer this so that staff can look into it a little bit further because I don't definitely want to penalize you, and I know this Board doesn't want to penalize you if it's something that you shouldn't be penalized for.

MR. SHUMATE:

Right. Certainly, sir. I really Appreciate it.

MR. WINDHAM:

Dr. Woodrow Wilson has made the motion to defer, and seconded by Ms. Malone to defer the first one.

Kristen, do you have something to say or add?

MS. CHENG:

The rules do state that the Board "shall" penalize for a late-filed application, and I believe it was late because they were not aware that an application is due within 90 days of any portion of their project being complete. This is the first phase. As it was complete, they didn't know they had to file an application for the first phase, and they were waiting to file it for the entire project. And at the time we notified them they were already late, so that's why the first phase is filed late.



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

1	MR. WINDHAM:
2	Okay. Mr. Jones.
3	MR. JONES:
4	I'm in favor of deferring it. And, I'm
5	sorry, I did not hear your name.
6	MR. SHUMATE:
7	Will, Will Shumate.
8	MR. JONES:
9	Mr. Shumate, we're going to likely defer
10	this to the next meeting. When you come back, would you
11	bring whomever is responsible for filing these so they
12	can speak a little bit more authoritatively as to what
13	was going on inside the company?
14	MR. SHUMATE:
15	Certainly.
16	MR. JONES:
17	We like to hear from the company instead
18	of from the staff because, frankly, that's hearsay. We
19	want to hear what was really going on. And, again, we
20	don't want to penalize unnecessarily, but, at the same
21	time, the rules say what the rules say, and we want to
22	be sure we're walking that line.
23	MR. SHUMATE:
24	Right, correct.
25	MR. JONES:



_	-1 1
1	Thank you very much.
2	MR. SHUMATE:
3	Just to be clear, Mr. Jones, I am part
4	of the company. I have an ownership.
5	MR. JONES:
6	I understand, but you apparently don't
7	understand this issue.
8	MR. SHUMATE:
9	I will have the accountant here for the
10	application.
11	MR. JONES:
12	We need the people here that can answer
13	questions.
14	MR. JONES:
15	Any questions or comments from the Board
16	concerning of the first A.O.U.O.P.S., Inc., Number
17	20170103?
18	(No response.)
19	MR. JONES:
20	All in favor of the deferment, indicate
21	with an "aye."
22	(Several members respond "aye.")
23	MR. WINDHAM:
24	All opposed with a "nay."
25	(No response.)



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

1	MR.	WINDHAM:
2		Motion carries.
3		Thank you, sir. The first one is
4	deferred.	
5		We're going to take action on the second
6	one.	
7	MR.	SHUMATE:
8		Okay. Thank you, sir.
9	MR.	WINDHAM:
10		So I have some cards for one of the
11	applications her	re. Exxon Mobil Corporation.
12		Mr. Briggs.
13	MR.	BRIGGS:
L 4		Yes, I'd like to comment on this real
15	quick.	
L6	MR.	WINDHAM:
L7		Let me get comments from the public
18	first, and then	the Board gets their opportunity.
19	MR.	BRIGGS:
20		I apologize. I'm a baby member.
21	MR.	WINDHAM:
22		That's all right.
23		All right. Is there any questions from
24	the Board member	rs before the public comments?
25		So first we have Stephanie Cargile.



1	Please step forward and identify
2	yourself. I have a blue sheet.
3	MS. CARGILE:
4	Hi. I'm Stephanie Cargile with Exxon
5	Mobile. And, Steve, may I bring up our plant manager,
6	Angela Zeringue?
7	MR. WINDHAM:
8	Absolutely.
9	MS. CARGILE:
10	She also had a card in.
11	MR. WINDHAM:
12	Yes.
13	Welcome. Please identify yourself.
14	MS. ZERINGUE:
15	Angela Zeringue. I am the plant manager
16	of the Exxon Mobil Baton Rouge Polyolefins Plant.
L7	So the project in front of us today is a
18	potential expansion of our propylene facilities in the
19	Gulf Coast. So I think most of you may have read or
20	heard about what Exxon Mobil is calling a "Growing the
21	Gulf Initiative, so a \$20-million investment of over 10
22	years. This is a part of that.
23	We're in the evaluation stages, hoping
24	to make a funding decision by the end up the year, so
25	today is a very important step for us in terms of the



1	economic analysis of that investment. If we're able to
2	bring the project to Baton Rouge, it would double the
3	capacity of the existing polypropylene facility in the
4	plant, essentially building a second line with
5	additional capability in terms of polypropylene
6	products, which are, in a myriad of applications, most
7	notably, for this potential new line, it would serve the
8	automotive market in a large part, which allows us to
9	have advanced products that help with fuel efficiency,
10	light-weighting cars and improving safety, et cetera.
11	So we're very excited about the
12	potential. It brings 45 according to the
13	application, or consistent with the application, I
14	should say, at least 45 new permanent Exxon Mobil
15	positions at the plant, but in addition to that, there's
16	a minimum of 20 permanent contractor positions that
17	would be needed to serve to support that new facility.
18	MR. WINDHAM:
19	All right. Thank you, Ms. Zeringue.
20	Are there any questions?
21	Mr. Moller.
22	MR. MOLLER:
23	I guess you kind of answered my
24	question, but the application says 45 new permanent
25	jobs. The advanced notice talks about 40 estimated new



1	jobs, and then in the explanation, it talks about 60 new
2	local jobs, and so the discrepancy has to do with the
3	permanent Exxon jobs versus the contractor jobs?
4	MS. ZERINGUE:
5	Correct. So let me clarify. There's
6	permanent positions to run the facility once it would
7	start up, which we would hope we would have in place by
8	the middle of 2021, and that's the 65, 45 minimum Exxon
9	Mobil and 20 contract. And then during peak
10	construction, there's 600 construction jobs, which is
11	also noted on that application.
12	MR. MOLLER:
13	Right.
14	MR. WINDHAM:
15	Thank you, Mr. Moller.
16	Any there any other questions or
17	comments from the Board members?
18	SECRETARY PIERSON:
19	Mr. Briggs wants to speak, and then I'll
20	ask to make some comments as well.
21	MR. WINDHAM:
22	Mr. Briggs.
23	MR. BRIGGS:
24	Yes. This is a project that gives and
25	keeps on giving. It's one of those that will give for



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

many decades. We're in such competition with our states to the west of us and some to the east of us, and this is the kind of project that gives and it does so much.

Yes, it's a big job for Mr. Secretary and all of your key members to have the local people informed, and, you know, governments, and they all need to be a part of the project.

Thank you.

MR. WINDHAM:

Thank you, Mr. Briggs.

Mr. Secretary.

SECRETARY PIERSON:

I just want to make some comments relative to the project and also some instructive comments just as the Board moves forward.

As you see, this is a request under the 2018 rules, which means that the change has occurred, is now effective, that your approval of this project will place it with a 10-year exemption at 80 percent. So on day one, this plant will begin to contribute to the local community through the millages collected, and that was a decision that I applaud because Exxon chose to move forward in that fashion.

Certainly the Governor's in support of this project. We understand the magnitude of what



Mr. Briggs points out. Certainly we know that the numbers that you talked about, Mr. Moller, you made a good point, and I think it's also got some instructive elements to it. Our advanced notifications are always estimates. So when that number changed, it changed on Exhibit A, which is now attached formally and is the formal commitment to the community and the state, so that's what now we see as the commitment that's listed on your list.

So you are correct to point that out.

My point is simply to say that that was one of the areas that we sought to improve is that if you see the advanced notification online, certainly it is the thought and the best thinking available by the company of a proposed project of what they will do, but when Exhibit A comes before you, is the full commitment and carries that as a performance objective going forward.

So thank you to our Exxon colleagues for the confidence to reinvest in our state. We know that we are still in a competition. This is what's called a front-end contract with the Board given that it gets local approval, and once that front-end contract is in place, it gives us the opportunity to represent this tax abatement formally to the corporation. Without that, it remains as a zero in the matrix under consideration and



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

allows distinct advantages to states that would also like to receive this type of investment.

So appreciate your opportunity just to give you some overview and understanding of one of the first applications to be considered by the Board under the 2018 rules, which became effective on the 20th of August.

MR. WINDHAM:

Thank you, Mr. Secretary.

So this puts us in the position to secure the operation should this Board and the state and the locals support the project?

SECRETARY PIERSON:

Yes. By the terms of the rules, this will now be noticed to the assessor, the school board, the parish commission and the sheriff. Their responses to that will then be noted, and a final and formal decision will be rendered. And that decision is what Exxon will, I presume, represent to their board of directors.

MS. ZERINGUE:

That is correct. Our preliminary meetings start in October, so today is step one toward being able to have an answer of what we'll include in the economic analysis.



1	MR. WINDHAM:
2	All right. Thank you, Mr. Secretary.
3	Mr. Slone.
4	MR. SLONE:
5	So, yes, I would like to thank my new
6	colleague over there, Mr. Briggs, for his comments, and
7	being a newbie, I've been there before. It's okay,
8	brother. We'll talk you through it.
9	But, also, Secretary's comments. The
10	thing that is important to me is I grew up in North
11	Baton Rouge, and to know that this project is in North
12	Baton Rouge and some of the other things that Exxon
13	Mobil is doing in North Baton Rouge as corporate
14	citizens, one in particular is their resource center,
15	Small Business Resource Center. We know that if we
16	drive down Scenic Highway, it's sort of desolate next to
17	your facility, but to put some folks and some investment
18	into the community with reference to getting small
19	businesses up and running.
20	The training program that's in North
21	Baton Rouge for the skilled labor that's going to be
22	needed not only for your facility, but other surrounding
23	facilities, is important.
24	I just want to highlight the fact that
25	there's great value to what you're bringing to the table



Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

as well as increased investment, as the Secretary mentioned. And I kind of like your process where you're putting this whole thing through several hoops, if you will, and giving us an opportunity to, as the community, hear from you throughout, because it's my understanding that you've had some meetings over, what, probably a year and a half.

MS. ZERINGUE:

Correct.

MR. SLONE:

And the heads have been nodding yes, this is great, but north Baton Rouge needs this, and I'm telling you that. My charge to you is that there's going to be a need for some hand holding. Folks are not used to things such as this, and we have to encourage and get people to the table to apply for the jobs, to go through the training. So whatever you can do to add additional resources to ensure that we've got some case management, if you will, that's probably the best way I can present that, because North Baton Rouge needs it. So I applaud your efforts in this project.

MS. CARGILE:

Thank you.

MR. WINDHAM:

Thank you, Mr. Slone.



1	Senator Chabert.
2	MR. CHABERT:
3	Thank you, Mr. Chairman.
4	You had alluded to permanent independent
5	subcontractors that are going to be involved in the
6	operations. Can you repeat those numbers?
7	MS. ZERINGUE:
8	Yes. So a minimum of 20 additional
9	long-term positions, permanent positions, which will be
10	contractors primarily in the packaging area of the
11	facility.
12	MR. CHABERT:
13	And you're estimating increase obviously
L 4	with a plant expansion of services that may already be
15	provided to the plant currently with the subs and
L6	MS. ZERINGUE:
L7	It's similar. Yes, it's similar.
18	MR. CHABERT:
19	Because that's, often in this Board, and
20	even in the legislature, we focus on direct and indirect
21	jobs, and sometimes that's sort of a big guy, little
22	guy.
23	MS. ZERINGUE:
24	Yeah.
25	MR. CHABERT:



I'm 5'10", 5'9", so --1 2 MS. ZERINGUE: We don't want to talk about how tall I 3 4 am. MR. CHABERT: 5 6 I like the medium-sized guy, and I say all the time, you know, Exxon being one of the plants 7 8 along the river, one of the examples where the big guy 9 really does have a presence in the state, permanent 10 presence. 11 Quite often people mistake that as 12 thinking that Louisiana is an oil and gas state, when in 13 reality we are a oil and gas service state, and the 14 overwhelming majority of the companies in this state are 15 those folks in the middle that are providing the 16 services, whether it's the shippard, constructing 17 something or, we just talked about, Representative 18 Carmody and I, about machine shop and how much that 19 plays into the economy. So while we may not see the ROI 20 reflected directly here; all right, we're going to see 21 it in those 60 and \$70,000 jobs that are going to 22 increase due to an investment in this size. So I hope we're successful. I do think 23 24 this is a positive step for the state. 25 MS. ZERINGUE:



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Appreciate the support. And that's a really good point. The 20 is obviously within the fence line. You're speaking to the indirect jobs throughout the community, and a 10-to-1-type ratio is what the studies show for your industry, so...

MR. WINDHAM:

Thank you, Senator.

Representative Carmody.

MR. CARMODY:

And one last question for Secretary, that is that the 80 percent reduction -- or, excuse me, the 80 percent over a 10-year period, that should place us hopefully in at least some sort of competitive advantage with our surrounding Gulf Coast states, or at least right there in about what they are offering, so that the Exxon Mobils of the world can evaluate what benefits they get by coming to the Pelican State versus going somewhere else.

SECRETARY PIERSON:

That's correct. And the new program was designed to help us get a faster response providing more certainty to the companies, and that can occur. And at the 80 percent abatement, we are not number one, but we remain in a very competitive position.

MR. CARMODY:



1	Excellent. I just want to make sure.
2	Thank you.
3	MR. WINDHAM:
4	Thank you, Representative.
5	Mr. Miller.
6	MR. MILLER:
7	Just to be very, very clear, Exxon is
8	still competing within Exxon to have this plant built in
9	Baton Rouge; correct?
10	MS. ZERINGUE:
11	Correct.
12	MR. MILLER:
13	And there's not just one other
14	competitor inside of Exxon, there's multiple competitors
15	within Exxon?
L6	MS. ZERINGUE:
L7	That is correct, and the analysis will
18	look at all factors, this being one of them, in terms of
19	what is the optimal investment to grow our polypropylene
20	production.
21	MR. MILLER:
22	Thank you very much.
23	If it's appropriate, I would like to
24	make a motion that we move this.
25	MR. WINDHAM:



1	All three of them?
2	MR. MILLER:
3	Yes.
4	MR. WINDHAM:
5	Yes, it is appropriate to make a motion.
6	Is there a second?
7	Seconded by Mr. Slone.
8	Are there any other questions from the
9	Board?
10	I have some other cards, though. Don't
11	get lost yet.
12	Okay. Are there any other comments or
13	questions from the Board for Ms. Zeringue or Ms.
14	Cargile?
15	(No response.)
16	MR. WINDHAM:
17	Thank you.
18	MS. ZERINGUE:
19	Thank you.
20	MR. WINDHAM:
21	And we are definitely in support of your
22	project. Louisiana is the place to do this project, and
23	we hope this is a good indicator to you as well as to
24	our communities that we support this project.
25	MS. ZERINGUE:



1	Appreciate that support. Thank you.
2	MR. WINDHAM:
3	Thank you.
4	MR. WINDHAM:
5	Next I have Mr. Rick Kearny.
6	Please step forward and identify
7	yourself.
8	MR. KEARNY:
9	It may take a while.
10	MR. WINDHAM:
11	You want me to put you in the cue while
12	I have another person come up?
13	MR. KEARNY:
14	No.
15	MR. WINDHAM:
16	Okay.
17	MR. KEARNY:
18	Good morning. My name is Rick Kearny,
19	and I'm the 2018 Chair for the Baton Rouge Area Chamber,
20	and I just wanted to come and heartily endorse the
21	application for Exxon for the ITEP.
22	Exxon has been a great corporate partner
23	in Baton Rouge. It's grown along with Baton Rouge. My
24	dad worked for Exxon for 40 years, so I'm well aware of
25	the economic impact it has with direct jobs. And then



Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

1	if you look at, as they pointed out, auxiliary companies
2	who service Exxon, we've got some very large,
3	high-employed companies that owe at least a part of
4	their success to Exxon. So, you know, I certainly
5	endorse it from that aspect.
6	I'm also on several charitable boards,
7	the Salvation Army, I've been on the Food Bank Board,
8	and I've seen the impact also that Exxon has on that.
9	So I certainly want to encourage the approval of it. I
10	think it's important to upgrade facilities and add
11	facilities to stay efficient. So I appreciate your, you
12	know, your positive vote. Thank you.
13	MR. WINDHAM:
14	Thank you, Mr. Kearny.
15	Are there any questions for Mr. Kearny
16	from the Board members?
17	(No response.)
18	MR. WINDHAM:
19	All right. Thank you, sir.
20	Next we have Ms. Joyce James.
21	Please come forward and identify
22	yourself.
23	Mr. Saizan just joined us.
24	MS. JAMES:
25	Good morning. How is everyone?



1	MR. WINDHAM:
2	Good morning. Doing well.
3	MS. JAMES:
4	My name is Joyce James, and I serve as
5	the Director of Good Work Network, SBA Women's Business
6	Center. We're located in New Orleans and in Baton
7	Rouge. And to be accurate, I'd like to kind of read
8	from my statement this morning because I'm going to give
9	you some numbers and I want to be accurate. Okay?
10	MR. WINDHAM:
11	All right.
12	MS. JANES:
13	Okay. So we were founded in 2001 to
14	serve as catalysts for the minority and women-owned
15	businesses, and that success through that success, we
16	target our work through coaching, technical assistance
17	and training, and our client base is 86 percent minority
18	and 67 percent female. We've helped to launch and
19	strengthen more than 2,000 women, minority-owned
20	businesses, thus creating and sustaining more than 5,000
21	jobs.
22	In 2010, we launched Connect Works.
23	Connect Works was launched to assist qualified minority
24	and women-owned businesses in securing contract
25	opportunities, and since participating in our Connect



1	Works Program, the small businesses have reported over
2	200 contracts awarded totalling over 60-million in
3	value.
4	We know how important this kind of
5	economic development project is to small businesses we
6	work with. Many of the contractors, vendors and service
7	suppliers in our community depend on manufacturing
8	industry, which drives so much of our local economy.
9	I ask that you support this project and
10	those like it to improve the economic opportunities for
11	the small businesses we serve. So I thank you for
12	supporting Exxon in this application.
13	MR. WINDHAM:
14	Thank you, Ms. James.
15	Does any of the Board members have any
16	questions for Ms. James?
17	(No response.)
18	MR. WINDHAM:
19	Thank you for your comments.
20	MS. JAMES:
21	All right. Thank you.
22	MR. WINDHAM:
23	Next we have Mr. John Overton.
24	MR. OVERTON:
25	Good morning. I'm John Overton. I want



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

to voice support for this project from -- I'm a small business owner, and Exxon is not a client, but many of my clients are small businesses that serve companies like Exxon or serve companies that have Exxon as their client.

The other indirect benefits are family members of people who work at Exxon that Exxon brings into our community, children of people who, like Rick Kearny, a child of an Exxon employee for 40 years, spouses. These are all great assets to our company, and when we -- and to our community. When we bring in that type of investment, it brings in a whole lot -- the "drag" is what we call it. It's awesome dragging. It's the type of thing that, sure, I'd love to have Exxon as a client, but I would -- the great fit for me are companies that are stable and strong that serve companies like Exxon and bring with them family members that also invest in our community.

So just short and sweet, support from the small business community, and we're grateful that they're looking at us.

MR. WINDHAM:

Thank you.

Are there any questions from the Board

25 members for Mr. Overton?



1	(No response.)
2	MR. WINDHAM:
3	Thank you, sir.
4	Last blue card that I have, it's from
5	Adam Knapp.
6	Please step forward and identify
7	yourself.
8	MR. KNAPP:
9	Thank you, Mr. Windham. Adam Knapp.
10	I'm the President and CEO of the Baton Rouge Area
11	Chamber. It's a pleasure to be here today.
12	As you've heard from a lot of folks,
13	this is an important project for our region. BRAC is
14	the regional economic development organization for the
15	nine parish area, and also we work under contract with
16	East Baton Rouge on economic development work.
L7	I convey to you the Mayor President's
18	support for this project. She has sent her
19	communication to the company that she is also in support
20	of the project, joining Governor Edwards for his support
21	of the project.
22	A few points that haven't been brought
23	about. I think it's important to note that Exxon came
24	to Baton Rouge 110 years ago, almost 110 years ago, and
25	really helped define the economy of the State of



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Louisiana and the capital region of the State of
Louisiana, and you can look across the ecosystem, that
the supply chain around Exxon, and see what 110 years of
having an incredible driver like Exxon in our economy
has done and the ripple effects of the companies that it
has created that have been around for just about as long
as Exxon has creating jobs and creating economies of
their businesses in other states as they have grown from
the bases of that company.

This represents probably the largest investment that Exxon has made in Louisiana and in Baton Rouge in well over a decade, possibly well longer than that. These are hard projects to go after and secure. We know that, having seen this for many years, how difficult it is to have major corporations that have been here for many years continue to make major investments in your community.

In many ways, it's also a poster child,

I think, for the new ITEP rules to show that this is a

project we want to compete for and win. It creates new

jobs in our community, creates spin-off effects, "drag,"

as Mr. Overton described it, and those are things we

want to continue to be competitive for.

As you heard from Ms. Zeringue, we see many opportunities for future investments in a company



1	that seeks to make great investments across the Guli
2	Coast of the United States because of the great climate
3	that we have for energy in America right now, and we
4	don't want to put ourselves at a disadvantage to loose
5	out that the Capital Region or Louisiana can compete for
6	these kinds of projects.
7	And I'll just echo what you've already
8	heard. Exxon has continued to be a great corporate
9	citizen across non-profits, across communities in which
10	they operate, investments in training, investments in
11	our citizens to get them access to the jobs and the
12	careers that this will be creating.
13	Thank you for your consideration.
14	MR. WINDHAM:
15	Are there any questions for Mr. Knapp?
16	(No response.)
17	MR. WINDHAM:
18	Thank you, Mr. Knapp.
19	Are there any other comments from the
20	attendees of the public?
21	I have one comment.
22	Please step forward and identify
23	yourself.
24	MR. JACOBS:
25	Good morning. My name is Rinaldi



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Jacobs. I'm the Executive Director of the Baton Rouge North Economic Development District.

We have a direct impact and input with Exxon Mobil and its effects on North Baton Rouge. we're going through a new renaissance in North Baton Rouge, in not just industrial development, but job training, focus, getting people to come back to North Baton Rouge, as Mr. Slone has always alluded to. want to make sure that this body understands the importance of not just of Exxon and the simple job creation, but the multiplier effect of jobs that it provides in North Baton Rouge. But not only that, Exxon has committed a sin in this community. I always tease them that their sin is they don't talk enough about all of the good things that they do in the community. organization, Baton Rouge North Economic Development District, has benefitted directly with our relationship with Exxon, and it helps small business owners as well.

These small business owners in North
Baton Rouge, while they may not always directly have
business with Exxon, they certainly benefit from the
multiplier effect. The only way that we're going to
cure the poverty of North Baton Rouge is with employment
and investment. Period. Point blank. Simple. So
let's not make this situation very complicated. Many of



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

1	us live, work, worship, send our kids to public schools,
2	as I did, in North Baton Rouge, and I hope that my sons
3	will send their children to school, as we are doing, in
4	North Baton Rouge.
5	So Exxon has been a part of the STEM
6	Program and many, many, many things, and we just hope to
7	reform them to make them tell more about what they're
8	doing in the community. The great American comedian
9	Will Rogers said, "It ain't bragging if you can do it."
10	Exxon is doing it, so we're here to brag on their
11	involvement in North Baton Rouge.
12	Thank you very much.
13	MR. WINDHAM:
14	Are there any questions for Mr. Jacobs?
15	(No response.)
16	MR. WINDHAM:
17	Thank you.
18	All right. Are there any other comments
19	from the public?
20	(No response.)
21	MR. WINDHAM:
22	Any other questions or comments from the
23	Board members?
24	MR. JONES:
25	Mr. Chairman, before we vote, is there



1	somebody here from St. James Solar, please?
2	MR. WINDHAM:
3	Please step forward and identify
4	yourself.
5	Identify yourself.
6	MR. GROBERG:
7	I'm David Groberg with Sunchase Power,
8	owners of St. James Solar.
9	MR. FERGUSON:
10	Will Ferguson with Sunchase Power.
11	MR. LEONARD:
12	Jimmy Leonard with Advantous Consulting.
13	MR. JONES:
14	In deference to Senator Chabert's
15	comments about being the middle guy, it's tough being
16	the \$30-million project when you've got Exxon on the
17	agenda, and I just wanted to say that there are
18	communities in this state that if someone came and
19	announced a \$30-million project, they name streets after
20	you. So I didn't want you to feel as though you were
21	being ignored, which we thank you. We appreciate your
22	investment in St. James Parish as well.
23	MR. FERGUSON:
24	Thank you very much. We appreciate your
25	support.



1	MR. GROBERG:
2	Thank you very much. We definitely
3	appreciate it.
4	MR. WINDHAM:
5	Any other comments?
6	MR. JONES:
7	Scared you, didn't it?
8	MR. WINDHAM:
9	Mr. Jones, I was going to point that out
10	that we're not just this is not just an Exxon show.
11	All right. So we do have a motion on
12	the floor with a proper second for the approval of three
13	Industrial Tax Exemptions under the 2018 rules.
14	Any other comments from the Board
15	members?
16	(No response.)
17	MR. WINDHAM:
18	All in favor, indicate with an "aye."
19	(Several members respond "aye.")
20	MR. WINDHAM:
21	All opposed with a "nay."
22	(No response.)
23	MR. WINDHAM:
24	Motion carries.
25	Ms. Zeringue, go back and tell corporate



1	that we want this project. This Board is in full
2	support of it, and if you need the body to do anything
3	as you work your way through the process, if you'll let
4	me know, I will get all of these individuals on your
5	side.
6	All right. Mr. Secretary, you got a
7	question or comment?
8	SECRETARY PIERSON:
9	No.
10	MR. WINDHAM:
11	Please proceed, Mr. Usie.
12	MR. USIE:
13	Next we have 43 renewals, one which
14	requested withdrawal is 20140
15	MR. WINDHAM:
16	Let me ask this: First all of, these
17	renewals were timely filed?
18	MR. USIE:
19	Timely-filed renewals.
20	MR. WINDHAM:
21	They're all in compliance with
22	everything that they're supposed to be, they're strictly
23	renewals. I believe someone may have had a question
24	about the renewal process that was with us today in
25	the from the public.



1	(No response.)
2	MR. WINDHAM:
3	No? So I would be willing to entertain
4	a oh, we have one that's withdrawn?
5	MR. USIE:
6	I have one that needs to be withdrawn.
7	MR. WINDHAM:
8	Oh, I'm sorry.
9	MR. USIE:
10	It's the 20140505, Bradken, Inc. in
11	Tangipahoa.
12	MR. CARMODY:
13	So moved to withdraw.
14	MR. WINDHAM:
15	All right. Motion has been made for
L 6	deferral or to withdraw withdrawn. So it doesn't
L7	need a motion.
18	With that one, y'all, is there a motion
19	to approve these in globo?
20	Made by Dr. Wilson; seconded by Mr.
21	Slone.
22	Any comments or questions from the Board
23	concerning the in globo approval of these renewals?
24	(No response.)
25	MR. WINDHAM:



1	All in favor, indicate with an "aye."
2	(Several members respond "aye.")
3	MR. WINDHAM:
4	All opposed with a "nay."
5	(No response.)
6	MR. WINDHAM:
7	Motion carries.
8	MR. CARMODY:
9	Mr. Chairman, I think this might be the
10	appropriate time that I could ask the Secretary to help
11	me.
12	Members, I think, for those of you that
13	came on the Board with the new administration, each of
14	us received a report that showed the total value of the
15	tax exemptions that the State of Louisiana had given
16	broken out by the 64 parishes. And what I had asked the
17	Secretary to hopefully discuss right now would be access
18	to that information so that each of us that live in our
19	individual parishes, mine Caddo, that I could pull the
20	information up and hopefully for 2017, I would think
21	would be the last year, to be able to access that
22	information and see what my governmental entities have
23	given away in exemptions total against the parish.
24	SECRETARY PIERSON:
25	Invested in the



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. CARMODY:

I'm sorry. Invested. That's a better way to put it.

SECRETARY PIERSON:

I thank you for that opportunity.

Clearly we have additional education support to conduct, and I'm very pleased and proud of where we are as a agency, Louisiana Economic Development, in that lane of transparency. For a number of years now, and I appreciate that it's more maybe widely known in the economic development community, where practitioners were out there across our state, our regional organizations, and, also, as you see, representing some of the companies that outsource their documentation to various consulting firms. They do a great job and act as facilitators to move a high volume of paperwork through the system that comes to you after it's been formally vetted and all of the legal elements are present, and we're proud of the quality that we produce and bring here.

To see these documents, for many years, we have a segment of the Louisiana website where you click on the "Incentives" tab and go to "Fastlane."

Now, when you first see this screen, it may intimidate you because it asks you to sign in. You only really



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

have to sign in for certain kinds of information. You just click on that screen, and you will next see a search window and you can search in any parish with the various programs. And as practitioners, this is something that we do commonly. I may be invited to a speaking engagement in Northeast Louisiana, so I'll go to Ouachita and click "Advanced Notifications" or "Contracts," and they will come up. And they're very readily visible, and there's great ways to do that.

In a continuing effort to take the department towards paperless status, which will also allow for faster approvals as things move from Louisiana Economic Development perhaps over to the Division of Administration and go through certain acknowledgements that we have to have in the state, we have invested to bring around a Fastlane 2.0. We call it "NextGen," Next Generation, internally. We have had some comments from our practitioner audience. Certainly there's a small learning curve that's associated with any changeups, and we're doing a soft opening in that we wanted this interaction with the folks that typically use Fastlane now so that if there were any bugs, we could discover those and correct those before we do a major announcement about our rollout. But it is ready and available, and I look forward to the opportunity.



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

I've instructed our Business and
Incentive staff to get ready to move around the state to
our eight regions and conduct educational seminars that
demonstrate these fantastic features that are part of
this upgraded software program. And certainly we'll, I
think as you've pointed out, it's very important that
our elected officials also know or their staff know how
to access this kind of information.

Very powerful tool. Very appropriate to have the public transparency around these projects.

We're proud of these projects. They are doing what we look for them to do, and that is to build a vibrant economy in our state. So we look forward to working with you. Certainly we can do one-on-one. I want to make this opportunity available to the Board members here as well. You govern these contracts and engagements, so very important that if you have any questions, you could immediately go to this location and get answers.

That doesn't take it off the table that the staff will also be responsive to you and your inquiries. We'll generate the requested documents any time, but just knowing that for you or members of the public that have an interest in looking at this information, it's all very readily available and



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

transparent.

1

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

2 MR. CARMODY:

Thank you. My point to the Secretary was that education certainly is power, and now that we're empowering the local officials to be able to discern if they want to proceed this way, the more they understand all of the different facets of the equation of getting the work done.

Thank you, sir.

MR. WINDHAM:

Mr. Secretary, correct me if I'm wrong,
I believe the staff will be doing webinars in the
future? You know, if I'm jumping ahead --

SECRETARY PIERSON:

No, you're correct. We're going to design a layered approach where if you missed a seminar that we conduct in your region, there's still one way that you can get the training. That will be through a webinar.

Already posted with us are a set of instructions designed to be very simple and very helpful. So we're doing our very best to not hide this information, but to make it readily available, user-friendly and comprehensive.

MR. WINDHAM:



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	I assume those webinars will be	
2	available for everyone, including the public, everyone	?
3	SECRETARY PIERSON:	
4	Exactly. And we'll be announcing that	;
5	in the near future.	
6	MR. WINDHAM:	
7	All right. Thank you, Mr. Secretary.	
8	All right. With that divergence, we r	ow
9	have renewals.	
10	MR. USIE:	
11	Late renewals.	
12	MR. WINDHAM:	
13	Late renewals. I'm sorry.	
14	MR. USIE:	
15	We have 12 late renewals, one which	
16	requested to be deferred, 20120511, Weatherford U.S.,	
17	LP, Lafayette Parish.	
18	MR. WINDHAM:	
19	Is there a motion for the deferral?	
20	So motioned by Secretary Shawn Wilson;	;
21	seconded by Mr. Slone.	
22	All in favor, indicate with an "aye."	
23	(Several members respond "aye.")	
24	MR. WINDHAM:	
25	All opposed with a "nay."	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(No response.)
2	MR. WINDHAM:
3	Deferral is approved.
4	MR. USIE:
5	20130167, Boise Packaging & Newsprint,
6	LLC, Beauregard Parish, initial contract expiration,
7	December 31st, 2017, renewal request date August 2nd,
8	2018; 20130640, Boise Packaging & Newsprint, LLC,
9	Beauregard Parish, initial contract expirations
10	12/31/17, renewal request August 2nd, 2018; 20130641,
11	Boise Packaging & Newsprint, LLC, Beauregard Parish,
12	contract initial expiration date 12/31/2017, renewal
13	request date August 2nd, 2018; 20130642, Boise Packaging
14	& Newsprint, LLC, Beauregard Parish, initial contract
15	expiration 12/31/2017, renewal request date August 2nd,
16	2018.
17	MR. WINDHAM:
18	Is there a representative from Boise
19	Packaging & Newsprint with us today?
20	(No response.)
21	MR. WINDHAM:
22	I repeat, is there a representative from
23	Boise Packing & Newsprint, LLC with us?
24	(No response.)
25	MR. WINDHAM:



Mr. Jones. 1 2 MR. JONES: 3 I move to deny the request for renewal. 4 DR. S. WILSON: 5 Ouestion. 6 MR. WINDHAM: Dr. Wilson. 8 DR. S. WILSON: 9 Not taking issue with the motion, just a 10 procedural question. With these late renewals, are they communicated to be here or is there an expectation that 11 12 when they submit it that they show up? 13 MR. WINDHAM: 14 Mr. Usie. 15 MR. USIE: 16 Yes, they are -- we give notification 17 that the application will be presented to the Board and 18 will be discussed with the companies. We also let them 19 know it's important for them to attend if there's any 20 questions. 21 DR. S. WILSON: 22 Is this an end-all and be-all for 23 somebody who's submitting a renewal? Is this their only 24 opportunity to have a renewal? Can they come back and 25 ask again if I vote to support the motion to --



1	MR. USIE:
2	You can defer it.
3	MR. S. WILSON:
4	Defer?
5	MR. WINDHAM:
6	Yes.
7	Mr. Slone.
8	MR. SLONE:
9	So, Mr. Jones, you were saying deny?
10	MR. JONES:
11	Yes. I'm actually moving to deny, and
12	just so for those who may be new to the game, a late
13	renewal is there are reasons for late renewals and,
14	but this, what we've attempted to do on this Board is
15	help people understand that, especially the ITEP
16	exemption, is what we perceive to be a very valuable
17	benefit the state is giving, and there are certainly
18	reasons for being late, but when, A, it is late, and, B,
19	the company has been notified of this meeting, and, C,
20	they've chosen not to be here to explain why it's late,
21	it's very difficult for at least this member of the
22	Board to grant a lot of grace and mercy when they had
23	every opportunity to, A, do it right, and, B, come
24	explain why they didn't.
25	So with that said, that's where at least



1	this Board member stands.
2	MR. WINDHAM:
3	Mr. Secretary.
4	SECRETARY PIERSON:
5	I have a question for the staff.
6	Are their tax applications being handled
7	by a consulting firm or have they taken it internal to
8	their corporation?
9	MR. USIE:
LO	It's internal. And, also, if it is
11	denied today, they also have an opportunity to appeal
12	the denial at the next Board meeting.
13	MR. WINDHAM:
14	Dr. Wilson.
15	DR. S. WILSON:
16	I support his comments. I was just
17	asking for clarification.
18	MR. WINDHAM:
19	Not a problem. We welcome all
20	questions, sometimes ad nauseam.
21	Dr. Woodrow Wilson.
22	DR. W. WILSON:
23	I think you need a second; right?
24	MR. WINDHAM:
25	We do need a second.



1	DR. W. WILSON:
2	Second.
3	MR. WINDHAM:
4	All right. Motion has been seconded.
5	All right. Mr. Miller.
6	MR. MILLER:
7	Has Boise Packaging & Newsprint had any
8	renewals under this Board? Would you know that?
9	MR. USIE:
10	I don't believe so. They had their new
11	application with their PCA Corporation. It's possible
12	they just left and thought that they were done once that
13	new application went through and someone was here. I
14	can't confirm that.
15	MR. WINDHAM:
16	They did have someone here?
L7	MR. MILLER:
18	In this world, it's pretty known that
19	this is the action that we take. I was just okay.
20	Thank you.
21	MR. WINDHAM:
22	Any other questions or comments from the
23	Board?
24	(No response.)
25	



There's a motion on the floor with a 1 2 proper second. 3 Representative Carmody. 4 MR. CARMODY: I certainly agree with the firing a shot 5 6 across the bow to anybody that does not come before this 7 body when they're asking for our consideration. 8 being said, I just wanted to clarify, it seems like in 9 the past that what we've done is when they were late 10 like this, we would penalize a business one-year penalty 11 on that renewal, and I would think that maybe under 12 appeal, I would be amenable to consider that, but I 13 think today we send a signal as the Board that this type 14 of failure to comply with the request is not going to be 15 tolerated. 16 MR. WINDHAM: 17 That is correct. 18 Mr. Jones. 19 MR. JONES: 20 One reason, frankly, for my motion is 21 that I think our standard is one year per one month 22 late, and they're eight months late. That would be 23 eight years get knocked off the exemption, for all 24 intents and purposes.



25

Torres Reporting & Associates, inc.

MR. WINDHAM:

1	So noted.	
2	All right. Motion on the floor.	
3	Any other comments from the publi	c?
4	(No response.)	
5	MR. WINDHAM:	
6	All in favor, indicate with an "a	ye."
7	(Several members respond "aye.")	
8	MR. WINDHAM:	
9	All opposed with a "nay."	
10	(No response.)	
11	MR. WINDHAM:	
12	Boise Cascade (sic) is denied.	
13	MR. USIE:	
14	Next is 20081221, Centric Pipe, L	LC,
15	Bossier Parish, initial contract expiration 12/31	of
16	2015, renewal request date 5/15 of 2018; 20081221	A,
L7	Centric Pipe, LLC, Bossier Parish, initial contra	ct
18	expiration 12/31 of 2016 and renewal request date	May
19	15th, 2018.	
20	MR. WINDHAM:	
21	Is there a representative from Ce	ntric
22	Pipe with us today?	
23	Please step forward and identify	
24	yourself. Speak slowly for me.	
25	MR. LONG:	



1	Hi. I'm Jack Long. I'm from Centric
2	Pipe.
3	The reason for those contracts that are
4	late is because, like I explained before, we bought
5	Northwest Piping in 2014, and then we continue operation
6	now Centric Pipe, but it was Northwest Pipe. And at
7	that time, we basically we kind transferred these two
8	contracts from Northwest Pipe into Centric Pipe name.
9	And then after that, the company outsourced the property
10	tax services using the CPA firm, and then the CPA firm
11	did not renew it for us and the company didn't know.
12	And now I found out that those contracts, I talked with
13	Hud and they said nobody's renewed it, and now I want to
14	renew those contracts.
15	MR. WINDHAM:
16	All right. Thank you, Mr. Jack.
17	Are there any questions from the Board
18	members concerning this late renewal?
19	MR. MOLLER:
20	So just a question. So your exemption
21	that expired three and a half years ago, have you been
22	paying property taxes in those three and a half years?
23	MR. USIE:
24	They have not. I can answer. We got
25	with the assessor and I had the company spoke with



1	the parish assessor and we got it in writing that
2	confirmed that no taxes have been paid since that
3	expiration date for both contracts.
4	MR. MOLLER:
5	Okay. So if we do, let's say, a
6	three-year penalty, does that mean there's going to be
7	an effort to collect those property taxes that they
8	should have been paying because they didn't have an
9	exemption?
10	MR. USIE:
11	I don't believe so. That would be with
12	the assessor.
13	MR. MOLLER:
14	Well, this is \$150,000 a year in
15	property taxes that they should have been paying because
16	there's no exemption in place. I mean, that seems like
17	it would pay for a lot of school teachers and municipal
18	employees in Bossier Parish. I mean, how do we get that
19	money back?
20	MS. CHENG:
21	The tax assessor can go back up to three
22	years to collect taxes.
23	MR. MOLLER:
24	It's up to local tax assessor to decide
25	whether they want to recover the money that Bossier



1	Parish is owed?
_	Parish is Owed?
2	MS. CHENG:
3	Yes.
4	MR. MOLLER:
5	Okay.
6	MR. LONG:
7	Well, I want clarify that. I look at
8	the paperwork of the CPA firm. They use a different
9	approach. They use a customizer, which is customized to
10	only capture what we have, but that number match with
11	the separate contracts.
12	MR. WINDHAM:
13	Mr. Jones.
14	MR. JONES:
15	Is the CPA firm still working for you?
16	MR. LONG:
17	No.
18	MR. JONES:
19	Good.
20	MR. LONG:
21	We decided to do it ourself.
22	MR. WINDHAM:
23	All right. So everyone understands
24	where we are, they have two contracts. One is three
25	years late.



1	MR. MOLLER:
2	Three and a half.
3	MR. WINDHAM:
4	So basically they would lose four years.
5	So there could be one more year under exemption for one
6	of them.
7	MR. JONES:
8	Mr. Chairman, again, if you look up at
9	the top of the page, apparently our standard has been we
10	reduce by one year for each calendar month that it's
11	late.
12	MS. CHENG:
13	That's a "may" in the rules.
14	MR. JONES:
15	I understand.
16	MS. CHENG:
17	But then typically at the last meetings
18	y'all
19	MR. JONES:
20	That's what been done.
21	MS. CHENG:
22	No. Y'all have been reducing by a year
23	for every year or portion of a year.
24	MR. JONES:
25	Got it.



1	MR.	WINDHAM:
2		That's how we've been treating it. For
3	each year that t	they're late, they've been reduced by a
4	year.	
5	MR.	JONES:
6		Got it.
7	MR.	WINDHAM:
8		So the first one was three and a half
9	years late.	
10	MR.	USIE:
11		Two and a half years late. The 2015
12	one?	
13		Two and a half after December 31st.
14	MR.	WINDHAM:
15		I was using your number.
16		Two and a half years late, so that would
17	be a three-year	reduction staying with what we have been
18	doing.	
19	MR.	USIE:
20		A year or a portion of a year, so that
21	would be correct	E.
22	MR.	WINDHAM:
23		So it would be two years left on the
24	contract.	
25	MS.	CHENG:



So if it expired in 2015, or the initial 1 2 expiration, if y'all approved it today, it would expire -- it would have expired last December. 3 4 MR. WINDHAM: 5 Last year. 6 MS. CHENG: Correct. 8 MR. WINDHAM: 9 Right. 10 MS. CHENG: 11 So it would have been taxable for '18, 12 but they just don't want the assessor to go back and tax 13 them for '17, '16 and '17. That's why they're renewing 14 this. 15 MR. MOLLER: 16 But the assessor, if we --17 MR. WINDHAM: 18 Mr. Moller. 19 MR. MOLLER: 20 If we do a three-year penalty, then the 21 assessor can go back --22 MS. CHENG: 23 They can tax this year, correct, 2018. 24 MR. MOLLER: 25 Okay. But could they tax 2016 and 2017?



1	MS. CHENG:
2	No, because you'd be approving with a
3	three-year penalty. It would have typically been a
4	five-year renewal, and you're taking off 2020, 2019,
5	2018.
6	MR. MOLLER:
7	Okay.
8	MR. WINDHAM:
9	So my thoughts are is that this contract
10	have exemption through the end of this year, and that
11	will, you know, keep you from having to pay back taxes,
12	but after that, the exemption is over for that specific
13	contract. I think that's the only way you're going to
14	be able to handle it. And from a legal perspective, I
15	don't you know, I guess that takes you out of the
16	statute of limitations and you can't go the assessors
17	couldn't go back. I think that's the only way to handle
18	this one.
19	Any other thoughts from any other
20	smarter people?
21	MR. JONES:
22	Since I don't qualify, I won't make any.
23	MR. WINDHAM:
24	Dr. Wilson.
25	DR. W. WILSON:



1	Can we restate what
2	MR. WINDHAM:
3	Yeah. I think we're going to have to do
4	these individually, I think, because we have two
5	situations here. One where effectively the penalty
6	creates an expired contract, but if we allow the
7	contract to be in place, would that preclude the
8	assessor from going back and pursuing taxes?
9	MR. JONES:
10	Do we have a motion, Mr. Chairman?
11	MR. WINDHAM:
12	I think we have a motion to
13	MR. JONES:
14	I don't think we have a motion.
15	MR. WINDHAM:
16	No, we don't have a motion yet. We have
L7	discussion.
18	Mr. Jones.
19	MR. JONES:
20	I'll make a motion that on the first
21	one, which is 20081221, Centric Pipe, and just to be
22	clear, the investment is \$21,626,000, I move that we
23	grant the renewal, but with a three-year penalty.
24	DR. W. WILSON:
25	Second.



1	MR. WINDHAM:
2	Motion has been made and seconded,
3	three-year penalty on it, so that means it would have
4	enjoyed two years worth of exemptions.
5	MR. JONES:
6	That's correct.
7	MR. WINDHAM:
8	Which would be '16 and '17, so they owe
9	taxes for this year.
10	MR. JONES:
11	Yes.
12	MR. WINDHAM:
13	All right.
14	MR. JONES:
15	And, Mr. Chairman, in my world, that's
16	about as good as we can do.
17	MR. WINDHAM:
18	I'm fine with it.
19	Any other questions or comments on that
20	one?
21	(No response.)
22	MR. WINDHAM:
23	All right. Motion has been made and
24	seconded.
25	All in favor, indicate with an "aye."



	1011
1	(Several members respond "aye.")
2	MR. WINDHAM:
3	All oppose with a "nay."
4	(No response.)
5	MR. WINDHAM:
6	That motion carries.
7	MR. JONES:
8	Then I'll make a motion for the second
9	one, if you don't mind, Mr. Chairman, which is
10	20081221-A, which is Centric Pipe, and, again, the
11	investment is \$1,968000, and as I appreciate it, the
12	expiration date was 12/31/2016, so I would move that we
13	grant the renewal, but with a two-year penalty.
14	MR. WINDHAM:
15	Motion has been made by Mr. Jones;
16	seconded by Dr. Woodrow Wilson.
17	Any further comments from the public?
18	(No response.)
19	MR. WINDHAM:
20	Questions from the Board members?
21	(No response.)
22	MR. WINDHAM:
23	All in favor, indicate with an "aye."
24	(Several members respond "aye.")
25	MR. WINDHAM:



1	All opposed with a "nay."
2	(No response.)
3	MR. WINDHAM:
4	Motion carries.
5	And I know the attorneys will work this
6	out at the office. Thank you.
7	MR. LONG:
8	Thank you.
9	MR. WINDHAM:
10	All right. Next we have Century
11	Marketing Solutions. Please proceed.
12	MR. USIE:
13	20130737, Century Marketing Solutions,
14	LLC, Ouachita Parish, initial contract expiration 12/31
15	of 2017, renewal request date July 31st of 2018.
16	MR. WINDHAM:
17	Representative, please identify
18	yourself.
19	MS. MANN:
20	Melissa Mann with CenturyLink, and this
21	was simply an administrative oversight on our part. We
22	flagged this in our system for the wrong renewal date,
23	so we fixed that as quickly as we could. And we
24	understand the Board's policy for the one-year penalty,
25	and we don't object to that.



1	MR. CARMODY:
2	So moved.
3	MR. WINDHAM:
4	Motion made by Secretary Carmody;
5	seconded by Mr. Slone.
6	Any comments or questions?
7	(No response.)
8	MR. WINDHAM:
9	All in favor, indicate with an "aye."
10	(Several members respond "aye.")
11	MR. WINDHAM:
12	All opposed with a "nay."
13	(No response.)
14	MR. WINDHAM:
15	Motion carries.
16	Thank you, Ms. Mann.
17	MR. USIE:
18	Next we have 2013474, 20130475, 20130476
19	and 20130477, all Cornerstone Chemical Company in
20	Jefferson Parish. All of expiration dates were 12/31 of
21	2017, and all four of them were received on March 21st,
22	2018.
23	MR. WINDHAM:
24	Please identify yourself.
25	MS. BOWMAN:
	l de la companya de l



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Hi. I'm Linzi Bowman. I'm the Credit and Tax Manager for Cornerstone Chemical Company.

I disagree with the lateness of my contracts. When I contacted Kristen on the 15th of July of 2017, I was notified from my e-mail that I could not renew my contracts via e-mail, which was the previous policy. I mailed the documentation end of July, early August, contacted them back at the end of January of 2018, early February, and was told they never received my contracts. So immediately I told her I had support documentation for my contracts, supplied that documentation to them and was told it was incomplete because it did not have the affidavit of the contracts.

In the previous years, the affidavits were not required until after the contracts were approved. So I feel, as a company, I don't feel I should be penalized for the year for being and communicating with both of them.

I've worked for Cornerstone for the last eight years and have supplied all of the documentation timely to them. I just received my 2014 contract copies from them in order to do the Project Completion Reports and the Affidavit of Final Cost. I don't receive my documentation from them timely, and I feel I should not be penalized for that.



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. WINDHAM:
2	So when you say you received the
3	affidavit, which affidavit was that? Was that the
4	Affidavit of Final Cost?
5	MS. BOWMAN:
6	When you renew the contracts, you have
7	to have an affidavit, which is notarized, that you on
8	behalf of the company have acknowledged that you've
9	provided all of the documentation.
10	MR. WINDHAM:
11	Okay. That affidavit.
12	MS. BOWMAN:
13	Yes, sir.
14	MR. WINDHAM:
15	All right. Kristen, can you help us?
16	MR. USIE:
17	Okay. We asked we spoke with Linzi
18	and asked her to provide us any documentation she had of
19	proof from the postal service that would use that stamp
20	date for saying that she sent it in 2017, like she said
21	she did in August. She provided us a copy of the
22	package that she sent, but there was no postmark date
23	from the postal service. That's from a Pitney Bowes
24	machine that you run through it to pay for it with the



Torres Reporting & Associates, inc.

company, but there's no stamp saying it was sent on this

1	date and we just didn't receive it. That's what we're
2	looking for. She didn't send it with a tracking number.
3	We asked for that.
4	MS. BOWMAN:
5	And I am going forward, just so you
6	know.
7	MR. USIE:
8	She did going forward, she has going
9	forward, and now with NextGen and everything going
10	online, so hopefully the mail problem will be solved.
11	MS. BOWMAN:
12	Yeah. And I think it's just a
13	misunderstanding, and I apologize for not contacting
14	right after, but we moved off site, was receiving some
15	of my mail, not receiving some of my mail. Like, I
16	didn't receive any notification from them that they
17	didn't receive my renewal. I contacted them. I mean,
18	previously, in the past, Ms. Lori would have contacted
19	me if she didn't receive it because I made the effort to
20	renew the contracts. So I understand it's a
21	miscommunication probably on both of us, but I did my
22	best to supply my documentation and my support.
23	MR. WINDHAM:
24	Mr. Jones, do you have a question?
25	MR. JONES:



1	It appears to me that the staff is
2	technically correct. I mean, we have a situation here
3	where they've followed the rules. However, it would
4	also, unless you sent it certified mail return receipt
5	requested, it would be difficult to prove the postmark
6	because you don't get the postmark until it's gone to
7	the post office.
8	MS. BOWMAN:
9	Absolutely.
10	MR. JONES:
11	And so I think the staff is doing what
12	it needs to do, and I think it's appropriate that's
13	the reason we have a board.
14	And this is one of those situations
15	where I feel it would be appropriate to grant the
16	renewal without a penalty, and I so move.
17	MR. CHABERT:
18	Second.
19	MR. WINDHAM:
20	All right. Motion has been made to
21	approve this with no consequence; seconded by Senator
22	Chabert, I believe.
23	Any other questions or comments from the
24	Board members regarding this one?
25	(No response.)



1	MR. WINDHAM:
2	Any other comments from the public?
3	(No response.)
4	MR. SLONE:
5	I'm sorry.
6	MR. WINDHAM:
7	Mr. Slone.
8	MR. SLONE:
9	I appreciate your comments, and the
LO	whole idea is you follow up on something that's
11	important to your organization
12	MS. BOWMAN:
13	Yes, sir.
L4	MR. SLONE:
15	may be ensuring and I'm not trying
L 6	to poke a finger in your eye, but it seemed like you
L7	poked a finger in the staff's eye. So in defense of the
18	staff, I think, you know, you have a responsibility
19	also, and that is to ensure that you, whether it's
20	something that you sign for in the mail, FedEX, whatever
21	you call for, but it's important for us to follow up
22	because I did hear you say you sent something in July or
23	August, but you didn't follow up until January. So
24	just
25	MS. BOWMAN:



1	Yes, sir. And I'm certifying everything
2	going forward. I realize, I mean, a lot of the issues
3	is probably with the mail service, so I am trying to
4	prevent that from happening. And I do communicate with
5	both you know, both of them on pretty much any basis
6	I have questions.
7	MR. SLONE:
8	Thank you.
9	MS. BOWMAN:
10	You're welcome.
11	MR. WINDHAM:
12	Any other comments?
13	Thank you, Mr. Slone.
L 4	Any other comments?
15	SECRETARY PIERSON:
L6	In NextGen you'll be able to do this
L7	electronically and submit your signature online.
18	MR. WINDHAM:
19	Which has been a long time coming.
20	Since 1992 at least.
21	MS. BOWMAN:
22	Yes. Very favorable.
23	MR. WINDHAM:
24	All right. All in favor, indicate with
25	an "aye."



1	(Several members respond "aye.")
2	MR. WINDHAM:
3	All opposed with a "nay."
4	(No response.)
5	MR. WINDHAM:
6	Motion carries. All renewals for
7	Cornerstone are approved in full.
8	MR. USIE:
9	And that concludes the late renewals.
10	MR. WINDHAM:
11	Thank you, Mr. Usie.
12	All right. Next we have name changes.
13	MR. USIE:
14	We have one change in name, United WELD
15	Operations, LP, 20150189-A in Livingston Parish requests
16	the name to be Epic Piping, LLC.
17	MR. WINDHAM:
18	All right. Any comments from the public
19	concerning the name change?
20	(No response.)
21	MR. WINDHAM:
22	Questions or comments from the Board?
23	(No response.)
24	MR. WINDHAM:
25	Is there a motion to approve the name



1	change?
2	Made by Representative Carmody; seconded
3	by Ms. Heather Malone.
4	All in favor, indicate with an "aye."
5	(Several members respond "aye.")
6	MR. WINDHAM:
7	All opposed with a "nay."
8	(No response.)
9	MR. WINDHAM:
10	Motion carries.
11	MR. USIE:
12	We have one change in location only:
13	Epic Piping, LLC, 20150834, previous location 1352
14	Choctaw Drive, Baton Rouge, Louisiana 70805, East Baton
15	Rouge Parish, new location 28445 South Frost Road,
16	Livingston, Louisiana 70754 in Livingston Parish.
17	MR. CARMODY:
18	Motion to approve.
19	MR. WINDHAM:
20	All right. Any comments from the
21	public?
22	(No response.)
23	MR. WINDHAM:
24	Motion has been made by Representative
25	Carmody; seconded by Senator Chabert.



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

	. age 100
1	All in favor, indicate with an "aye."
2	(Several members respond "aye.")
3	MR. WINDHAM:
4	All opposed with a "nay."
5	(No response.)
6	MR. WINDHAM:
7	Motion carries.
8	MR. USIE:
9	We have nine transfers of tax exemption:
10	Albemarle Corporation, 20081302, 20081301-A, 20090945,
11	20101199, 20111253, 20130012, 20140008, 20145162 and
12	20152058 in East Baton Rouge Parish. The new owner is
13	W.R. Grace & Co.
14	MR. WINDHAM:
15	All right. Any comments from the public
16	concerning the transfers?
17	(No response.)
18	MR. WINDHAM:
19	Motion has been made by Senator Chabert;
20	seconded by Dr. Woodrow Wilson.
21	All in favor, indicate with an "aye."
22	(Several members respond "aye.")
23	MR. WINDHAM:
24	All opposed with a "nay."
25	(No response.)



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. WINDHAM:
2	Motion carries.
3	MR. USIE:
4	We have five cancelation requests:
5	Houston Plating & Coatings, 20111111, 20150319 and
6	20160819 in Lafayette Parish. Company requests
7	cancelation due to plant closing for business as of
8	March 31st, 2016.
9	CVD, Incorporated, 20110369 and 20120735
10	in Iberia Parish. Company requests cancelation due to
11	taxes being paid and company being sold.
12	MR. WINDHAM:
13	Any comments from the public concerning
14	these cancelations?
15	(No response.)
16	MR. WINDHAM:
17	Motion is made by Representative
18	Carmody; seconded by Ms. Malone.
19	All in favor, indicate with an "aye."
20	(Several members respond "aye.")
21	MR. WINDHAM:
22	All opposed with a "nay."
23	(No response.)
24	MR. WINDHAM:
25	Motion carries.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. USIE:
2	That concludes the ITEP portion.
3	MR. WINDHAM:
4	Thank you, Usie.
5	Secretary Pierson.
6	SECRETARY PIERSON:
7	Thank you for affording me a few moments
8	to make some brief remarks. I think it's critically
9	important to keep this Board informed, so thank you for
10	that opportunity.
11	Some excellence to report to you. Since
12	our last Board meeting, the Louisiana Department of
13	Economic Development has undergone an extensive,
14	year-long performance audit, financial audit, incentives
15	audit, and we're also calling in our stakeholders for
16	interviews in a process in compliance with the
17	International Economic Development Council, and because
18	of our excellence in terms of all of their evaluating
19	categories, we were awarded an Accredited Economic
20	Development Organization status today. Louisiana is the
21	only state in the nation that has that status in North
22	America. There are about 61 accredited economic
23	development organizations. Scott Martinez, North



25

Torres Reporting & Associates, inc.

Louisiana Economic Partnership, is one of those. We

have some other partners around the state that are also

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

accredited, but certainly reflects some excellence on behalf of the staff, some of which you see here, but many up on the 11th floor continue to perform in an exemplary fashion. I'm very proud of their efforts.

And with that, we're also producing some fantastic results. We were awarded the Best Workforce Development Training Program in the Nation for our FastStart Program for the ninth time. And I don't want anyone to think that's just because you keep bowling a 300, you stay at the top of the league. This league changes all of the time. Many states are pursuing very aggressive workforce programs, and we continue to be innovative with ours and serve the corporate community that we're seeking to attract, grow, retain here in our And so, for the ninth time, to win what I refer to as a Superbowl trophy was certainly an outstanding accomplishment made possible by the resources afforded to us through the legislature and the Governor's support and leadership at many levels.

And, finally, that excellence is reported to us as well by Southern Business and Development Magazine, which did a very thorough review of performance of southern states in the 2017 timeframe, and Louisiana finished Number 2 in terms of the investment and job creation behind Kentucky. So I'll



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

translate that a little bit to tell you that we beat Alabama.

But I'm very proud of the organization that I'm honored to lead, and I'm very appreciative of this Board. You are managing the tools that are the foundation of our success. We have a fantastic momentum moving forward in this state right now. We're on track. We're heading in the right direction.

Since January of '16, we have created more than 24,000 jobs and retained 16,000 jobs in our state. We have more citizens working presently than ever before in our history. That's in the north of 2-million citizens employed. We're seeing that employment growing in every SMA around the state.

We know we are not declaring mission accomplished. Our work continues. We still have communities that are struggling, communities that need more, but we're active in our outreach and community development activities and opportunities. And we've seen also that Louisiana's GDP reached an annual rate of \$251-billion, and that's also the highest in the state's history.

So a lot of things are going well for us, it's because of the support that we get here that we're able to continue that momentum. And I would also



acknowledge the support of the legislature in bringing
back the budget certainty that's so important. And with
that, we've recently seen movie investors upgrade
Louisiana's financial outlook from what was negative to
now stable, and that resonates with corporations that
have succeeded in our state. Again, much of those
contracts and incentive programs come across your desk
right here, and I'm greatly appreciative of that support
and the role that we're able to play in building a
vibrant economy in our state.

MR. WINDHAM:

Thank you, Mr. Secretary.

Next we have other business, election of

14 | vice chair.

1

2

3

4

5

6

7

8

9

10

11

12

13

15

16

17

18

19

20

21

22

23

24

25

Don, you want to say something on this or...

SECRETARY PIERSON:

As many of you may know, Senator Robert Adley was previously performing in the role of vice chair for the Board of Commerce and Industry. You may not have been aware that we were going to consider this today. We would want to be open with the process, so my suggestion might be that, unless the Board feels differently, that those that have an interest in serving as vice chair, make their interest known to Mr. Windham



TORRES REPORTING & ASSOCIATES, INC.

1	and we can bring back the candidate list at our next
2	meeting and the Board can decide on the determination of
3	who will serve as vice chair for the Commerce and
4	Industry Board.
5	I'm seeing general agreement that that
6	may be the pathway forward.
7	MR. WINDHAM:
8	So, agreement with everyone? Because it
9	did just come up. You know, Dr. Wilson has been
10	designated as the Governor's representative, but nobody
11	had a chance to really think about it or talk about it
12	prior to this meeting, so we'll do that. We'll defer
13	that action until next time.
14	All right. With that, is there any
15	other business anyone who wants to bring up?
16	Mr. Jones.
17	MR. JONES:
18	Just one other comment. I learned that
19	Mr. Pierson has recently been named the World Trade
20	Center of New Orleans Eugene Schreiber Award winner, and
21	we want to congratulate you for that recognition. And
22	in the words of Eeyore, "It's just nice to be noticed
23	sometimes," you know.
24	MR. WINDHAM:
25	There will be a luncheon in November, I



1	believe.		
2	SECRETARY PIERSON:		
3	November 9th.		
4	MR. WINDHAM:		
5	November the 9th.		
6	SECRETARY PIERSON:		
7	But thank you for that acknowledgement,		
8	and I attribute it to the great team that I'm privileged		
9	to lead, and that team that in my view that is across		
10	our state with our regional partners with consultants		
11	that help manage things and a whole host of industry		
12	that does a lot more than they're required to do, and		
13	some of those points were made about Exxon today.		
14	So on behalf of all of those that are		
15	actively engaged in our state's economy, I'm privileged		
16	to be recognized with that award.		
17	Thank you.		
18	MR. WINDHAM:		
19	All right. Is there a motion to		
20	adjourn?		
21	Made by Mr. Jones; seconded by Mr.		
22	Miller.		
23	All opposed?		
24	(No response.)		
25	MR. WINDHAM:		



Torres Reporting & Associates, inc.

```
All in favor?
 1
     (Several members respond "aye."
 2
 3
     MR. WINDHAM:
 4
          Approved.
     (Meeting concludes at 11:17 a.m.)
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

REPORTER'S CERTIFICATE:

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

23

24

25

I, ELICIA H. WOODWORTH, Certified Court
Reporter in and for the State of Louisiana, as the
officer before whom this meeting for the Louisiana Board
of Commerce and Industry, do hereby certify that this
meeting was reported by me in the stenotype reporting
method, was prepared and transcribed by me or under my
personal direction and supervision, and is a true and
correct transcript to the best of my ability and
understanding;

That the transcript has been prepared in compliance with transcript format required by statute or by rules of the board, that I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I am not related to counsel or to the parties herein, nor am I otherwise interested in the outcome of this matter.

Dated this 14th day of September, 2018.

22

ELICIA H. WOODWORTH, CCR

CERTIFIED COURT REPORTER



	19 23:16	20130113 21:16	2015 82:16 87:11 88:1
\$	1992 100:20	20130129 8:6	20150189-A 101:15
\$1,968000 92:11	1st 31:9	20130167 76:5	20150319 104:5
\$150,000 84:14		20130475 94:18	20150834 102:13
\$16,640,000 15:7	2	20130476 94:18	20150913 18:21
\$20-million 43:21	2 106:24	20130477 94:19	20151041 13:14
\$21,626,000 90:22	2,000 58:19	20130640 76:8	20151094 18:22
\$251-billion 107:21	2-million 107:13	20130641 76:10	20151115 21:22
\$30-million 66:16,19	2.0 72:16	20130642 76:13	20151193 19:2
\$70,000 52:21	20 12:2,21 23:16 44:16 45:9 51:8 53:2	20130737 93:13 20130808 22:13	20151264 8:7 20151795A 24:25
1	200 59:2	20130960 9:8	20152058 103:12
4 04 40 00 0 45 05	2001 58:13	20131052 9:10	2016 22:10 23:17 82:18
1 21:18 22:9,15,25	20081221 82:14 90:21	20131082 23:14	88:25 104:8
10 43:21	20081221-A 92:10	20131171 13:10	20160819 104:6
10-to-1-type 53:4	20081221A 82:16	20131308 14:21	20161623 34:17
10-year 46:19 53:12	20081301-A 103:10	20131409 22:24	20161807 8:8
100 35:5	20081302 103:10	2013474 94:18	20161825 17:19
11 14:20	20090945 103:10	2014 21:24 22:4,9,20,25	20161851 34:16
110 61:24 62:3	2010 58:22	23:5 26:17 83:5 95:21	20161859 14:23
11:17 111:5	20101199 103:11	20140 68:14	20161898 15:4
11th 106:3	20110182 9:9 13:12	20140008 103:11	2017 21:25 22:5,22 23:2
12 75:15	20110369 104:9	20140155 22:7	32:2,4,6 33:19 34:23 38:8 70:20 76:7 88:25
12/31 10:8 82:15,18 93:14 94:20	20111111 104:5	20140505 69:10	93:15 94:21 95:5 96:20
12/31/17 76:10	20111253 103:11	20140958 18:25	106:23
12/31/2016 92:12	20120221 14:24	2014097A 25:1	20170003 33:20
12/31/2017 76:12,15	20120286 14:25	20140988 22:19	20170046 14:22
1352 102:13	20120511 75:16	20141008 25:1,18	20170103 36:25 37:5 41:17
14 22:21	20120735 104:9	20141093 14:25	20170103A 37:1
15 22:20,21	20120912 16:21	20141116 22:2	20170177 34:15
15th 82:19 95:4	20120938 15:1	20141117 25:2,8	20170254 37:2
16 88:13 91:8 107:9	20121220 15:2	20141117-A-ITE 25:12	20170270 8:9
16,000 107:10	20121281 15:3	20141171 18:19	2018 3:4 21:18,19 22:15
17 10:8 23:7 88:13 91:8	2013 21:18 22:15 23:16	20141542 23:4	23:16 24:21 28:6,7
18 10:9 88:11	20130012 103:11	20145162 103:11	31:20 36:25 37:21 38:8 46:17 48:6 56:19 67:13



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

76:8,10,13,16 82:16,19 88:23 89:5 93:15 94:22	4	9	ad 79:20
95:9	-		Adam 61:5,9
20180142 34:18	40 44:25 56:24 60:9	90 39:19	add 39:14 50:17 57:10
20180145 37:3	417 14:21	9th 110:3,5	adding 20:5
20180147 34:13	43 68:13		addition 23:3 44:15
20180157 15:5	45 44:12,14,24 45:8	A	additional 21:20 22:1,
20180722 18:23		- a.m. 111:5	6,11,18,23 23:8,18 35:22 44:5 50:18 51:8
20181190 18:20	5	- A.O.U.O.P.S. 36:25	71:6
20181931 18:25	5'10 " 52:1	37:1,6,10,17 41:16	address 19:20
20181946 34:14	5'9 " 52:1	abatement 14:18 16:3	adjourn 110:20
2019 21:24 22:4,9,21	5,000 58:20 5/15 82:16	17:1,18,24 47:24 53:23 Abita 17:19,20	Adley 108:19
23:1,6 89:4			administration 70:13
2020 89:4		Abramson 3:25	72:14
2021 32:13 45:8	6	Absolutely 43:8 98:9	administrative 93:21
2022 31:21	60 45:1 52:21	Academy 14:22	advanced 44:9,25 47:4,13 72:7
20th 48:6	60-million 59:2	acceptance 33:2	advantage 53:14
21st 94:21		access 63:11 70:17,21 73:8	advantages 48:1
23rd 10:9	600 45:10	accomplished 107:16	Advantous 66:12
24,000 107:10	61 105:22	accomplishment	advisement 38:11
28445 102:15	64 70:16	106:17	
28th 10:10	640 20:13	accountant 38:21 41:9	affidavit 95:13,23 96:3, 4,7,11
29th 3:3	640-million 19:21	accredited 105:19,22	affidavits 95:14
2nd 76:7,10,13,15	65 45:8	106:1	Affinity 18:19
	67 58:18	accurate 58:7,9	affirmation 30:25
3	7	acknowledge 108:1	afforded 106:17
20 21:24 25 22:4 5 22:1	<u> </u>	- acknowledged 96:8	affording 105:7
30 21:24,25 22:4,5 23:1, 2,6,17	7 36:17	acknowledgement	agency 71:8
300 106:10	70754 102:16	110:7	agenda 66:17
30th 22:16 28:7	70805 102:14	acknowledgements 72:14	aggressive 106:12
31 21:18,19,23 22:3,9,	8	act 71:16	agree 81:5
10,15 23:5,7	80 19:2 35:5 46:19	action 33:8 42:5 80:19 109:13	agreement 109:5,8
31,2016 22:17			ahead 74:13
31st 28:6 31:10 32:6 76:7 87:13 93:15 104:8	53:11,12,23	active 107:18	Alabama 107:2
	86 58:17	actively 110:15	Albemarle 103:10
		activities 107:19	Alder 18:20



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

alluded 51:4 64:8 amenable 81:12

America 34:15,17,18 63:3 105:22

American 65:8

Ammonia 10:13

analysis 44:1 48:25 54:17

Angela 43:6,15

announced 66:19

announcement 72:24

announcing 75:4

annual 107:20

answers 73:19

anticipated 21:21 22:1,6,12,18,23 23:3,9,

apologize 42:20 97:13

apparently 41:6 86:9

appeal 79:11 81:12

appears 98:1

applaud 46:22 50:21

application 12:1 16:20 27:2,17,23 28:7,17 31:20 33:3 35:7 37:5, 19,22 38:17,24 39:17, 19,22 41:10 44:13,24 45:11 56:21 59:12 77:17 80:11,13

applications 8:6,10,13 9:8 14:21 15:6,14 16:2 18:19 19:11,16 24:24 25:15 33:2,18 34:22 35:6,9 36:24 42:11 44:6 48:5 79:6

apply 37:20,21 50:16

appointed 7:6

appreciative 107:4 108:8

approach 74:16 85:9

approval 46:18 47:22 57:9 67:12 69:23

approvals 72:12

approve 7:13 8:21 9:21 16:9 24:6 36:1 69:19 98:21 101:25 102:18

approved 76:3 88:2 95:16 101:7 111:4

approving 89:2

April 28:7

area 51:10 56:19 61:10,

areas 47:11

Armature 23:14

Army 57:7

arrived 7:10

Ascension 19:1,2,3

asks 71:25

aspect 57:5

assessor 28:19 48:15 83:25 84:1,12,21,24 88:12,16,21 90:8

assessor's 15:16

assessors 29:1 89:16

assets 29:2 60:10

assist 58:23

assistance 58:16

assume 15:9 19:5 37:22 75:1

assuming 15:18

Atkins 7:7

attached 47:6

attempted 78:14

attend 77:19

attendees 63:20

attorney 37:24 38:11

attorneys 93:5

attract 106:14

attribute 110:8

audience 72:18

audit 105:14,15

August 3:3 21:18,19 22:15 23:16 48:7 76:7, 10,13,15 95:8 96:21 99:23

authoritatively 40:12

authority 15:21

automotive 44:8

auxiliary 57:1

award 109:20 110:16

awarded 59:2 105:19 106:6

aware 31:17 38:22 39:18 56:24 108:21

awesome 60:13

aye 7:20,21 8:24,25 9:24,25 12:25 13:1 14:6,7 16:12,13 17:9,10 18:7,8 21:7,8 24:9,10 33:9,10 34:4,5 36:4,5 41:21,22 67:18,19 70:1, 2 75:22,23 82:6,7 91:25 92:1,23,24 94:9,10 100:25 101:1 102:4,5 103:1,2,21,22 104:19, 20 111:2

В

baby 42:20

back 26:20 27:16 40:10 64:7 67:25 77:24 84:19, 21 88:12,21 89:11,17 90:8 95:8 108:2 109:1

Bank 57:7

Baptist 13:15

base 58:17

bases 62:9

basically 83:7 86:4

basis 100:5

Baton 8:8 18:22,24 22:8 37:3 43:16 44:2 49:11,12,13,21 50:12, 20 54:9 56:19,23 58:6 61:10,16,24 62:11 64:1, 4,5,8,12,16,20,23 65:2, 4,11 102:14 103:12

be-all 77:22

beat 107:1

Beauregard 34:16,17, 18 35:15 76:6,9,11,14

Becky 14:18

begin 46:20

behalf 3:15,19,24 5:15 96:8 106:2 110:14

Bel 3:15

Belk 21:16

benefit 29:9,10 64:21

78:17

benefits 53:17 60:6

benefitted 64:17

big 46:4 51:21 52:8

Billy 3:20

bit 39:2 40:12 107:1

blank 64:24

Blu 8:8

blue 24:25 43:2 61:4

board 3:3,6 7:1 8:17 9:17 11:8,11 12:2 13:23 16:6 17:4 18:2 19:15 20:11 24:2 32:24 35:1, 23 39:4,16 41:15 42:18, 24 45:17 46:15 47:21 48:5,11,15,19 51:19 55:9,13 57:7,16 59:15 60:24 65:23 67:14 68:1 69:22 70:13 73:15 77:17 78:14,22 79:1,12 80:8,23 81:13 83:17 92:20 98:13,24 101:22 105:9,12 107:5 108:20, 23 109:2,4



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Board's 35:4 93:24

boards 57:6

Boatner 20:3,4,15,19,

24

Bobby 6:11

bodies 35:7

body 64:9 68:2 81:7

Boise 76:5,8,11,13,18, 23 80:7 82:12

Bossier 25:1 82:15,17 84:18,25

bought 26:18 83:4

Bourgeois 38:5,6

bow 81:6

Bowes 96:23

bowling 106:9

Bowman 94:25 95:1 96:5,12 97:4,11 98:8 99:12,25 100:9,21

BRAC 61:13

Bradken 69:10

brag 65:10

bragging 65:9

Brasseaux 4:4,6 8:23

18:5

Briggs 3:19,21 6:25 36:15,16 42:12,13,19 45:19,22,23 46:10 47:1 49:6

bring 26:20 37:24 40:11 43:5 44:2 60:11, 17 71:20 72:16 109:1, 15

bringing 49:25 108:1

brings 44:12 60:7,12

broken 70:16

brother 49:8

brought 27:16 61:22

Bud 14:23

budget 108:2

bugs 72:22

build 73:12

building 44:4 108:9

built 54:8

burdened 11:2

business 49:15 58:5 60:2,20 64:18,19,21 73:1 81:10 104:7 106:21 108:13 109:15

businesses 49:19 58:15,20,24 59:1,5,11 60:3 62:8

C

C&i 3:8

CAC 18:25

Caddo 70:19

Calcasieu 8:7 9:9

calendar 86:10

call 3:2,12 14:5 60:13 72:16 99:21

called 20:6 47:20

calling 43:20 105:15

cancelation 104:4,7,

cancelations 104:14

candidate 109:1

capability 44:5

capacity 44:3

capital 18:21 62:1 63:5

capture 85:10

card 43:10 61:4

Cardinal 13:13

cards 42:10 55:10

careers 63:12

Cargile 42:25 43:3,4,9

50:22 55:14

Carmody 4:5 7:15 9:23 11:12,13,18 17:8 19:17, 18 20:12,17,21 21:6 30:17,21 31:4,11,15 52:18 53:8,9,25 69:12 70:8 71:1 74:2 81:3,4 94:1,4 102:2,17,25

104:18

carries 8:1 9:5 10:5 13:6 14:12 16:18 17:15 18:13 21:13 24:15 33:15 34:10 36:10 42:2 47:17 67:24 70:7 92:6 93:4 94:15 101:6 102:10 103:7 104:2,25

Carroll 37:1,2,17

cars 44:10

Cascade 82:12

case 7:3 50:18

catalysts 58:14

catch 26:25

categories 105:19

center 49:14,15 58:6

109:20

Centric 25:1,18,20 26:3 33:3 82:14,17,21 83:1, 6,8 90:21 92:10

Century 93:10,13

Centurylink 93:20

CEO 61:10

certainty 53:22 108:2

certified 98:4

certifying 100:1

cetera 44:10

Chabert 5:15 7:10 51:1,2,12,18,25 52:5 98:17,22 102:25 103:19

Chabert's 66:14

chain 62:3

chair 56:19 108:14,20,

25 109:3

Chairman 19:19 20:23 25:7 29:8 30:18 36:17 51:3 65:25 70:9 86:8 90:10 91:15 92:9

Chamber 56:19 61:11

chance 7:11 109:11

change 13:9,16 17:18, 24 37:19 46:17 101:14, 19 102:1,12

changed 47:5

changeups 72:19

charge 50:13

charitable 57:6

Charles 5:7 18:23 19:21

Chemical 94:19 95:2

CHENG 28:25 39:15 84:20 85:2 86:12,16,21 87:25 88:6,10,22 89:1

Cheramie 15:5

child 60:9 62:18

children 60:8 65:3

Choctaw 102:14

chose 46:22

chosen 78:20

circumstances 11:11

citizen 63:9

citizens 49:14 63:11 107:11,13

City 18:21

clarification 79:17

clarify 30:23 38:7 45:5 81:8 85:7

clear 12:12 33:1 41:3 54:7 90:22

click 71:23 72:2,7

client 58:17 60:2,5,15



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

clients 60:3 climate 63:2 closing 104:7 coaching 58:16 Coast 43:19 53:14 63:2 Coatings 104:5 **Cola** 4:9 Coleman 4:12 colleague 49:6 colleagues 47:18 **collect** 84:7,22 collected 46:21 comedian 65:8 comment 35:3 36:18 42:14 63:21 68:7 109:18 **comments** 8:12,17 6,24 17:4,23 18:2 19:10,15 23:23 24:2 22 41:15 42:17,24

9:13,17 13:18,23 16:1, 6,24 17:4,23 18:2 19:10,15 23:23 24:2 25:14 32:24 34:21 35:1, 22 41:15 42:17,24 45:17,20 46:13,15 49:6, 9 55:12 59:19 63:19 65:18,22 66:15 67:5,14 69:22 72:17 79:16 80:22 82:3 91:19 92:17 94:6 98:23 99:2,9 100:12,14 101:18,22 102:20 103:15 104:13

Commerce 3:3 108:20 109:3

commission 48:16
commitment 47:7,8,16
committed 64:13
commonly 72:5
communicate 100:4
communicated 77:11
communicating 95:18
communication 61:19

communities 55:24 63:9 66:18 107:17

community 19:1 46:21 47:7 49:18 50:4 53:4 59:7 60:8,11,18,20 62:17,21 64:13,15 65:8 71:11 106:13 107:18

companies 52:14 53:22 57:1,3 60:3,4,16, 17 62:5 71:14 77:18

company 12:8,13 15:17 17:18 18:22 22:7 26:21,24 33:21 40:13, 17 41:4 47:14 60:10 61:19 62:9,25 78:19 83:9,11,25 94:19 95:2, 16 96:8,25 104:6,10,11

competible 20:8
compelling 35:16
compete 62:20 63:5
competing 54:8

competition 46:1 47:20

competitive 53:13,24 62:23

competitor 54:14 competitors 54:14 complement 35:6 complete 35:8 39:20,

completely 15:20 Completion 95:22

compliance 68:21 105:16

complicated 64:25 comply 81:14

comprehensive 74:24

conclude 8:10

concludes 13:16 14:14 15:6 101:9 105:2 111:5

conduct 71:7 73:3

74:17

confidence 47:19 **confirm** 29:1 80:14

confirmed 28:24 84:2

confused 38:17

confusion 14:4

congratulate 109:21

Connect 58:22,23,25

consequence 98:21

consideration 47:25 63:13 81:7

considered 48:5

consistent 44:13

constructing 52:16

construction 45:10

consultants 110:10

consulting 20:4 26:19 66:12 71:15 79:7

contact 30:16

contacted 95:4,8 97:17.18

contacting 97:13

continue 62:16,23 83:5 106:3,12 107:25

continued 63:8

continues 107:16

continuing 72:10

contract 10:8 12:9 21:17,23 22:3,8,14,20, 25 23:5,15 26:22 29:12, 24 30:12 31:3 45:9 47:21,22 58:24 61:15 76:6,9,12,14 82:15,17 87:24 89:9,13 90:6,7 93:14 95:21

contractor 44:16 45:3

contractors 51:10

contracts 10:24 13:10

27:23 59:2 72:8 73:16 83:3,8,12,14 84:3 85:11,24 95:4,6,10,11, 13,15 96:6 97:20 108:7

contribute 46:20

convey 61:17

copies 95:21

copy 96:21

Cornerstone 94:19 95:2,19 101:7

corporate 49:13 56:22 63:8 67:25 106:13

corporation 8:6 13:11, 13 34:15,16,18 35:14 37:2 42:11 47:24 79:8 80:11 103:10

corporations 62:15 108:5

correct 26:1 27:12 29:10 30:11 31:21 32:15 33:6 40:24 45:5 47:10 48:22 50:9 53:20 54:9,11,17 72:23 74:11, 15 81:17 87:21 88:7,23 91:6 98:2

Cost 95:23 96:4

Council 105:17

CPA 83:10 85:8.15

CPX 9:10

created 62:6 107:9

creates 62:20,21 90:6

creating 58:20 62:7 63:12

creation 64:11 106:25

Credit 95:1

critically 105:8

Cube 24:25

cue 56:11

cure 64:23

curve 72:19



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

customized 85:9 customizer 85:9 CVD 104:9

D

Danny 5:4 6:4

Daria 3:5

dad 56:24

Darrel 6:1

date 21:19,24 22:4,10, 16,21 23:2,7,17 31:5 38:17 76:7,12,13,15 82:16,18 84:3 92:12 93:15,22 96:20,22 97:1

dates 94:20

David 66:7

day 46:20

days 39:19

DBA 16:21

deadline 11:4 31:1 38:20

decade 62:12

decades 46:1

December 23:5,6,7 31:10 32:6 76:7 87:13 88:3

decide 84:24 109:2

decided 10:25 37:21 85:21

decision 38:8 43:24 46:22 48:18

declaring 107:15

Dedicated 9:9 13:12

defense 99:17

defer 33:25 38:14 39:2, 11 40:9 78:2.4 109:12

deference 66:14

deferment 41:20

deferral 34:3,10 69:16 75:19 76:3

deferred 33:20 42:4 75:16

deferring 40:4

define 61:25

demonstrate 73:4

denial 79:12

denied 79:11 82:12

deny 77:3 78:9,11

department 11:2 15:11,16 72:11 105:12

depend 59:7

design 74:16

designated 109:10

designed 53:21 74:21

desk 108:7

desolate 49:16

determination 109:2

Deva 22:24

development 16:22 59:5 61:14,16 64:2,6,16 71:9,11 72:13 105:13, 17,20,23 106:7,22 107:19

Devillier 3:24 4:1

Dicamba 20:6

Didier 20:4

differently 108:24

difficult 62:15 78:21 98:5

direct 51:20 56:25 64:3

direction 107:8

directly 52:20 64:17,20

Director 58:5 64:1

directors 48:20

disadvantage 63:4

disagree 95:3

discern 74:6

discontinue 11:1

discover 72:22

discrepancy 45:2

discuss 70:17

discussed 77:18

discussion 12:19 25:8 90:17

discussions 12:22

distinct 48:1

District 64:2,17

divergence 75:8

Division 72:13

documentation 71:15 95:7,11,12,20,24 96:9,

18 97:22

documents 15:10 71:21 73:22

Domain 18:25

Don 3:19 5:19 6:25 108:15

double 44:2

Downtown 14:25

drag 60:13 62:21

dragging 60:13

drive 49:16 102:14

driver 62:4

drives 59:8

due 28:6 37:19 38:17 39:19 52:22 104:7,10

Dyno 10:13,17

Ε

e-mail 95:5,6

earlier 15:14

early 95:7,9

east 13:11 18:22,24 36:25 37:1,2,17 46:2 61:16 102:14 103:12

echo 63:7

Echols 15:1,2,3

Echolstar 14:24

economic 44:1 48:25 56:25 59:5,10 61:14,16 64:2,16 71:8,11 72:13 105:13,17,19,22,24

economies 62:7

economy 52:19 59:8 61:25 62:4 73:13 108:10 110:15

ecosystem 62:2

education 71:6 74:4

educational 73:3

Edwards 3:15 61:20

Eeyore 109:22

effect 64:11,22

effective 46:18 48:6

effectively 90:5

effects 62:5,21 64:4

efficiency 44:9

efficient 57:11

effort 72:10 84:7 97:19

efforts 50:21 106:4

eight-year 35:4

Elder 10:16,17,22

elected 73:7

election 108:13

electronically 100:17

elements 47:4 71:18

employed 107:13

employee 60:9

employees 84:18



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

employment 64:23 107:14 empowering 74:5 encourage 50:15 57:9

end 10:9 43:24 89:10 95:7.8

end-all 77:22 **ending** 31:23

endorse 56:20 57:5

energy 8:8 13:11 63:3

engaged 110:15

engagement 72:6

engagements 73:17

enjoyed 91:4

ensure 50:18 99:19

ensuring 99:15

Enterprise 18:15 19:11,22 23:24

Enterprises 15:1,2,3,4

entertain 27:24 39:1 69:3

entertaining 11:17

entire 39:23

entities 70:22

Epic 101:16 102:13

equation 74:7

equipment 20:7

essentially 29:9 44:4

Estate 14:23

estimated 44:25

estimates 47:5

estimating 51:13

eternal 10:23

Eugene 109:20

evaluate 53:16

evaluating 105:18

evaluation 43:23

examples 52:8

excellence 105:11,18 106:1,20

Excellent 54:1

excited 44:11

excuse 53:11

Executive 64:1

exemplary 106:4

exemption 24:19 34:23 46:19 78:16

81:23 83:20 84:9,16 86:5 89:10,12 103:9

exemptions 67:13 70:15,23 91:4

Exhibit 47:6,16

existing 20:8 21:17,23 22:3,8,14,20,25 23:5,15 44:3

expansion 43:18 51:14

expectation 77:11

Expert 25:2

expiration 31:8 76:6, 12,15 82:15,18 84:3 88:2 92:12 93:14 94:20

expirations 76:9

expire 88:3

expired 10:8,9 83:21 88:1,3 90:6

expires 30:12 31:3

expiring 31:10

explain 78:20,24

explained 83:4

explanation 45:1

express 30:25

extensive 105:13

extenuating 11:11

Exxon 37:2 42:11 43:4, 16,20 44:14 45:3,8

46:22 47:18 48:19 49:12 52:7 53:16 54:7, 8,14,15 56:21,22,24 57:2,4,8 59:12 60:2,4,7, 9,14,17 61:23 62:3,4,7, 11 63:8 64:4,10,12,18, 21 65:5,10 66:16 67:10

eye 99:16,17

110:13

F

Fabra 4:15

facets 74:7

facilitators 71:16

facilities 43:18 49:23 57:10,11

facility 20:8 44:3,17 45:6 49:17,22 51:11

fact 15:13 49:24

factors 54:18

failure 81:14

Fajardo 4:18

family 60:6,17

fantastic 73:4 106:6 107:6

fashion 46:23 106:4

faster 53:21 72:12

Fastlane 71:23 72:16, 21

Faststart 106:8

Favaloro 8:3,4 9:6 10:6 11:25 12:7,14 13:8

14:13,16

favor 7:20 8:24 9:24 12:25 14:6 16:12 17:9 18:7 21:7 24:9 33:9 34:3 36:4 40:4 41:20

67:18 70:1 75:22 82:6 91:25 92:23 94:9 100:24 102:4 103:1,21

104:19 111:1

favorable 100:22

features 73:4

February 10:10 22:9

95:9

Fedex 99:20

feel 66:20 95:16,24 98:15

feels 108:23

Feliciana 13:12 23:15

female 58:18

fence 53:2

Ferguson 66:9,10,23

file 15:11 39:21,23

filed 25:17 28:7 29:13 30:5 31:20 37:6 38:18

39:25 68:17

filing 25:24 26:4 27:16

40:11

filing's 26:17

filled 38:23

final 48:17 95:23 96:4

finally 106:20

financial 105:14 108:4

fine 91:18

finger 99:16,17

finished 106:24

firing 81:5

firm 10:23 26:20 79:7 83:10 85:8,15

firms 71:15

fit 60:15

five-year 28:3,15,17 29:9,13 30:4 89:4

fixed 93:23

flagged 93:22

floor 12:18 15:4 67:12 81:1 82:2 106:3



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

focus 51:20 64:7 folks 49:17 50:14 52:15 61:12 72:21 follow 99:10,21,23 Food 57:7

forgot 26:24 form 11:15

formal 47:7 48:17 formally 47:6,24 71:18

forward 10:14 20:1 25:22 37:11 43:1 46:15, 23 47:17 56:6 57:21 61:6 63:22 66:3 72:25 73:13 82:23 97:5,8,9 100:2 107:7 109:6

found 83:12

foundation 107:6

founded 58:13

four-year 29:10,24

fourth 31:8 33:2

Frank 8:3

frankly 40:18 81:20

front 43:17

front-end 47:21.22

Frost 102:15

fuel 44:9

full 35:6 47:16 68:1 101:7

funding 43:24

future 62:25 74:13 75:5

G

Gamble 33:21

game 78:12

gas 52:12,13

GDP 107:20

general 109:5

Generally 11:7

generate 73:22

Generation 72:17 gentleman 30:24

get all 68:4

Gilbert-baker 7:6

give 19:23 45:25 48:4 58:8 77:16

giving 45:25 50:4 78:17

Glenn 4:4

globo 69:19,23

good 14:20 15:24 18:18 32:17 37:16 47:3 53:2 55:23 56:18 57:25 58:2, 5 59:25 63:25 64:15 85:19 91:16

govern 73:16

governing 15:21

governmental 70:22

governments 46:6

Governor 3:15,20 61:20

Governor's 46:24 106:18 109:10

grace 78:22 103:13

grant 78:22 90:23 92:13 98:15

grateful 60:20

great 49:25 50:12 56:22 60:10,15 63:1,2,8 65:8 71:16 72:9 110:8

greatly 108:8

Greatwide 9:9 13:12

grew 49:10

Groberg 66:6,7 67:1

Group 18:19,24

grow 54:19 106:14

growing 43:20 107:14

grown 56:23 62:8

guess 38:23 44:23

89:15

Guest 17:20

Gulf 43:19,21 53:14

63:1

guy 51:21,22 52:6,8

66:15

guys 7:2

Н

half 50:7 83:21,22 86:2 87:8,11,13,16

Hall 14:25

hand 11:1 50:14

handbook 7:3

handle 89:14.17

handled 38:21 79:6

handling 10:24

happening 20:9 100:4

hard 24:18 62:13

heading 107:8

heads 50:11

Health 16:21 18:19

Healthcare 22:13

hear 40:5,17,19 50:5 99:22

heard 43:20 61:12

62:24 63:8

hearsay 40:18

heartily 56:20

Heather 4:25 102:3

Heidi 10:17 13:7

helped 58:18 61:25

helpful 74:22

helps 64:18

hide 74:22 high 71:16

high-employed 57:3

highest 107:21

highlight 49:24

Highway 49:16 **history** 107:12,22

holding 50:14

Holdings 13:14

honored 107:4

hoops 50:3

hope 45:7 52:23 55:23

65:2,6

hoped 11:3

hoping 43:23

Hospital 19:1

host 110:11

Hotel 17:20 18:20

Hotels 19:3

House 17:20

Houston 104:5

HR 8:8

Hud 24:18 83:13

1

Iberia 104:10

lberville 24:25 34:19

idea 99:10

identify 10:14,15 20:1 25:22 37:11,14 38:4 43:1,13 56:6 57:21 61:6 63:22 66:3,5 82:23 93:17 94:24

III 9:9 13:12

95:10

immediately 73:18



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

impact 56:25 57:8 64:3

importance 64:10

important 11:4 43:25 49:10,23 57:10 59:4 61:13,23 73:6,17 77:19 99:11,21 105:9 108:2

imposed 30:6

improve 47:12 59:10

improving 44:10

incentive 73:2 108:7

incentives 71:23

105:14

include 48:24

included 35:7 38:24

including 75:2

incomplete 95:12

Incorporated 19:2

21:17 104:9

increase 51:13 52:22

increased 50:1

incredible 62:4

independent 51:4

indicator 55:23

indirect 51:20 53:3 60:6

individual 70:19

individually 90:4

individuals 68:4

Indorama 8:7

industrial 24:19 64:6 67:13

Industries 9:8 18:24

industry 3:3 53:5 59:8 108:20 109:4 110:11

information 70:18,20, 22 72:1 73:8,25 74:23

informed 46:6 105:9

initial 10:8,25 28:10,15,

17 29:12 76:6,9,12,14 82:15,17 88:1 93:14

Initiative 43:21

innovative 106:13

input 64:3

inquiries 73:22

inside 40:13 54:14

instances 11:23

instructed 73:1

instructions 74:21

instructive 46:14 47:3

intents 81:24

interaction 72:21

Interactive 9:10

interest 73:24 108:24,

25

internal 79:7,10

internally 72:17

International 105:17

interviews 105:16

intimidate 71:24

invest 60:18

invested 70:25 71:2 72:15

investigation 15:16

investment 19:21,24 20:13 43:21 44:1 48:2 49:17 50:1 52:22 54:19 60:12 62:11 64:24 66:22 90:22 92:11 106:25

investments 14:24 15:7 62:17,25 63:1,10

investors 108:3

invited 72:5

involved 51:5

involvement 65:11

Iris 34:13

Isidore 22:19

issue 41:7 77:9

issues 100:2

item 17:17 36:17

ITEP 56:21 62:19 78:15

105:2

J

Jack 26:3,7,8,10 27:14 83:1,16

Jacobs 63:24 64:1 65:14

James 25:3 37:3,4 57:20,24 58:3,4 59:14, 16,20 66:1,8,22

Jan 5:11

JANES 58:12

January 22:9,16 95:8 99:23 107:9

Jefferson 15:5 22:24 94:20

Jerry 4:21 7:16

Jimmy 66:12

job 15:25 46:4 64:6,10 71:16 106:25

jobs 8:2,5,13 9:7 12:9 13:20 21:20 22:1,6,11, 18,23 23:3,8,18 35:16 44:25 45:1,2,3,10 50:16 51:21 52:21 53:3 56:25 58:21 62:7,21 63:11 64:11 107:10

John 3:15 13:15 59:23, 25

joined 57:23

joining 61:20

Jones 4:21,22 7:16 11:21,22 12:4,11 25:6, 12 27:18,19 29:6,7,14 31:18,24 32:3,8,12,16 33:7,22 40:2,3,8,16,25

41:3,5,11,14,19 65:24

66:13 67:6,9 77:1,2 78:9,10 81:18,19 85:13, 14,18 86:7,14,19,24 87:5 89:21 90:9,13,18, 19 91:5,10,14 92:7,15 97:24,25 98:10 109:16, 17 110:21

Josh 38:21

Joyce 18:16 57:20 58:4

JP 5:16

July 10:9 21:23,24,25 22:3,4,5,10,15,16,20,21 31:9 93:15 95:4,7 99:22

jumping 74:13

June 23:17

Junior 6:11,18

K

K&b 34:14

Kearny 56:5,8,13,17,18 57:14,15 60:9

Kentucky 106:25

key 46:5

kids 65:1

kind 19:23 44:23 46:3 50:2 58:7 59:4 73:8 83:7

kinds 63:6 72:1

Knapp 61:5,8,9 63:15, 18

knocked 81:23

knowing 73:23

Kristen 39:13 95:4 96:15

L

L-O-N-G 26:13

labor 49:21

lady 7:5 19:1



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Lafayette 75:17 104:6

Lafourche 25:2

Lake 19:1

Lambert 14:18,19 15:9, 12 16:19 17:16 18:14

lane 71:9

large 44:8 57:2

largest 62:10

late 10:7,8,21 11:24 12:6,10,13 25:17,24 26:4,15,17 27:15,16,24 37:6,13,19,22 39:18,24, 25 75:11,13,15 77:10 78:12,13,18,20 81:9,22 83:4,18 85:25 86:11 87:3,9,11,16 101:9

late-filed 39:17

lateness 95:3

launch 58:18

launched 58:22,23

layered 74:16

lead 107:4 110:9

leadership 106:19

league 106:10

learned 15:17 109:18

learning 72:19

LED 38:6

left 80:12 87:23

legal 71:18 89:14

legislature 51:20 106:18 108:1

Leonard 66:11,12

levels 106:19

Lieutenant 3:19

light-weighting 44:10

limitations 89:16

Linzi 95:1 96:17

list 47:9 109:1

listed 47:8

live 65:1 70:18

Livingston 21:17 101:15 102:16

LLC 8:7,8,9 9:10 13:11, 13,14,15 14:22,23,24, 25 16:22 17:20,21 18:19,20,21,24,25 19:3 21:22 22:2,7,14,24 23:4,14 24:25 25:1,2,3, 13 34:13,14,19 37:3 76:6,8,11,14,23 82:14, 17 93:14 101:16 102:13

local 15:20 35:7 45:2 46:5,21 47:22 59:8 74:5 84:24

locals 48:12

located 58:6

location 73:18 102:12, 13.15

Logistics 8:9 13:13

long 26:2,12,13,16 27:4 29:15,17,21 30:1,7,13 62:6 82:25 83:1 85:6, 16,20 93:7 100:19

long-term 51:9

longer 62:12

loose 63:4

Lori 97:18

lose 86:4

lost 55:11

lot 10:24 60:12 61:12 78:22 84:17 100:2 107:23 110:12

Louisiana 10:13 21:22 22:2 52:12 55:22 62:1, 2,11 63:5 70:15 71:8,22 72:6,12 102:14,16 105:12,20,24 106:24

Louisiana's 107:20 108:4

love 60:14

LP 75:17 101:15

luncheon 109:25

M

machine 34:14 52:18 96:24

made 7:7,15 8:22 9:22 14:1 16:10 17:7 18:5 21:5 24:7 27:25 33:25 36:2 39:10 47:2 62:11 69:15,20 91:2,23 92:15 94:4 97:19 98:20 102:2, 24 103:19 104:17 106:17 110:13,21

Magazine 106:22

magnitude 46:25

mail 97:10,15 98:4 99:20 100:3

mailed 95:7

major 4:12 62:15,16 72:23

majority 52:14

make 12:12 30:11 31:16 38:22 43:24 45:20 46:13 54:1,24 55:5 62:16 63:1 64:9,25 65:7 73:15 74:23 89:22 90:20 92:8 105:8 108:25

making 11:14 38:7

Malone 4:25 5:1 9:22 39:11 102:3 104:18

manage 110:11

management 13:13 50:19

manager 43:5,15 95:2

managing 107:5

Mann 93:19,20 94:16

Manny 4:18

Manuel 4:18

manufacturing 33:21

59:7

March 22:21 28:6 94:21 104:8

market 44:8

Marketing 93:11,13

Martinez 105:23

Martiny 5:4

match 85:10

matrix 47:25

Mayor 4:4,6 8:22 18:5 61:17

means 29:16 46:17 91:3

medium-sized 52:6

meeting 3:3 40:10 78:19 79:12 105:12 109:2.12 111:5

meetings 48:23 50:6 86:17

Melissa 3:7 93:20

member 34:5 42:20 78:21 79:1

members 7:21 8:18,25 9:18,25 11:11 13:1 14:7 16:13 17:10 18:8 21:8 24:3,10 33:10 35:23 36:5 41:22 42:24 45:17 46:5 57:16 59:15 60:7, 17,25 65:23 67:15,19 70:2,12 73:15,23 75:23 82:7 83:18 92:1,20,24 94:10 98:24 101:1 102:5 103:2,22 104:20 111:2

mentioned 50:2

mercy 78:22

met 21:20 22:1,6,11,17, 22 23:3,8,18

Methanol 25:3,9,13

33:7

Metoyer 18:16,17 19:5, 7 21:14,15 23:12,22



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

24:16

Michael 15:1,2,3

middle 45:8 52:15

66:15

millages 46:21

Miller 5:7,8 14:1 28:1,2, 9,14,18 35:12,13,19 36:2 54:5,6,12,21 55:2 80:5,6,17 110:22

Millie 7:7

mind 92:9

mine 70:19

minimum 44:16 45:8 51:8

minority 58:14,17,23

minority-owned 58:19

minutes 7:12.14

miscommunication 97.21

missed 11:3 28:3 74:16

mission 107:15

mistake 52:11

misunderstanding

97:13

Mobil 37:2 42:11 43:16, 20 44:14 45:9 49:13

64:4

Mobile 43:5

Mobils 53:16

Moller 5:11,12 16:10 36:3 44:21,22 45:12,15 47:2 83:19 84:4,13,23 85:4 86:1 88:15,18,19,

24 89:6

moments 105:7

momentum 107:6,25

money 84:19,25

Monroe 16:21

Monsanto 18:22 19:20. 23 20:5

86:10

months 31:12,14 81:22

morning 3:2 14:20 18:18 37:16 56:18 57:25 58:2,8 59:25 63:25

month 28:8 81:21

Morrell 5:16

motion 7:13 8:1,21 9:5, 21 10:5 11:15 12:17,20 13:6 14:12 16:9,18 17:7,15 18:5,13 21:5,13 24:6,15 27:24 32:22 33:6,15,25 36:1,10 39:1,10 42:2 54:24 55:5 67:11,24 69:15,17,18 70:7 75:19 77:9,25 80:4 81:1,20 82:2 90:10,12, 14,16,20 91:2,23 92:6, 8,15 93:4 94:4,15 98:20 101:6,25 102:10,18,24 103:7,19 104:2,17,25 110:19

motioned 75:20

move 8:2 36:18 46:23 54:24 71:16 72:12 73:2 77:3 90:22 92:12 98:16

moved 33:23 69:13 94:2 97:14

moves 46:15

movie 108:3

moving 78:11 107:7

multiple 54:14

multiplier 64:11,22

municipal 84:17

Murphy 13:10

myriad 44:6

Ν

named 17:19 109:19 nation 105:21 106:7

nauseam 79:20

nay 7:23 9:2 10:2 13:3 14:9 16:15 17:12 18:10 21:10 24:12 33:12 34:7 36:7 41:24 67:21 70:4 75:25 82:9 92:3 93:1 94:12 101:3 102:7

103:4,24 104:22 needed 44:17 49:22

negative 108:4

Neil 3:25

Network 58:5

newbie 49:7

Newman 22:19

Newsprint 76:5,8,11, 14,19,23 80:7

Nextgen 72:16 97:9 100:16

NGL 13:11

nice 109:22

ninth 106:8.15

Nobel 10:13,18

nobody's 83:13

nodding 50:11

non-profits 63:9

Norbert 5:15

north 49:10,11,13,20 50:12,20 64:2,4,5,7,12, 16,19,23 65:2,4,11 105:21,23 107:12

Northeast 72:6

Northwest 26:18 83:5. 6,8

notably 44:7

notarized 96:7

note 25:11 61:23

noted 25:18 37:8 45:11 48:17 82:1

notice 44:25

noticed 48:15 109:22

notification 47:13 77:16 97:16

notifications 47:4 72:7

notified 31:6 39:24 78:19 95:5

noting 33:6

November 109:25 110:3.5

Nu 8:8

number 25:8 36:17 41:16 47:5 53:23 71:9 85:10 87:15 97:2 106:24

numbers 47:2 51:6 58:9

Nungesser 3:20

0

Oak 13:14

object 93:25

objective 47:17

occur 53:22

occurred 20:10 46:17

October 22:25 48:23

offering 53:15

office 15:17 93:6 98:7

officials 73:7 74:5

oil 52:12,13

Olefins 8:7

one-on-one 73:14

one-year 29:8,16 81:10 93:24

online 47:13 97:10 100:17

open 108:22

opening 72:20

operate 63:10

Operating 13:11



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

operation 48:11 83:5

operations 24:25 51:6 101:15

opportunities 58:25 59:10 62:25 107:19

opportunity 42:18 47:23 48:3 50:4 71:5 72:25 73:15 77:24 78:23 79:11 105:10

oppose 92:3

opposed 7:23 9:2 10:2 13:3 14:9 16:15 17:12 18:10 21:10 24:12 33:12 34:7 36:7 41:24 67:21 70:4 75:25 82:9 93:1 94:12 101:3 102:7 103:4,24 104:22 110:23

optimal 54:19

option 29:12 30:4

order 3:4 15:11 19:6 95:22

organization 13:15 61:14 64:16 99:11 105:20 107:3

organizations 71:13 105:23

oriented 7:2

original 27:17

originally 37:20

Orleans 8:6,9 9:11 14:22,23 18:21,25 21:23 22:19 23:4 58:6 109:20

Ouachita 14:24,25 15:1,2,3,4,5 16:22 18:20 22:3 72:7 93:14

ourself 85:21

outlook 108:4

outreach 107:18

outsource 71:14

outsourced 26:19 27:15 83:9

outstanding 106:16

oversight 93:21

Overton 59:23,24,25 60:25 62:22

overview 19:23 48:4

overwhelming 52:14

owe 57:3 91:8

owed 85:1

owner 60:2 103:12

owners 64:18,19 66:8

ownership 13:10,16 41:4

Ρ

package 96:22

packaging 34:16,17 35:14 51:10 76:5,8,11, 13,19 80:7

Packing 34:15 76:23

paid 29:4 84:2 104:11

paperless 72:11

paperwork 19:6 38:21 71:17 85:8

parish 17:19 18:20,21, 22,23,24,25 19:2,3,21 21:17,23 22:3,8,14,20, 25 23:5,15 24:25 25:1, 2,3 33:21 34:14,15,16, 17,18,19 37:1,2,3,4,17 48:16 61:15 66:22 70:23 72:3 75:17 76:6, 9,11,14 82:15,17 84:1, 18 85:1 93:14 94:20 101:15 102:15,16 103:12 104:6,10

parishes 70:16,19

Park 19:2

part 23:6 41:3 43:22 44:8 46:7 57:3 65:5 73:4 93:21

participating 58:25

partner 56:22

partners 18:20 105:25 110:10

Partnership 105:24

passage 35:4

past 11:24 81:9 97:18

pathway 109:6

pay 84:17 89:11 96:24

paying 83:22 84:8,15

PCA 80:11

peak 45:9

Pelican 53:17

penalize 39:3,4,17 40:20 81:10

penalized 39:5 95:17, 25

penalties 11:5,7,9

penalty 28:13 29:9,16 30:6 81:10 84:6 88:20 89:3 90:5,23 91:3 92:13 93:24 98:16

people 41:12 46:5 50:16 52:11 60:7,8 64:7 78:15 89:20

perceive 78:16

percent 12:2,21 35:5 46:19 53:11,12,23 58:17,18

perform 106:3

performance 47:17 105:14 106:23

performing 108:19

period 21:18,23 22:3,8, 14,20,25 23:15 32:7 53:12 64:24

permanent 35:15 44:14,16,24 45:3,6 51:4,9 52:9

permit 26:19

person 15:19 56:12

perspective 89:14

phase 39:20,22,25

pick 28:19

Pierson 5:19,20 32:25 35:2 45:18 46:12 48:13 53:19 68:8 70:24 71:4 74:14 75:3 79:4 100:15 105:5,6 108:17 109:19 110:2,6

Pin 13:14

Pipe 25:1,18,21 26:3,18 33:3 82:14,17,22 83:2, 6,8 90:21 92:10

Piping 83:5 101:16 102:13

Pitney 96:23

place 45:7 46:19 47:23 53:12 55:22 84:16 90:7

Placid 22:7

Plan 16:21

plant 43:5,15,16 44:4, 15 46:20 51:14,15 54:8 104:7

plants 52:7

Plating 104:5

play 108:9

plays 52:19

pleased 71:7

pleasure 61:11

point 7:9 30:24 47:3,10, 11 53:2 64:24 67:9 74:3

pointed 57:1 73:6

Pointing 24:20

points 47:1 61:22 110:13

poke 99:16

poked 99:17

policy 93:24 95:7

Polyolefins 43:16



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

polypropylene 44:3,5 54:19 **portion** 39:19 86:23 87:20 105:2 position 48:10 53:24 positions 44:15,16 45:6 51:9 positive 52:24 57:12 possibly 62:12 post 98:7 post-eeo 33:18 post-eo 34:22 36:13,24 post-eos 24:20,21 postal 96:19,23 **posted** 74:20 **poster** 62:18 postmark 96:22 98:5,6 posture 11:8 potential 43:18 44:7,12 poverty 64:23 power 66:7,10 74:4 powerful 73:9 **PPG** 9:8 practice 27:22 practitioner 72:18 practitioners 71:12 72:4 pre-eeo 24:24 pre-eos 24:20 preclude 90:7 preliminary 48:22 **presence** 52:9,10 present 5:21 6:22 14:21 50:20 71:19

presently 107:11 **President** 14:1 61:10 President's 61:17 presume 48:19 pretty 80:18 100:5 prevent 100:4 previous 37:20 95:6,14 102:13 previously 97:18 108:19 primarily 51:10 prior 20:10 31:12,14 109:12 privileged 110:8,15 problem 79:19 97:10 procedural 77:10 procedures 7:2 proceed 24:22 34:11 36:11,22 68:11 74:6 93:11 process 7:2 35:8 50:2 68:3,24 105:16 108:22 Procter 33:20 produce 18:21 71:20 producing 106:5 production 54:20 products 44:6,9

program 8:3,14 13:20 14:18 16:3 17:1,18,24 19:6,12 21:19,25 22:5, 10,17,22 23:2,8 24:20 35:5 49:20 53:20 59:1 65:6 73:5 106:7,8 programs 35:4 72:4 106:12 108:7

project 20:6,9,10 31:23 32:6 39:20,23 43:17 44:2 45:24 46:3,7,14, 18.25 47:15 48:12 49:11 50:21 55:22.24 59:5,9 60:1 61:13,18,

20.21 62:20 66:16.19 68:1 95:22

projects 15:10 62:13 63:6 73:10,11

proof 96:19

proper 67:12 81:2

Properties 15:4

property 26:21 83:9,22 84:7,15

proposed 47:15 propylene 43:18

proud 71:7,19 73:11 106:4 107:3

prove 98:5

provide 96:18

provided 51:15 96:9,21

providing 52:15 53:21

public 8:12 9:13 13:19 16:1,25 19:10 23:23 25:14 34:21 42:17,24 63:20 65:1,19 68:25 73:10,24 75:2 82:3 92:17 99:2 101:18 102:21 103:15 104:13

pull 70:19

purposes 81:24

pursuing 90:8 106:11

put 49:17 56:11 63:4 71:3

puts 48:10

putting 50:3

Q

QJ 14:14

qualified 58:23

qualify 89:22

quality 8:2,5,9,13 9:7 12:9 13:19 71:19

question 12:12 27:18

28:1 44:24 53:10 68:7. 23 77:5.10 79:5 83:20 97:24

questions 7:17 8:17 9:17 13:23 16:6 18:2 19:15 20:25 21:2 24:2 29:5 32:19 35:1,22 41:13,15 42:23 44:20 45:16 55:8,13 57:15 59:16 60:24 63:15 65:14,22 69:22 73:18 77:20 79:20 80:22 83:17 91:19 92:20 94:6 98:23 100:6 101:22

quick 19:19 42:15 quickly 93:23 quorum 6:22

R

Rapides 22:13,14 33:21

rate 107:20 ratio 53:4

reached 107:20

read 7:12 43:19 58:7

readily 72:9 73:25 74:23

ready 72:24 73:2

real 14:23 42:14

reality 52:13

realize 100:2

realized 26:22

reason 35:16 37:18 81:20 83:3 98:13

reasons 78:13,18

receipt 98:4

receive 48:2 95:23 97:1,16,17,19

received 15:20 70:14 94:21 95:9,21 96:2



77:17

presented 8:3 12:2

14:18 15:14 18:16

Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

receiving 97:14,15 recently 108:3 109:19 recognition 109:21 recognized 110:16 record 25:11

recover 84:25 recuse 25:7

recused 25:12 33:7

Red 23:14 **reduce** 86:10

reduced 87:3

reducing 86:22

reduction 12:3 53:11 87:17

refer 106:15

reference 49:18

Refining 22:7

reflected 52:20

reflects 19:24 106:1

reform 65:7

region 61:13 62:1 63:5 74:17

regional 61:14 71:13 110:10

regions 73:3

registration 10:25

regrettably 10:23 11:3

reinvest 47:19

related 20:7

relationship 64:17

relative 46:14

remain 53:24

remaining 31:6

remains 47:25

remarks 105:8

renaissance 64:5

rendered 48:18

renew 26:25 30:9 83:11,14 95:6 96:6 97:20

renewal 9:7 10:7,8 12:9 16:20,25 29:13 30:5,12 68:24 76:7,10,12,15 77:3,23,24 78:13 81:11 82:16,18 83:18 89:4 90:23 92:13 93:15,22 97:17 98:16

renewals 9:14 27:7,10 68:13,17,19,23 69:23 75:9,11,13,15 77:10 78:13 80:8 101:6,9

renewed 11:5 26:22,23 31:9 83:13

renewing 88:13

repeat 51:6 76:22

replacement 3:7 7:7

report 70:14 105:11

reported 59:1 106:21

Reports 95:22

represent 3:25 47:23 48:19

representative 3:24 7:15 9:23 10:12 11:12 15:21 17:8 19:17 21:6 25:20 30:20 37:9 52:17 53:8 54:4 76:18,22 81:3 82:21 93:17 102:2,24 104:17 109:10

representing 4:4 71:14

represents 62:10

request 10:7,9 17:18 30:12 46:16 76:7,10,13, 15 77:3 81:14 82:16,18 93:15

requested 21:19,24 22:4,10,15,21 23:1,7,17 34:23 68:14 73:22 75:16 98:5 **requests** 13:9 23:24 101:15 104:4,6,10

required 95:15 110:12

requirements 21:20, 25 22:5,11,17,22 23:2, 8,18

resolutions 15:15,18 35:8

resonates 108:5

resource 49:14,15

resources 50:18 106:17

respond 7:21 8:25 9:25 13:1 14:7 16:13 17:10 18:8 21:8 24:10 33:10 34:5 36:5 41:22 67:19 70:2 75:23 82:7 92:1,24 94:10 101:1 102:5 103:2,22 104:20 111:2

response 4:10,13,16, 19 5:5,17,24 6:2,5,12 7:18,24 8:15,19 9:3,15, 19 10:3 12:23 13:4,21, 24 14:10 16:4,7,16 17:2,5,13,25 18:3,11 19:13 21:3,11 23:25 24:4,13 32:20 33:13 34:8,24 35:24 36:8 41:18,25 53:21 55:15 57:17 59:17 61:1 63:16 65:15,20 67:16,22 69:1, 24 70:5 76:1,20,24 80:24 82:4,10 91:21 92:4,18,21 93:2 94:7,13 98:25 99:3 101:4,20,23 102:8,22 103:5,17,25 104:15,23 110:24

responses 48:16

responsibility 99:18

responsible 40:11

responsive 73:21

restate 90:1

Restaurant 14:22 23:4

Restoration 14:17 16:2,25 17:17,24

restrict 12:20 27:23

restricted 33:3

results 106:6

retain 106:14

retained 107:10

retention 35:16

retrofit 20:7

return 98:4

review 106:22

Rhonda 20:4

Richard 5:23

Rick 56:5,18 60:8

Rickey 4:15

Rinaldi 63:25

Rip's 14:23

ripple 62:5

Riser 25:2

river 52:8

Road 102:15

Robbie 5:7

Robert 108:18

Rogers 65:9

ROI 52:19

_

role 108:9,19

roll 3:12

rollout 72:24

rolls 28:20

Ronnie 6:7

Rouge 8:8 18:22,24 22:8 37:3 43:16 44:2 49:11,12,13,21 50:12, 20 54:9 56:19,23 58:7 61:10,16,24 62:12 64:1, 4,6,8,12,16,20,23 65:2, 4,11 102:14,15 103:12

Royal 14:22

rules 24:21 33:19 34:23



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

36:25 37:19,20,21 38:9, 18.23 39:16 40:21 46:17 48:6,14 62:19 67:13 86:13 98:3

run 45:6 96:24

running 49:19

S

safety 44:10

Sai 22:24

Saizan 6:1 57:23

Salvation 57:7

SBA 58:5

Scared 67:7

Scenic 49:16

Schexnaydre 6:4

school 22:19 48:15 65:3 84:17

schools 65:1

Schreiber 109:20

Scott 5:23 105:23

screen 71:24 72:2

search 72:3

seconded 7:15 8:22 9:22 14:1 16:10 17:8 18:5 21:6 24:7 32:23 36:2 39:11 55:7 69:20 75:21 80:4 91:2,24 92:16 94:5 98:21 102:2, 25 103:20 104:18 110:21

Secretary 5:19,20 7:1 19:20 32:25 33:16 35:2, 11 45:18 46:4,11,12 48:9,13 49:2 50:1 53:10,19 68:6,8 70:10, 17,24 71:4 74:3,11,14 75:3,7,20 79:3,4 94:4 100:15 105:5,6 108:12,

Secretary's 49:9

17 110:2,6

section 36:18

secure 48:11 62:13

securing 58:24

seeking 106:14

seeks 63:1

segment 71:22

seminar 74:16

seminars 73:3

Senator 5:4,15,16 7:10 51:1 53:7 66:14 98:21 102:25 103:19 108:18

send 65:1,3 81:13 97:2

separate 85:11

September 21:18 23:1, 2

serve 44:7,17 58:4,14 59:11 60:3,4,16 106:13 109:3

service 52:13 57:2 59:6 96:19,23 100:3

services 11:1 51:14 52:16 83:10

serving 108:24

set 38:18,22 74:20

Shawn 3:14 7:1 14:5 16:11 32:23 75:20

Shaya 23:4

sheet 43:2

sheriff 48:16

shipyard 52:16

shop 52:18

short 60:19

shot 81:5

show 53:5 62:19 67:10 77:12

showed 70:14

Shumate 37:15,16 38:1,10,19 39:6 40:6,7, 9,14,23 41:2,8 42:7

sic 82:12

side 68:5

sign 71:25 72:1 99:20

signal 81:13

signature 100:17

similar 51:17

simple 64:10,24 74:21

simply 47:11 93:21

sin 64:13,14

sir 11:14 12:8,15 19:8 39:7 42:3,8 57:19 61:3 74:9 96:13 99:13 100:1

site 97:14

situation 64:25 98:2

situations 90:5 98:14

size 52:22

skilled 49:21

Slone 6:7,8 8:22 12:18 18:6 21:6 24:8 49:3,4 50:10,25 55:7 64:8 69:21 75:21 78:7,8 94:5 99:4,7,8,14 100:7,13

slowly 82:24

SMA 107:14

small 49:15,18 59:1,5, 11 60:1,3,20 64:18,19 72.18

smarter 89:20

smoothly 11:3

soft 72:20

software 73:5

Solar 34:13 37:3 66:1.8

sold 104:11

Solutions 25:2 93:11,

13

solved 97:10

sons 65:2

sort 49:16 51:21 53:13

sought 47:12

South 102:15

southern 106:21,23

speak 40:12 45:19

82:24

speaking 53:3 72:6

specific 89:12

spending 20:6,9

spent 20:14,16

spin-off 62:21

spoke 83:25 96:17

spouses 60:10

Springs 17:20

St 9:10 13:13,15 17:19 18:23 19:21 25:3 37:3 66:1,8,22

stable 60:16 108:5

staff 26:24 39:2 40:18 73:2,7,21 74:12 79:5 98:1,11 99:18 106:2

staff's 99:17

stages 43:23

stakeholders 105:15

stamp 96:19,25

standard 81:21 86:9

stands 79:1

start 45:7 48:23

state 39:16 47:7,19 48:11 52:9,12,13,14,24 53:17 61:25 62:1 66:18 70:15 71:12 72:15 73:2, 13 78:17 105:21,25 106:15 107:7,11,14 108:6,10 110:10

state's 107:21 110:15

statement 58:8

states 46:1 48:1 53:14 62:8 63:2 106:11,23

status 72:11 105:20,21



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

statute 89:16 stay 57:11 106:10 staying 87:17 **STEM** 65:5 step 10:14 20:1 25:22 37:11 43:1,25 48:23 52:24 56:6 61:6 63:22 66:3 82:23 **Stephanie** 42:25 43:4 Steve 6:14 43:5 Stick 23:14 **streets** 66:19 strengthen 58:19 strictly 68:22 **strong** 60:16 struggling 107:17 studies 53:5 subcontractors 51:5 submit 77:12 100:17 submitting 77:23 **subs** 51:15 Subsidiaries 18:23 succeeded 108:6 **success** 57:4 58:15 107:6 successful 52:23 suggestion 108:23 **Sunchase** 66:7.10 Superbowl 106:16 **supplied** 95:11,20 suppliers 59:7 supply 62:3 97:22 **support** 44:17 46:24 48:12 53:1 55:21,24 56:1 59:9 60:1,19 61:18,19,20 66:25 68:2

108:1,8 supporting 15:10 59:12 supposed 68:22 surrounding 49:22 53:14 sustaining 58:20 sweet 60:19 system 22:13 71:17 93:22 Т tab 71:23 table 32:22 49:25 50:16 73:20 takes 30:24 89:15 taking 77:9 89:4 talk 49:8 52:3 64:14 109:11 talked 47:2 52:17 83:12 talks 44:25 45:1 17:19

tall 52:3 Tam 38:6 Taminco 34:19 **Tammany** 9:10 13:14 Tangipahoa 69:11 Tanita 7:6 target 58:16

> tax 11:2 14:17 16:2,25 17:17,24 24:19 26:21 28:20 47:23 67:13 70:15 79:6 83:10 84:21, 24 88:12,23,25 95:2 103:9

taxable 88:11 taxed 29:2

taxes 29:4 83:22 84:2, 7,15,22 89:11 90:8 91:9

104:11 taxing 26:19 teachers 84:17 team 110:8,9 tease 64:13 technical 58:16 technically 98:2 telling 50:13

term 21:19,24 22:4,10, 16,21 23:7,17 28:4 termination 23:1,24

terminations 21:16 terms 43:25 44:5 48:14

54:18 105:18 106:24

Terrebonne 34:14 thing 49:10 50:3 60:14

things 49:12 50:15 62:22 64:15 65:6 72:12 107:23 110:11

thinking 47:14 52:12 Thomas 4:5

thought 47:14 80:12 thoughts 89:9,19

three-year 84:6 87:17 88:20 89:3 90:23 91:3

time 12:5 15:15 24:18 39:23 40:21 52:7 70:10 73:23 83:7 100:19 106:8,11,15 109:13

timeframe 106:23

timely 29:13 30:5 68:17 95:21,24

Timely-filed 68:19

today 10:13 25:21 37:10 43:17,25 48:23 61:11 68:24 76:19 79:11 81:13 82:22 88:2 105:20 108:22 110:13

told 95:9,10,12

tolerated 81:15

tool 73:9 tools 107:5

top 86:9 106:10

total 8:9 15:7 70:14,23

totalling 59:2

tough 66:15

track 107:7

tracking 97:2

Trade 109:19

training 49:20 50:17 58:17 63:10 64:7 74:18 106:7

transferred 83:7

transfers 103:9,16

translate 107:1

transparency 71:9 73:10

transparent 74:1

Transport 9:9 13:12

treating 87:2

trophy 106:16

Troy 15:5

Turner 18:23

Twelve 6:22

two-year 92:13

type 48:2 60:12,14 81:13

typically 72:21 86:17 89:3

typo 23:6

U

U.S. 75:16

undergone 105:13

understand 27:14 29:15,20 41:6,7 46:25



71:7 77:25 79:16 95:10

97:22 106:18 107:24

Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

74:7 78:15 86:15 93:24 97:20

understanding 38:16 48:4 50:5

understands 64:9 85:23

United 63:2 101:14

unnecessarily 40:20

upgrade 57:10 108:3

upgraded 73:5

user-friendly 74:24

Usie 24:18,23 25:16,25 27:6,11 28:5,11,16,21 30:16 31:7,13,22 32:1, 5,10,14 33:17 34:12 35:17 36:12,22,23 38:15 68:11,12,18 69:5, 9 75:10,14 76:4 77:14, 15 78:1 79:9 80:9 82:13 83:23 84:10 87:10,19 93:12 94:17 96:16 97:7 101:8,11,13 102:11 103:8 104:3 105:1,4

٧

valuable 78:16

Vantage 16:21

vendors 59:6

Ventures 8:7

versus 45:3 53:17

vetted 71:18

vibrant 73:12 108:10

vice 108:14,19,25 109:3

view 110:9

Vinning 3:5,9,13,18,23 4:3,8,11,14,17,20,24 5:3,6,10,14,18,22,25 6:3,6,10,13,17,21,24

visible 72:9 Vivace 8:6 **voice** 60:1

volume 71:16

vote 25:8 57:12 65:25 77:25

W

W.R. 103:13

waiting 39:22

waive 11:9

waived 11:5,8

walking 40:22

Walmart 21:22 22:2

wanted 26:20 56:20 66:17 72:20 81:8

Washington 34:13

ways 62:18 72:9

Weatherford 75:16

webinar 74:19

webinars 74:12 75:1

website 71:22

weeds 31:20

WELD 101:14

west 8:8 22:8 23:15 46:2

whomever 40:11

widely 71:11

Williams 6:11

Wilson 3:14,16 6:18,19 7:1,3 14:2 16:11 17:7 24:7 27:25 32:23 34:2 39:10 69:20 75:20 77:4, 7,8,21 78:3 79:14,15, 21,22 80:1 89:24,25 90:24 92:16 103:20 109:9

Wilsons 14:3

win 62:20 106:15

Windham 3:1,11 6:14, 15,23 7:19,22,25 8:11,

10:1,4,11,19 11:6,16,20 12:16,24 13:2,5,17,22, 25 14:8,11,15 15:8,23 16:5,8,14,17,23 17:3,6, 11,14,22 18:1,4,9,12 19:4,9,14,25 21:1,4,9, 12 23:10,21 24:1,5,11, 14,17 25:4,10,19 26:5, 9,14 27:1,9,13,21 28:23 29:3,11,19,23 30:3,10, 15,19,22 31:2 32:18,21 33:5,11,14,24 34:6,9, 20,25 35:10,21,25 36:6, 9,14,20 37:7,23 38:3, 13,25 39:9 40:1 41:23 42:1,9,16,21 43:7,11 44:18 45:14,21 46:9 48:8 49:1 50:24 53:6 54:3,25 55:4,16,20 56:2,4,10,15 57:13,18 58:1,10 59:13,18,22 60:22 61:2,9 63:14,17 65:13,16,21 66:2 67:4, 8,17,20,23 68:10,15,20 69:2,7,14,25 70:3,6 74:10,25 75:6,12,18,24 76:2,17,21,25 77:6,13 78:5 79:2,13,18,24 80:3,15,21,25 81:16,25 82:5,8,11,20 83:15 85:12,22 86:3 87:1,7, 14,22 88:4,8,17 89:8,23 90:2,11,15 91:1,7,12, 17,22 92:2,5,14,19,22, 25 93:3,9,16 94:3,8,11, 14,23 96:1,10,14 97:23

16,20 9:1,4,12,16,20

window 72:3 winner 109:20 withdraw 69:13,16 withdrawal 68:14

withdrawn 69:4,6,16

98:19 99:1,6 100:11,18,

23 101:2,5,10,17,21,24

102:6,9,19,23 103:3,6,

14,18,23 104:1,12,16,

21,24 105:3 108:11,25

109:7,24 110:4,18,25

111:3

women 58:19

Women's 58:5

women-owned 58:14,

Woodrow 6:18 14:2 17:7 24:7 27:25 34:2 39:10 79:21 92:16 103:20

words 109:22

work 58:5,16 59:6 60:7 61:15,16 65:1 68:3 74:8 93:5 107:16

worked 56:24 95:19

workforce 106:6,12

working 73:13 85:15 107:11

Works 23:14 34:14 58:22,23 59:1

world 53:16 80:18 91:15 109:19

worship 65:1

worth 91:4

writing 30:25 84:1

wrong 74:11 93:22

Υ

y'all 28:13 69:18 86:18, 22 88:2

YCI 25:3,8,13 33:7

year 12:1,3,21 26:20 27:23 31:8,9,10,23 33:4 43:24 50:7 70:21 81:21 84:14 86:5,10,22,23 87:3,4,20 88:5,23 89:10 91:9 95:17

year-long 105:14

years 26:23 30:8,9,24 31:6,21 32:9,11 43:22 56:24 60:9 61:24 62:3, 14,16 71:10,21 81:23 83:21,22 84:22 85:25 86:4 87:9,11,16,23 91:4



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

95:14,20

Yvette 4:9

Ζ

Zeringue 43:6,14,15 44:19 45:4 48:21 50:8 51:7,16,23 52:2,25 54:10,16 55:13,18,25 62:24 67:25

Zone 18:15 19:11 23:24



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX